

Board of Directors' Meeting

August 14, 2024

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 14, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Eapen called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

*CALL TO ORDER*

*PLEDGE OF ALLEGIANCE*

Roll call was taken: Directors present: Jacob Eapen, MD; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

*ROLL CALL*

Absent: Michael Wallace

Also present: Kimberly Hartz; Larry LaBossiere; Terri Hunter; Tina Nunez; Thomas McDonagh; Dr. Benn Sah; Russ Blowers; Paul Kozachenko; Ed Fayen; Jerri Randrup; Kristin Ferguson; Kel Kanady; Donald Pipkin; JoAnne Pineda; Dr. Mark Saleh; Maria Nunes; Sheela Vijay; Dr. Jack Rose; Mary Bowron; John Zubiena; Gisela Hernandez; Laura Anning; Dr. Brian Smith; Sarah Gemski; Marcus Watkins; Angus Cochran; Prabhjot Khalsa; Melissa Garcia; Sri Boddu; Shirley Ehrlich

Director Eapen welcomed any members of the general public to the meeting.

*OPENING REMARKS*

Director Eapen noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral Communications.

*COMMUNICATIONS:  
ORAL*

There were no Written Communications.

*COMMUNICATIONS:  
WRITTEN*

Director Eapen presented the Consent Calendar for consideration:

*CONSENT CALENDAR*

- A. Consideration of Minutes of the Regular Meetings of the District Board: July 10, 15, 22 & 24, 2024
- B. Consideration of Medical Staff: Special Privilege: Orthopedic Surgery, Spine Procedures
- C. Consideration of Medical Staff: Change in Assist at Surgery Privileges

Director Nicholson moved that the Board of Directors approve the Consent Calendar, Items A through C. Director Stewart seconded the motion.

Roll call was taken:

Jacob Eapen, MD – aye

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Michael Wallace – absent  
William Nicholson, MD – aye  
Jeannie Yee – aye  
Bernard Stewart, DDS – aye

Motion Approved.

Dr. Eapen read the Commendation for Dr. Benn Sah. The Board noted Dr. Sah’s incredible length of service. Dr. Nicholson, Dr. Stewart, Jeannie Yee and Kimberly Hartz also shared their sentiments.

*ACTION ITEM:  
CONSIDERATION OF  
COMMENDATION  
FOR DR. BENN SAH,  
PRESIDENT, BOARD  
OF DIRECTORS OF  
THE WASHINGTON  
TOWNSHIP HOSPITAL  
DEVELOPMENT  
CORPORATION  
(DEVCO)*

After the presentation, Director Eapen requested that the action item be taken out of order. Director Nicholson moved that the Board of Directors approve the Commendation for Dr. Benn Sah, President, Board of Directors of the Washington Township Hospital Development Corporation (DEVCO). Director Yee seconded the motion.

Roll call was taken:

Jacob Eapen, MD – aye  
William Nicholson, MD – aye  
Michael Wallace – absent  
Jeannie Yee – aye  
Bernard Stewart, DDS – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced JoAnne Pineda, Quality Improvement Manager with the American Heart Association. JoAnne presented the Washington Hospital Healthcare System with two awards: Get with the Guidelines Stroke GOLD PLUS with Target: Stroke Honor Roll Elite Plus and Target: Type 2 Diabetes Honor Roll and Coronary Artery Disease – STEMI Receiving Center – GOLD. This year, the American Heart Association, which was founded in Chicago, Illinois, celebrates 100 years. JoAnne also noted that Washington Hospital’s achievement would be included in the US News & World Report Best Hospitals, Get With the Guidelines Achievement Awards Digital Ad.

*PRESENTATION:  
AMERICAN HEART  
ASSOCIATION  
AWARDS: 2024 GET  
WITH THE  
GUIDELINES STROKE  
& GET WITH THE  
GUIDELINES –  
CORONARY ARTERY  
DISEASE AWARDS*

Dr. Mark Saleh, Chief of Medical Staff, reported that there are 631 Medical Staff members, including 340 active members. Dr. Saleh commented that the Trauma Service has been going well. The next general staff meeting will be held on Tuesday, September 10, 2024.

*MEDICAL STAFF  
REPORT*

Sheela Vijay, Service League President, reported that for the month of July, 234 Service League volunteers contributed a total of 2,809 hours. On July 11, 2024, the Service League had a table at the Fremont Summer Concert. Many attendees visited, picked up brochures and expressed interest in volunteering. Some potential volunteers signed up on the spot.

*SERVICE LEAGUE  
REPORT*

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Sheela reported that the Masquerade Sale was held on July 29, 30 and 31, 2024 and generated \$6,488 in revenue.

Sheela shared her experience visiting with a patient and her husband in the Infusion Center. During their chat, they were proud to show a picture of their 15-month-old grandson. Sheela offered the couple a knitted sweater and beanie for their grandson and they were touched by the gesture and made a donation to the Service League. This exemplifies the meaningful connections that are built upon through volunteer efforts.

Kimberly Hartz, Chief Executive Officer, introduced Sarah Gemski, Executive Director of the Washington Hospital Healthcare Foundation, who presented the Lean Report of Strategic Philanthropy. Sarah explained that Philanthropy is a key source of revenue and relates to the impact of gratitude in healthcare. As gratitude becomes a part of the culture, this translates to less stress and fatigue and increases mood, sleep, self-efficacy and self-reported physical health.

*LEAN REPORT:  
STRATEGIC  
PHILANTHROPY AT  
WASHINGTON  
HOSPITAL  
HEALTHCARE  
FOUNDATION*

The Washington Hospital Healthcare Foundation strives to develop and expand philanthropic programming to raise necessary funds for Washington Hospital. This is conducted by several programs to build connections throughout the community such as: Capital Campaigns; Major Giving; Grants; Annual Giving; Planned Giving; Legacy Society; Grateful Patient; and various events.

The Foundation has contributed \$30,261,294 to Washington Hospital since its inception in 1987. The largest capital campaign in the history of the Foundation is to raise \$12M in philanthropic revenue to support building the new UCSF-Washington Cancer Center.

Mary Bowron, Chief Quality Officer, presented the Quality Dashboard for the quarter ending June 30, 2024, comparing WHHS statistics to State and National Benchmarks. There were zero Hospital Acquired MSRA in the past quarter, which was lower than the 1.163 predicted number of infections. We had one Catheter Associated Urinary Tract Infection (CAUTI), which was lower than the 1.243 predicted number of infections; zero Central Line Bloodstream Infections (CLABSI), which was lower than the 1.875 predicted number of infections. There were zero Surgical Site Infections (SSI) following Colon Surgery, which was lower than the 0.136 predicted number of infections. We had zero SSI following Abdominal Surgery, which was lower than the 0.043 predicted number of infections, and two hospital-wide Clostridium Difficile (C.diff) infections, which was lower than the 9.226 predicted number of infections. Hand Hygiene was at 97%.

*QUALITY REPORT:  
QUALITY  
DASHBOARD Q/E  
JUNE 2024*

Moderate fall with injury rate was higher than the most recent national rate for the quarter at 0.64. Hospital acquired Pressure Ulcer rate of 0%. The NDNQI Benchmark for Quarter Ending June 2024 was not available.

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The 30-day readmission rate for AMI discharges was lower than the CMS national benchmark (11.8% versus 14%). The 30-day Medicare pneumonia readmissions rate was 4, compared to the CMS national benchmark (6% versus 16.9%). 30-day Medicare Heart Failure readmissions was lower (20% versus 20.2%) than the CMS benchmark. 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was higher than the CMS benchmark (22.2% versus 19.3%). The 30-day Medicare CABG readmission rate was lower (0% versus 11%) than the CMS benchmark. 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0% versus 4.3%).

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for June 2024. The average daily inpatient census was 147.6 with discharges of 820 resulting in 4,427 patient days. Outpatient observation equivalent days were 346. The average length of stay was 5.11 days. The case mix index was 1.630. Deliveries were 95. Surgical cases were 446. The Outpatient visits were 8,139. Emergency visits were 5,006. Cath Lab cases were 194. Joint Replacement cases were 153. Neurosurgical cases were 30. Cardiac Surgical cases were 18. Total FTEs were 1,620.6. FTEs per adjusted occupied bed was 6.40. Overall, the net income for June was \$3,400,000.

*FINANCE REPORT*

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for July 2024. Patient gross revenue of 220.3 million for July was favorable to budget of \$209.7 million (5.4%), and it was higher than July 2023 by \$29.7 million (15.6%).

*HOSPITAL  
OPERATIONS REPORT*

Trauma Cases of 120 for July was favorable to the budget of 101 by 19 (18.8%). Trauma gross revenue of \$12.1 million for July was unfavorable to the budget of \$13.0 million by \$898K (6.9%) due to the case mix.

The Average Length of Stay was 5.73. The Average Daily Inpatient Census was 161.6 and was unfavorable to budget of 166.6 by 5.0 (3%). There were 959 Discharges that was favorable to budget of 933 (2.8%).

There were 5,009 patient days and was unfavorable to budget of 5,164 by 155 days (3.0%). There were 508 Surgical Cases and 173 Cath Lab cases at the Hospital.

Deliveries were 125. Non-Emergency Outpatient visits were 8,932. Emergency Room visits were 5,217. Total Government Sponsored Preliminary Payor Mix was 73.6%, against the budget of 74.6%. Total FTEs per Adjusted Occupied Bed were 5.97.

There were \$397K in charity care adjustments in July 2024.

August Employee of the Month is Paulo Calvo, Biomedical Electronics Technician in Biomedical Engineering.

*EMPLOYEE OF THE  
MONTH*

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Past Health Promotions & Community Outreach Events:

*HOSPITAL CALENDAR*

- July 11: Fremont Summer Concert Series – Central Park Performance Pavilion
- July 17: Stroke Education and Blood Pressure Checks – Western Allied Mechanical
- July 17: Choking First Aid Education – American Business Women's Association
- July 18: Fremont Summer Concert Series – Central Park Performance Pavilion
- July 21: Mariachi in the Park – Shirley Sisk Grove, Newark
- July 24: Heart Valve Disorders in Adults: Types and Treatments – Facebook Live & YouTube
- July 25: Newark Senior Advisory Committee
- July 25: Fremont Summer Concert Series – Central Park Performance Pavilion
- July 26: Save a Life from Opioid Overdose – Acacia Creek
- July 30-31: Sports Physicals at Newark Memorial High School & Irvington High School
- August 1: Fremont Summer Concert Series – Central Park Performance Pavilion
- August 3: Kat Williams Memorial Health & Back 2 School Fair
- August 8: Fremont Summer Concert Series – Central Park Performance Pavilion
- August 10: BACH Ohana Health Fair – Newark Library
- August 10: Larry O Car Show – Ruggieri Senior Center, Union City
- August 13: Welcome Teacher Day – Washington West Parking Lot
- August 13: Active Living: Daily Practices to Stay Healthy and Prevent Cancer – Masonic Home
- August 14: Sleep Apnea – Facebook Live & YouTube

Upcoming Health Promotions & Community Outreach Events:

- August 17: Festival of Globe, India Day Fair, Fremont Hall of Justice
- August 28: Stroke: Warning Signs and Risk Factors – Facebook Live & YouTube
- September 7: Union City Heart Health Fair – Nakamura Clinic Parking Lot, Union City
- September 11: Importance of Prostate Cancer Screening – Facebook Live & YouTube

The Foundation has raised over \$10.5 million for the UCSF-Washington Cancer Center Campaign, towards a goal of \$12 million. The campaign will help expand the UCSF-Washington Cancer Center to provide world-class cancer care for patients, under one roof and close to home. The new cancer center is scheduled to open by early 2026.

The 38<sup>th</sup> Annual Top Hat Gala is set for Saturday, October 12, 2024. Funds raised at this year's Top Hat will support the purchase of a wide-bore MRI for the Hospital.

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Director Nicholson moved that the Board of the Directors approve Resolution No. 1266: Approving Best Value Contractor Selection for the Morris Hyman Critical Care Pavilion Infill Project. Ed Fayen explained that this Resolution embodies a different selection process for the General Contractor of the Morris Hyman Critical Care Pavilion Infill Project, in lieu of selecting the lowest bidder. The quality of the contractor, the contractor's experience and the abilities of the contractor's staff are taken into consideration in the bid, due to the complexity of the Morris Hyman Infill Project. Dr. Stewart seconded the motion.

*ACTION ITEM:  
RESOLUTION NO.  
1266 APPROVING  
BEST VALUE  
CONTRACTOR  
SELECTION FOR THE  
MORRIS HYMAN  
CRITICAL CARE  
PAVILION INFILL  
PROJECT*

Roll call was taken:

Jacob Eapen, MD – aye  
Michael Wallace – absent  
William Nicholson, MD – aye  
Jeannie Yee – aye  
Bernard Stewart, DDS – aye

Motion approved.

There were no Announcements.

*ANNOUNCEMENTS*

Director Eapen adjourned the meeting to closed session at 7:50 p.m., as the discussion pertained to Conference with Legal Counsel – Anticipated Litigation pursuant to Government Code Section 54956.9(d)(2). Director Eapen stated that the public has a right to know what, if any reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning August 15, 2024. The minutes of this meeting will reflect any reportable actions.

*ADJOURNMENT TO  
CLOSED SESSION*

Director Eapen reconvened the meeting to open session at 8:10 p.m. The District Clerk reported that there were no reportable actions taken in closed session.

*RECONVENE TO  
OPEN SESSION &  
REPORT ON CLOSED  
SESSION*

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There being no further business, Director Eapen adjourned the meeting at 8:10 p.m. *ADJOURNMENT*

DocuSigned by:



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Jacob Eapen, MD  
President

DocuSigned by:



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Bernard Stewart, DDS  
Secretary