

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 13, 2022 via Zoom. Director Yee called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Jeannie Yee; Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD

ROLL CALL

Absent: Jacob Eapen, MD

Also present: Kimberly Hartz, Chief Executive Officer; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Larry LaBossiere, Paul Kozachenko, Mary Bowron, Walter Choto, Alicia Curry, Debbie Feary, Kristin Ferguson, Dr. Shakir Hyder, Gisela Hernandez, Nick Legge, Dan Nardoni, Donald Pipkin, Dr. Brian Smith, Marcus Watkins, John Zubiena, Sri Boddu and Caleb Patterson.

Director Yee welcomed any members of the general public to the meeting. She noted that in order to continue to protect the health and safety of the members of the Board, District staff, and members of the public from the dangers posed by the SARS-CoV-2 virus, the Brown Act allows a local agency to continue to hold its meetings remotely as opposed to being required to meet in-person. Section 54953(e)(3) of the Government Code requires that the Board make certain findings every 30 days to continue meeting remotely. One such finding is that “state or local officials continue to impose or recommend measures to promote social distancing.” The Alameda County Health Officer continues to recommend social distancing and the wearing of masks indoors, as referenced by the Alameda County Health Care Services Public Health Department COVID-19 website at www.covid-19.acgov.org.

OPENING REMARKS

In accordance with District law, policies, and procedures, Director Stewart moved that the Board of Directors make the finding required by Section 54953(e)(3)(B)(ii) of the Government Code that “state or local officials continue to impose or recommend measures to promote social distancing.” Director Nicholson seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – aye
Jacob Eapen, MD – absent
William Nicholson, MD – aye

The motion carried and the finding is affirmed.

Director Yee noted that Public Notice for this meeting, including connection information, was posted appropriately on our website. This meeting, conducted via Zoom, is being recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

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There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Yee presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: June 8, June 20, June 22, and June 27, 2022
- B. Medical Staff: Bylaws
- C. Medical Staff: Organization Manual
- D. Medical Staff: Conflict of Interest Disclosure Statements
- E. Neuroptics Pupillometer NPi-300
- F. Project Budget for Relocation of Cardiology Offices to Fremont Office Center
- G. Philips EPIQ Cardiovascular Ultrasound Systems
- H. Appointment to DEVCO Board: Pauline Weaver

Director Stewart moved that the Board of Directors approve the Consent Calendar, items A through H. Director Nicholson seconded the motion.

Roll call was taken:

Jeannie Yee – aye
Bernard Stewart, DDS – aye
Michael Wallace – aye
Jacob Eapen, MD – absent
William Nicholson, MD – aye

The motion carried.

Kimberly Hartz, Chief Executive Officer, introduced Ed Fayen, Executive Vice President & Chief Operating Officer, who presented the Campus Master Plan as we move forward. Mr. Fayen began with a review of the Master Plan that was first presented in 2002 and approved by the Board of Directors in September 2010, noting the completed construction of the Central Utility Plant, the Center for Joint Replacement, the Parking Garage, and the Morris Hyman Critical Care Pavilion.

*PRESENTATION:
FACILITY MASTER
PLAN*

The Master Plan Development – Project Step 1 is centered around the Infill Projects being relocated to the shelled-in space in the Morris Hyman Critical Care Pavilion and the construction of a connecting bridge between the existing six-story building and the Morris Hyman Critical Care Pavilion. The Infill Projects include Sterile Processing, Imaging, Pharmacy, Surgery Support, and Perioperative Services. Also included in Project Step 1 is the addition of a Rehabilitation Sub-acute Unit to the third floor of the 6-story tower.

Step 2 of the Master Plan Development involves the extension of the site utilities to the expanded building footprint and the design and construction of a 4-floor expansion building. This building will house Clinical Lab, PT and OT Rehab Services, Food and Nutrition services and Dining, Cath Lab, and Endoscopy on its first floor; Med-Surg Nursing Unit on the second and third floors; and Birthing Center and Nursery on the fourth floor. The Birthing Center will have exclusive

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entry and lobby area from the parking lot which will heighten security measures for that unit.

Step 3 of the Master Plan Development is the demolition of the original (1960) hospital building, construction of a new main entrance, lobby area, and parking areas, and the recirculation of public access and routes within the campus.

Dr. Shakir Hyder, Chief of Staff, reported there are 571 Medical Staff members including 341 active members. He talked about the COVID census and Variant BA.5. He spoke on the new Medical Staff Committee: Leadership Development Committee. Dr. Victoria Leipart is retiring.

*MEDICAL STAFF
REPORT*

Debbie Feary, Service League President, reported that the Service League highlight for June was the first in-person volunteer ice cream social. High school volunteers are still returning to the lobby and the Gift Shop.

*SERVICE LEAGUE
REPORT*

Kimberly Hartz introduced Alisa Curry, Coordinator of Rehab Clinical Programs, who presented the Quality Report on Washington Hospital's Mobility Program related to older adults. Increased mobilization can significantly reduce incidence of complications such as hospital associated infections resulting in decreased hospital stays. Active participation engages the patient, enhance their hospital experience and prepares them for the next level of care.

*QUALITY REPORT:
MOBILITY PROGRAM*

Ms. Curry reviewed the effects of bedrest on our patients and the benefit of clinical goals to decrease the length of stay as well as decrease the number of patients discharged to Skilled Nursing Facilities. The John Hopkins Highest Level of Mobility tool was reviewed. Ms. Curry reviewed the results of mobility interventions on patient outcomes in the period immediately preceding COVID. She discussed the Walking Patient Program and various equipment used to assist patients with their mobility.

Hospital projects going forward include an increased focus on Med Surg patients, working on a plan for Bariatric patient safety, working with EPIC to create "up at mealtime" orders, as well as reviewing best practices at other facilities to maximize patient mobility.

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for May 2022. The average daily inpatient census was 152.1 with admissions of 856 resulting in 4,715 patient days. Outpatient observation equivalent days were 294. The average length of stay was 5.67 days. The case mix index was 1.599. Deliveries were 131. Surgical cases were 384. The Outpatient visits were 7,451. Emergency visits were 4,755. Cath Lab cases were 196. Joint Replacement cases were 173. Neurosurgical cases were 22. Cardiac Surgical cases were 16. Total FTEs were 1,580.2. FTEs per adjusted occupied bed were 6.16.

FINANCE REPORT

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Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for June 2022. Preliminary information for the month indicated total gross revenue at approximately \$181,333,000 against a budget of \$177,347,000. We had 86 COVID-19 discharges which represented 11% of total discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.18. The Average Daily Inpatient Census was 146.9. There were 11 discharges with lengths of stay greater than 30 days, ranging from 31 to 384. Still in house at the end of June were eight patients with length of stays of over 30 days and counting (highest at 270).

There were 4,407 patient days. There were 361 Surgical Cases and 188 Cath Lab cases at the Hospital. The Medicare accreditation survey was completed on April 28, 2022. However, we have not yet received our Medicare certification number which is required to bill Medicare, contract with commercial insurance companies, and credential medical staff with insurance companies. About 35 Medicare cases were performed at PSC in May and June and will be billed once our certification number has been received.

Deliveries were 119. Non-Emergency Outpatient visits were 7,556. Emergency Room visits were 4,735. Total Government Sponsored Preliminary Payor Mix was 72.8%, against the budget of 72.8%. Total FTEs per Adjusted Occupied Bed were 6.80. The Washington Outpatient Surgery Center had 470 cases and the clinics had approximately 16,242 visits.

There were \$396,000 in charity care applications pending or approved in June. The estimated total unreimbursed cost for homeless patients for fiscal year 2022 is \$5.8M.

Kimberly Hartz made the following announcements:

ANNOUNCEMENTS

- The Joint Commission is currently on site conducting our long-overdue Lab Survey. They arrived on Monday, July 11th for a five day survey.
- Thursday, June 9th: Men: Take Charge of Your Health!
- Wednesday, June 29th: Maria Nunes, Clinical Manager of the Stroke Program, presented information on Stroke Awareness to the Residence of Acacia Creek Retirement Community in Union City.
- As of Wednesday, July 6th, a total of 90,513 COVID vaccine doses have been administered to community members at our vaccination clinic. Total number of people who have received a COVID vaccine is 42,942.
- As of Tuesday, July 12th, a total of 3,702 vaccinations have been administered to the 5-11 year old age group and 60 vaccinations have been administered to the 6-month to 4 year old age group.
- Scheduled for Thursday, July 14th: Bone and Joint Health
- Scheduled for Thursday, July 14th: Concussion Safety
- Scheduled for Friday, July 15th: Beach and Water Safety
- Scheduled for Monday, July 25th: free Parkinson's Exercise Demonstration
- Scheduled for Tuesday, July 26th: Community Forum on Anti-Asian Hate.

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- Scheduled for Saturday, July 30th: Tattoo Removal Clinic
- The Fremont Summer Concert Series continues to run Thursday evenings through August 11th at the Central Park Performance Pavilion at Lake Elizabeth.
- The Foundation continues to build momentum for the Washington-UCSF Cancer Center Campaign, raising \$2,025,000 towards a \$10M goal.

AWARDS:

- Practice Greenhealth has awarded Washington Hospital the **Partner for Change Award** in recognition of its work towards impactful sustainability.
- The American Heart Association and American Stroke Association honored us for program excellence with the **Get With The Guidelines ® Stroke GOLD PLUS Quality Achievement Award**.
- The American Heart Association has honored Washington Hospital with **Mission: Lifeline ® - STEMI Receiving Center SILVER Achievement Award**.

- July Employee of the Month: Evelyn Magahiz, Pharmacy Technician

There being no further business, Director Yee adjourned the meeting at 7:47 p.m.

ADJOURNMENT

DocuSigned by:



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Jeannie Yee

President

DocuSigned by:



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William Nicholson, M.D.

Secretary