

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, October 11, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD; Jacob Eapen, MD; Jeannie Yee

ROLL CALL

Also present: Kimberly Hartz; Tina Nunez; Thomas McDonagh; Larry LaBossiere; Ed Fayen; Paul Kozachenko; Sri Boddu; Angus Cochran; Phoebe Chiu; Julie Ferraro; Roan Bachelder; Christine Mikkelsen, James Farr, James McGuire, MD; Mark Saleh, MD; Erica Luna; Michelle Hudson; Walter Choto; Brian Smith, MD; Dan Nardoni; Donald Pipkin; Gisela Hernandez; Kel Kanady; Kristin Ferguson; Marcus Watkins; Mary Bowron; Jason Krupp, MD; Donna Mapp; Emmanuel Rivera; Regina Sico; Cheryl Renaud; Shirley Ehrlich

Director Stewart welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

The following individuals commented: Donna Mapp; Emmanuel Rivera; Regina Sico

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of Minutes of the Regular Meetings of the District Board: September 13, 18, 25 & 27, 2023
- B. Consideration of Blood Bank Upgrade and Epic Build including Reporting, ED Narrator, Order Sets, Registry, and Billing for Trauma
- C. Consideration of Two Cepheid GeneXpert GXVIR2 16 Analyzers
- D. Consideration of Medical Staff: Anesthesiology Privileges
- E. Consideration of Medical Staff: Cardiology Privileges
- F. Consideration of Medical Staff: Endovascular Procedures Privileges
- G. Consideration of Medical Staff: Otolaryngology Privileges
- H. Consideration of Medical Staff: Gynecology Oncology Privileges

Board of Directors' Meeting

October 11, 2023

Page 2

- I. Consideration of Medical Staff: Interventional Radiology (Non-Neuro) Privileges
- J. Consideration of Medical Staff: Obstetrical Neonatal Circumcision Privileges
- K. Consideration of Medical Staff: Ophthalmology Privileges
- L. Consideration of Medical Staff: Perfusionist Privileges
- M. Consideration of Medical Staff: Pulmonary Privileges
- N. Consideration of Medical Staff: Radiation Oncology Privileges
- O. Consideration of Medical Staff: Special Endoscopic Procedures Privileges
- P. Consideration of Medical Staff: Vertebroplasty and Kyphoplasty Privileges

Director Wallace moved that the Board of Directors approve the Consent Calendar, Items A through P. Director Yee seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – aye
Jeannie Yee – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Angus Cochran, Chief Community Support Services. Angus reported on Washington Hospital's participation in the 2023 Junior Livestock Auction held at the Alameda County Fairgrounds each year. Angus introduced local exhibitors: Roan Bachelder and Phoebe Chiu from Redwood 4-H who received winning bids on a 141 lb. market lamb and an 138 lb. market lamb, respectively. The Ferrario Family consisting of Amelia Ferrario, from Bayside 4H received a winning bid on a 154 lb. market lamb. Amelia's siblings Domenico and Teresa also shared their experiences in caring for these animals, along with improving their life skills, including time management, budgeting, setting goals and sportsmanship. Their mother, Ms. Julie Ferrario thanked Washington Hospital for our support in the endeavors at the Alameda County Fair. This year, Washington Hospital purchased 9 hogs, 5 lambs, 3 goats and one half steer. Meat from the purchases feeds the physicians, staff, visitors and volunteers in our café and patients on the inpatient units.

*PRESENTATION:
ALAMEDA COUNTY
JUNIOR LIVESTOCK*

Board of Directors' Meeting

October 11, 2023

Page 3

Kimberly Hartz, Chief Executive Officer, introduced Ed Fayen, Executive Vice President, who presented the Construction Update on the Patient Bridge. Photographs include the positioning of the bridge connecting the Institute of Joint Restoration & Research (IJRR) building to the Morris Hyman Critical Care Pavilion. Steel braces which support the bridge were painted with a rust inhibitor. Rebar was placed and concrete was poured to complete the flooring. A sprinkler system was also installed for protection against fire. Clip fixtures are currently being fitted to form the metal framing in which the drywall will be installed. Ed Fayen also presented the expansion of the IJRR Clinic at the Garden Level. Framing for offices are being built which will create additional clinic space and new workspaces for physicians and staff.

*PRESENTATION:
CONSTRUCTION
UPDATE*

Dr. Mark Saleh, Chief of Staff, reported that there are now 608 Medical Staff members, including 340 active members. Dr. Saleh also reported that he has been successfully performing Aquablation procedures.

*MEDICAL STAFF
REPORT*

Kimberly Hartz introduced James Farr, Director of Medical Imaging Services and Christine Mikkelsen, Women's Center Coordinator, who reported on the Improvement Initiatives and Community Outreach for the Women's Center at Washington Hospital. Through regular daily and weekly discussion with the entire team, changes were made to better serve our community. By adding a second 3D tomography machine to the department in May of 2023, the amount of mammogram appointment slots nearly doubled. The addition of the second Hologic mammography machine has increased the capacity to provide screening and diagnostic mammograms as well as biopsies. The Turnaround Times from Initial Screening to Diagnostic Mammograms is now at 7.6 days, whereas the National Average is 12 days. The Turnaround Time from Diagnostic Imaging to Biopsy is now at 9.6 days, marking a 36.7% improvement.

*LEAN REPORT:
WOMEN'S CENTER*

Involvement in Community Outreach includes the 14th Annual Celebration of Life, a Family Health Fair, the 15th Annual Think Pink event, a monthly Breast Cancer Support Group and dissemination of flyers about the breast cancer program and services available at the Women's Center. October is Breast Cancer Awareness Month and pink flowers will be given to all screening mammogram patients.

Sheela Vijay, the Service League President, reported for September that there were 193 members of the Service League who contributed 1,805 hours to the Hospital. A Volunteer Orientation took place on Saturday, September 30 where 15 high school students, 15 college students and 12 adults attended.

*SERVICE LEAGUE
REPORT*

This month, Sheela worked with the ground-breaking "Nurse Unit Assist (NUA) Volunteer Program". This program is specifically crafted to help the nurses during busy times of the day by providing support and companionship to the patients, answering call lights and restocking supplies, and acting as a liaison between the clinical staff and patients.

Board of Directors' Meeting

October 11, 2023

Page 4

The volunteers must complete at least four, 3-hour rigorous training sessions, which includes operating a Staxi wheelchair, confidentiality policies and interpersonal skills while maintaining a sincere and caring demeanor at all times. The NUA Program currently has 133 active volunteers, serving the Morris Hyman Critical Care Pavilion and the Emergency Department and the main hospital. The NUA Program is unique as it also prepares the next generation of young medical professionals to contribute in a health care environment.

Kimberly Hartz introduced Dr. James McGuire, Medical Director of Special care Nursery and Clinical Professor of Pediatrics at UCSF Benioff Children's Hospital Mission Bay, who presented the Annual Special Care Nursery Program Update for 2023. Dr. McGuire began with the background of the Special Care Nursery (SCN) as it was established in partnership with UCSF in March of 2014. The services include stabilization of the newborn, respiratory support, including ventilator support (until transfer), initiation of therapeutic hypothermia, IV fluids and medications, nasogastric feedings, incubators/warmers and cardiorespiratory monitoring. Dr. McGuire introduced a new staff member, Shannon Tebaldi, Special Care Nursery Nurse Educator. He reviewed the census information for 2023 and reviewed the Quality Metrics, which include Antibiotic Usage, Central Line Associated Blood Stream Infection (CLABSI) and Skin-to-Skin in SCN.

*QUALITY REPORT:
ANNUAL SPECIAL
CARE NURSERY
PROGRAM UPDATE*

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for August 2023. The average daily inpatient census was 146.0 with discharges of 877 resulting in 4,526 patient days. Outpatient observation equivalent days were 382. The average length of stay was 5.47 days. The case mix index was 1.547. Deliveries were 134. Surgical cases were 475. The Outpatient visits were 8,959. Emergency visits were 4,997. Cath Lab cases were 193. Joint Replacement cases were 146. Neurosurgical cases were 28. Cardiac Surgical cases were 8. Total FTEs were 1,436.7. FTEs per adjusted occupied bed were 6.32.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for September 2023. Patient gross revenue of 189.5 million for September was unfavorable to budget by \$1 million (0.5%), and it was higher than September 2022 by \$421k (0.2%).

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.09. The Average Daily Inpatient Census was 145.5. There were 6 discharges with lengths of stay greater than 30 days, ranging from 32-56. Still in house at the end of the month, there were 3 patients with length of stays of over 30 days and counting.

There were 4,364 patient days. There were 438 Surgical Cases and 165 Cath Lab cases at the Hospital. It was noted that there were 66 cases at the Peninsula Surgery Center in September.

Deliveries were 142. Non-Emergency Outpatient visits were 8,173. Emergency Room visits were 4,842. Total Government Sponsored Preliminary Payor Mix was

Board of Directors' Meeting

October 11, 2023

Page 5

71.9%, against the budget of 71.9%. Total FTEs per Adjusted Occupied Bed were 6.14. The Washington Outpatient Surgery Center had 481 cases and the clinics had approximately 15,068 visits.

There were \$219K in charity care adjustments in September.

October Employee of the Month: Corrina Flores, Certified Nurse Assistant in Medical Imaging.

EMPLOYEE OF THE MONTH

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- September 12: When Heartburn is Acid Reflux
- September 14: City of Newark Benefits Fair
- September 16: Newark Days Parade
- September 17: Newark Days Community Info Faire
- September 19: Current Concepts in the Management of Shoulder Arthritis
- September 20: Dysphasia and Reflux Disease
- September 24: City of Fremont Disability Resource Festival
- September 26: Staying Healthy to Retirement and Beyond
- September 30: HERS Walk/Run/Yoga
- October 3: Genetic Testing for Breast Cancer Risk
- October 7: United Breast Cancer Foundation
- October 7: New Haven Schools Foundation Mutt Strut
- October 7: Acacia Creek Resident Council Street Fair
- October 7-8: Our Lady of the Rosary Parish Festival
- October 10: Optoma Technology Wellness Fair
- October 10: City of Fremont Employee Health Fair

Upcoming Health Promotions & Community Outreach Events:

- October 14: City of Newark Dia De Los Muertos
 - October 19: Anatomy-preserving Spine Surgery on Facebook Live & YouTube
 - October 21: Tattoo Removal Clinic at Washington West
 - October 24: Opening Doors to Empower Victims of Interpersonal Violence
 - October 25: WHHS Staff providing health education at Fremont Age Well Center Wellness Fair
 - October 25: Dysphasia and Reflux Disease at Acacia Creek Senior Living
 - October 26: Breast Cancer Prevention, Early Detection, and Treatment at ThermoFisher in Fremont
 - October 26: James Logan Job Expo at James Logan High School
 - November 1: Safe Same-Day Discharge after Total Hip Replacement: Straight from the Experts at Anderson Auditorium and on Facebook Live & YouTube
 - November 5: Arunay Foundation Walkathon at Quarry Lakes Regional Park
- The Washington Hospital Healthcare Foundation is excited to host 37th Annual Top Hat Gala, scheduled for Saturday, October 14, 2023. This year's Top Hat will be a

Board of Directors' Meeting

October 11, 2023

Page 6

return to traditions of year's past with a lively garden cocktail reception, an elegant seated 3-course meal, a live dinner show... and more! Proceeds from this year's gala will support the expansion of the UCSF-Washington Cancer Center. More than 600 tickets have been sold to date.

The Foundation will hold its next free charitable-giving and estate-planning seminar on November 9 at 5pm in the Anderson Auditorium at Washington West. It will be held in partnership with estate planner Richard Schachtli at Hopkins Carley. This complimentary one-hour seminar is open to the public.

There were no action items.

ACTION ITEMS

There were no announcements.

ANNOUNCEMENTS

There being no further business, Director Stewart adjourned the meeting at 8:19 p.m.

ADJOURNMENT

DocuSigned by:
Bernard Stewart
FE8D088E54844E2...
Bernard Stewart, DDS
President

DocuSigned by:
Jeannie Yee
02007A853B4B4BA...
Jeannie Yee
Secretary