



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors
Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, March 11, 2020 – 6:00 P.M.
Conrad E. Anderson, MD Auditorium
2500 Mowry Avenue, Fremont, CA

AGENDA

PRESENTED BY:

- | | |
|---|--|
| I. CALL TO ORDER & PLEDGE OF ALLEGIANCE | Michael J. Wallace
Board President |
| II. ROLL CALL | Dee Antonio
District Clerk |
| III. CONSENT CALENDAR
<i>Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.</i> | Michael J. Wallace
Board President |
| A. Consideration of Minutes of the Regular Meetings of the District Board: February 12, 24, and 26, 2020 | <i>Motion Required</i> |
| IV. COMMUNICATIONS | |
| A. Oral
<i>This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.</i> | |
| B. Written
From Prasad Kilaru, M.D., Chief of Staff, dated February 26, 2020 requesting approval of Medical Staff Credentialing Action Items | <i>Motion Required</i> |
| V. PRESENTATION
Heel Pain – Diagnosis and Management | Jet Jianqing Liu, M.D.
Orthopedic Surgeon |
| VI. REPORTS | PRESENTED BY: |
| A. Service League Report | Ruth McGautha
Service League |

B. Medical Staff Report

Prasad Kilaru, M.D.
Chief of Staff

C. Hospital Events Report

Kimberly Hartz
Chief Executive Officer

D. Lean Report
Continuous Improvement in Perioperative
Services

Felipe Villaneuva, MSN RN
Director, Perioperative Services

E. Quality Report:
Quality Dashboard Quarter Ending December
2019

Mary Bowron
Chief of Quality & Resource
Management

F. Finance Report

Chris Henry
Vice President & Chief Financial
Officer

G. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

VII. ACTION ITEMS

Motion Required

VIII. ANNOUNCEMENTS

Kimberly Hartz
Chief Executive Officer

IX. ADJOURN TO CLOSED SESSION

*In accordance with Section 32106 and 32155 of the
California Health & Safety Code, portions of this
meeting may be held in closed session.*

A. Report of Medical Staff and Quality Assurance
Committee, Health & Safety Code section 32155

B. Report involving a trade secret pursuant to Health
& Safety Code section 32106

**X. RECONVENE TO OPEN SESSION &
REPORT ON CLOSED SESSION**

Michael J. Wallace
Board President

XI. ADJOURNMENT

Michael J. Wallace
Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, February 12, 2020 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS
Absent: Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Shakir Hyder MD, Chief of Staff-Elect; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, John Lee, John Zubiena, Donald Pipkin, Nick Legge, Jeff Stuart MD, Kimberlee Alvani, Angus Cochran, Rob Lanci, Carmen Williams, Gisela Hernandez, Kel Kenady

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: January 8, 22, and 27, 2020
- B. Budgeted Capital Request: Copier Replacement (\$46,322.00)
- C. New Privileges for Supervising Physician for Allied Health Professional, Maternal and Fetal Medicine, and Urogynecology; and Revised Privileges for Pediatrics, Pediatric Cardiology, Pediatric Allergy, Gynecology, and Obstetrics (as proposed by the Medical Executive Committee)

In accordance with District law, policies, and procedures, Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through C.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee – aye
Jacob Eapen, MD – absent
Bernard Stewart, DDS – aye

The motion carried.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Shakir Hyder, MD, Chief of Staff-Elect, dated January 27, 2020 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Initial Appointments – Two Year

Araj, Aileen NP; Binder, William MD; Germany Steven DO; Gwalani, Priyanka MD; Patel, Robin MD; Ying, Phoenix PA-C

Temporary Privileges

Madderla, Jaynanth MD

Waiver Request

Lee, Cindy NP; Perez, Carlos MD

Reappointments – Two Year

Asrani, Hiya MD; Bhatti, Naveenpal MD; Bodnar, Shelli MD; Chan, Steven DDS; Cheney, Tamara MD; Cohn, James MD; Fox, Alex MD; Hadiwidjaja, Angeline MD; Hogberg, Ingrid MD; Kahlon, Vasdeep MD; Koo, Ralph MD; Kumar, Mrudula MD; Lilja, James MD; Lou, Lay-Hwa MD; Naimi, Nasrin MD; Nair, Lakshmi MD; Sarda-Maduro, Mary MD; Shih, Chuanfang MD; Taylor, Glaribel MD; Wong, Clifford MD

Reappointments – One Year

Japra, Romesh MD; Reen, Ranjit MD; Singh, Devindar MD

Non-Reappointments – Deemed to Have Resigned

Carington, David MD

Transfer in Staff Category

Kuhl, Kristopher DO; Lee, Julia MD; Taghioff, Moses MD; Van Dyk, Nathan MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

Linn, Wutt MD; McAndrew, Matthew MD

Completion of Proctoring and Advancement in Staff Category

Elster, Martha MD; Moon-Grady, Anita MD; Singh, Harpreet MD

New Privilege Requests

Ahmed, Sumera MD; Angroola, Amardeep MD; Lilja, James MD; Madderla, Jayanth MD; Manchineni, Lakshmi MD; Matmari, Paresh MD; Matuszak III, Ronald MD; Raghu Subramanian, Charumathi MD

Conflict of Interest Statement Updated

Araj, Aileen NP; Chan, Steven DDS; Gwalani, Priyanka MD; Naimi, Nasrin MD; Wong, Clifford MD

Resignations

Jokerst, Elizabeth MD; Kestler, Ariele MD; Maish, Mary MD; Taghioff, Moses MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Hyder.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee – aye
Jacob Eapen, MD - absent
Bernard Stewart, DDS - aye

The motion carried.

Kimberly Hartz introduced Dr. Simon Lee, Medical Director of the Pediatric Hospital Medicine Program, and Dr. Kate Caldwell, Pediatric Hospitalist. Together they presented Pathways for Improving Pediatric Asthma Care (PIPA), beginning with background information on the Project. Pediatric Asthma affects nearly 10% of American Children with \$3B in direct costs to US healthcare annually. Nearly 60% of children with asthma have persistent asthma. Dr. Lee noted that the WHHS service area shows higher asthma Emergency Department visit rates than the State.

*PRESENTATION
Pediatric Asthma*

PIPA goals are to improve the value of hospital care for children with asthma by providing hospitals evidence-based tools and implementation support. Dr. Caldwell reviewed the inclusion and exclusion criteria used in selecting patients for the Project and discussed the benefits of the PIPA Project at WHHS. She noted that two community hospitals participated in the Quality Improvement Study: UCSF Fresno and Washington Hospital.

Following the presentation, there was discussion about the effects of vaping in the home on young asthmatic patients.

Ruth McGautha, President of the Service League, reported on the Service League activities including its annual Business meeting on February 4th which will kick off a year of celebration as the Service League celebrates sixty-five (65) years of service. Ms. McGautha commented that Laura Pessagno is a charter member.

*SERVICE LEAGUE
REPORT*

Dr. Shakir Hyder reported there are 590 Medical Staff members including 359 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL EVENTS
REPORT
Community Outreach*

Past Health Promotions & Outreach Events

Outreach Events included:

- Hand Hygiene presentations for students at Maloney Elementary School in Fremont and Hillview Crest Elementary School in Hayward.
- January 16th – A Happier You in 2020
- January 17th – Women's Health – Urinary and Bladder Health
- January 21st – Bone Density Screenings for Osteoporosis for the Afghan Coalition
- February 4th – Stroke Prevention
- February 5th & 6th – Sports Physicals for local high school students hosted by Washington Hospital
- February 6th – Diabetes Matters: Heart Healthy Eating
- February 11th – Life After a Stroke
- February 11th – Strategies to Help Lower Your Cholesterol and Blood Pressure

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- February 20th – Strategies to Live a Heart-Healthy Lifestyle
- February 27th – Ready, Set, Goal! A Healthier You in 2020
- March 5th – Preventative Care – What You Need to Know

- March 12th – Kindergarten Readiness

Bay Area Healthier Together

In the month of January, Bay Area Healthier Together's topic was Vascular Health and preventing limb amputations.

*HOSPITAL EVENTS
REPORT
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

- January 28th – Annual General Meeting for trustees and members. Elected to the Board of Trustees were Mark Butler, Chip Koehler, Steven Moeller, Emily Phillips, and Dr. Rohit Sehgal; elected as new members: Joan Bobrink, Vania Hendratna, Ginger Jenzen, Jennifer Krause, Glenn Nate, and Lynette Young. John Dutra presented Kimberly Hartz with a check for \$2,055,591 from proceeds raised through the Critical Care Campaign and the Foundation's annual fundraising events.
- The Foundation will host the 35th Annual Golf Tournament at Castlewood Country Club on Thursday, May 7, 2020.

*HOSPITAL EVENTS
REPORT
Washington Hospital
Foundation Report*

Washington Township Health Care District Board of Directors Report

- January 31st – Washington Township Health Care District Board Members attended Ohlone College President's Advisory Committee Meeting.

*HOSPITAL EVENTS
REPORT
District Board of
Directors Report*

Washington on Wheels

The WOW Mobile Clinic served community members at these locations in January: Family Resource Center, Fremont Winter Shelter and Irvington Presbyterian Church in Fremont and the Ruggieri Senior Center in Union City. The total number of community members receiving health care from the WOW van during the month of January was 35.

*HOSPITAL EVENTS
REPORT
Washington on Wheels
(W.O.W.) Mobile Health
Clinic*

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 31,369 views.

*HOSPITAL EVENTS
REPORT
Internet and Social Media
Marketing*

InHealth - Channel 78

During the month of January, Washington Hospital's cable channel 78, InHealth, aired these programs:

- Sideline by Back Pain? Get Back in the Game
- Advancements in Lung Cancer Detection and Treatment
- Anxiety: Stop Negative Thoughts
- Gender Matters: Heart Disease Risk in Women
- January Board of Directors Meeting

*HOSPITAL EVENTS
REPORT
InHealth*

Events and Announcements

- Washington Hospital Healthcare System once again earned The Joint Commission's Gold Seal of Approval for our Stroke Program.

*HOSPITAL EVENTS
REPORT
Awards and Recognitions*

- Washington Hospital is among a select group of hospitals that received the Blue Distinction Centers for Knee and Hip Replacement designation awarded by Blue Shield of California.

Employee of the Month

Carolyn Crosby, Staff Nurse II, Pediatrics, was named as the January Employee of the Month.

*HOSPITAL EVENTS
REPORT
Employee of the Month –
Carolyn Crosby*

Kimberly Hartz introduced Dr. Dianne Martin to present the Antimicrobial Stewardship report for 2020. Dr. Martin talked about antibiotic resistance and explained that Antimicrobial Stewardship is an interdisciplinary program that promotes the appropriate use of antibiotics, improves patient outcomes, reduces microbial resistance, and decreases the spread of infections caused by multidrug-resistant organisms. She talked about the MALDI-TOF (Matrix-assisted laser desorption/ionization time-of-flight mass spectrometry machine which can identify 400+ organisms, providing results quickly within the same day. Implementation of this new technology is scheduled to go live in April. Dr. Martin talked about hand hygiene and about C. diff infection rates.

*QUALITY REPORT:
2020 Antimicrobial
Stewardship*

Kimberly Hartz introduced Dr. Kadeer Halimi who, together with Dr. Martin, gave a brief update on the Corona Virus (also known as COVID19).

*QUALITY REPORT
Corona Virus – COVID19*

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for December 2019. The average daily census was 147.3 with admissions of 977 resulting in 4,901 patient days. Outpatient observation equivalent days were 216. The average length of stay was 4.60 days. The case mix index was 1.441. Deliveries were 147. Surgical cases were 365. Joint Replacement cases were 132. Neurosurgical cases were 20. Cardiac Surgical cases were 14. The Outpatient visits were 7,289 and Emergency visits were 4,618. Total productive FTEs were 1,263.7. FTEs per adjusted occupied bed were 6.81.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for January 2020. Preliminary information indicated gross revenue for the month at approximately \$185,871,000. The Average Length of Stay was 4.68 and there were 4,920 patient days. There were 437 Surgical Cases and 331 Cath Lab procedures at the Hospital. Deliveries were 133. Non-Emergency Outpatient visits were 8,127. Total FTEs per Adjusted Occupied Bed were 6.37. The Washington Outpatient Surgery Center had 518 cases and the clinics saw approximately 3,792 patients. Total Government Sponsored Preliminary Payor Mix was 73.6%, against the budget of 72.2%. Homeless Patient Total Encounters were 225 with an estimated unreimbursed cost of homeless care of \$99,000 for the month of January.

*HOSPITAL
OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Nicholson moved that the Board of Directors adopt Resolution No. 1206, whereby the Board of Directors authorizes the Chief Executive Officer to accept the grand deed on behalf of the District as required by Government Code § 27281 and further to take any and all further actions which are necessary and proper to consummate the purchase of the Property.

*CONSIDERATION OF
RESOLUTION # 1206
ACQUISITION OF REAL
PROPERTY*

Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Jacob Eapen, MD - absent
Bernard Stewart, DDS – aye

The motion carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved that the Board of Directors adopt Resolution No. 1207 whereby the Board of Directors

1. Approves an increase to the budget for the Fiscal Year 2019-2020 budget in an amount not to exceed Five Hundred Thousand Dollars (\$500,000.00);
2. Approves the anticipated architectural fees in connection with the Morris Hyman Critical Care Pavilion Infill Project in an amount not to exceed \$7,350,000.00;
3. Authorizes the Chief Executive Officer to enter into an agreement with the architects to begin designing the Morris Hyman Critical Care Pavilion Infill Project; and
4. Authorizes the Chief Executive Officer to enter into any agreement or contract document necessary to carry out the intent of this Resolution, and to take any and all further actions which may be necessary and proper to effectuate the intent of this Resolution.

*CONSIDERATION OF
RESOLUTION # 1207 TO
ENGAGE ARCHITECTS
AND TO AMEND THE
FY2019-2020 BUDGET
TO AUTHORIZE
PAYMENT OF
ARCHITECTURAL FEES
RELATED TO THE
MORRIS HYMAN
CRITICAL CARE
PAVILION INFILL
PROJECT*

Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Jacob Eapen, MD - absent
Bernard Stewart, DDS – aye

The motion carried.

None.

ANNOUNCEMENTS

There being no further business, Director Wallace adjourned the meeting at 8:02 pm.

ADJOURNMENT

Michael J. Wallace
President

Bernard Stewart, DDS
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, February 24, 2020 in the Board Room, Washington Hospital, 2000 Mowry Avenue, Fremont, California.
Director Nicholson called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Bernard Stewart DDS; Jacob Eapen; Jeannie Yee
Excused: Michael Wallace

ROLL CALL

Also present: Jeff Stuart, MD; Prasad Kilaru, MD; Kranthi Achanta, MD; Shakir Hyder, MD; Tim Tsoi, MD; Kimberly Hartz, Chief Executive Officer; Stephanie Williams, Vice President & Chief Nursing Officer
Absent: Jan Henstorf, MD

There were no oral or written communications.

COMMUNICATIONS

Director Nicholson adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:40 a.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:40 a.m.

ADJOURNMENT

Michael Wallace
President

Bernard Stewart
Secretary

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, February 26, 2020 in the Board Room, 2000 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:01 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Absent:

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Executive Vice President; Chris Henry, Vice President; Stephanie Williams, Vice President; Paul Kozachenko, Legal Counsel; Nick Kozachenko, Legal Counsel; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with Health & Safety Code Sections 32106 and 32155 and California Government Code 54956.9, Director Wallace adjourned the meeting to closed session at 6:02 p.m., as the discussion pertained to a trade secret pursuant to Health & Safety Code section 32106 Continuing Program discussion, a Report of Medical Staff and Quality Assurance pursuant to Health & Safety Code Section 32155, and a conference with Legal Counsel on Anticipated Litigation pursuant to Government Code Section 54956.9 (d)(2).

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 9:14 p.m. and reported that the Board agreed, on unanimous vote of all of the Board members, to approve a Settlement Agreement between the District and Deborah Duncan. The District agreed to settle threatened litigation pursuant to the California Voting Rights Act. The Board decided to settle this matter in order to avoid the expenditure of potentially millions of dollars in attorneys' fees and costs at a time when the District needs to preserve cash in order to perform mandated seismic retrofit improvements and address other patient centric priorities within the District. In accordance with the Settlement, public hearings will be scheduled in the future.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

In accordance with District Law, Policies, and Procedures, Director Nicholson moved for denial of the claim received on January 21, 2020 on behalf of The Estate and Heirs of Varant Michaelian and that the Chief Executive Officer be directed to provide notice in accordance with government code section 945.6.

CONSIDERATION OF CLAIM: VARANT K> MICHAELIAN

Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Jacob Eapen, MD - aye
Bernard Stewart, DDS – aye

The motion unanimously carried.

Mr. Chris Henry announced no Ordinance was required for the refinancing of the Revenue Bonds.

ANNOUNCEMENTS

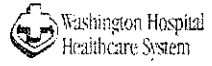
There being no further business, Director Wallace adjourned the meeting at 9:17 pm.

ADJOURNMENT

Michael J. Wallace
President

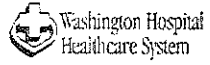
Bernard Stewart, DDS
Secretary

DRAFT



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

January 2020



**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
January 2020**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: March 2, 2020
TO: Board of Directors
FROM: Kimberly Hartz
SUBJECT: Washington Hospital – January 2020
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	January <u>Actual</u>	January <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
Average Daily Census	158.7	171.0	167.2
# of Admissions	1,030	1,050	994
Patient Days	4,920	5,300	5,082
Discharge ALOS	4.68	5.05	5.09
<u>OUTPATIENT:</u>			
OP Visits	8,127	8,050	7,915
ER Visits	5,005	4,563	4,468
Observation Equivalent Days – OP	197	196	182

Comparison of January acute inpatient statistics to those of the budget showed a lower level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were higher than budget. Emergency Room visits were above budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 2.8 above budget. Total productive FTEs for January were 1,318.6, 11.7 below the budgeted level of 1,330.3. Nonproductive FTEs were 14.5 above budget. Productive FTEs per adjusted occupied bed were 5.52, 0.18 above the budgeted level of 5.34. Total FTEs per adjusted occupied bed were 6.37, 0.28 above the budgeted level of 6.09.

3. Income - Schedule Board 1

For the month of January the Hospital realized income of \$2,405,000 from operations.

Total Gross Patient Service Revenue of \$190,468,000 for January was 2.5% above budget.

Deductions from Revenue of \$148,450,000 represented 77.94% of Total Gross Patient Service Revenue. This percentage is above the budgeted amount of 77.68%, primarily due to payor mix.

Total Operating Revenue of \$43,973,000 was \$668,000 (1.5%) above the budget.

Total Operating Expense of \$41,568,000 was \$652,000 (1.5%) below the budgeted amount.

The Total Non-Operating Income of \$1,190,000 for the month includes an unrealized gain on investments of \$1,048,000 and property tax revenue of \$1,417,000.

The Total Net Income for January was \$3,595,000, which was \$2,479,000 more than the budgeted income of \$1,116,000.

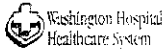
The Total Net Income for January using FASB accounting principles, in which the unrealized loss or income on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$2,300,000 compared to budgeted income of \$889,000.

4. Balance Sheet – Schedule Board 2

There were only six days of accrued payroll at the end of January, compared to 17 days at the end of December, resulting in a \$5.9 million decrease in payroll-related liabilities during the month.

There were no other noteworthy changes in assets and liabilities when compared to December 2019.

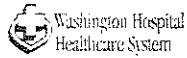
KIMBERLY HARTZ
Chief Executive Officer
KH/CH



WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
 January 2020
 GASB FORMAT
 (In thousands)

January				YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
\$ 126,611	\$ 127,484	\$ (873)	-0.7%	1	\$ 831,115	\$ 845,668	\$ (14,553)	-1.7%
63,857	58,388	5,469	9.4%	2	412,723	375,978	36,745	9.8%
190,468	185,872	4,596	2.5%	3	1,243,838	1,221,646	22,192	1.8%
(145,857)	(139,988)	(5,869)	-4.2%	4	(937,372)	(919,448)	(17,924)	-1.9%
(2,593)	(4,401)	1,808	41.1%	5	(28,213)	(28,946)	733	2.5%
(148,450)	(144,389)	(4,061)	-2.8%	6	(965,585)	(948,394)	(17,191)	-1.8%
77.94%	77.68%			7	77.63%	77.63%		
42,018	41,483	535	1.3%	8	278,253	273,252	5,001	1.8%
1,955	1,822	133	7.3%	9	4,710	4,834	(124)	-2.6%
43,973	43,305	668	1.5%	10	282,963	278,086	4,877	1.8%
18,357	18,357	-	0.0%	11	125,866	122,100	(3,766)	-3.1%
7,524	8,300	776	9.3%	12	49,377	49,442	65	0.1%
5,482	4,958	(524)	-10.6%	13	35,816	33,386	(2,430)	-7.3%
4,370	4,653	283	6.1%	14	30,052	31,526	1,474	4.7%
1,741	1,708	(33)	-1.9%	15	11,831	12,059	228	1.9%
4,094	4,244	150	3.5%	16	28,526	28,676	150	0.5%
41,568	42,220	652	1.5%	17	281,468	277,189	(4,279)	-1.5%
2,405	1,085	1,320	121.7%	18	1,495	897	598	66.7%
5.47%	2.51%			19	0.53%	0.32%		
298	362	(64)	-17.7%	20	2,260	2,533	(273)	-10.8%
26	-	26	0.0%	21	462	-	462	0.0%
(1,817)	(2,024)	207	10.2%	22	(12,961)	(14,123)	1,162	8.2%
218	293	(75)	-25.6%	23	1,431	1,599	(168)	-10.5%
1,417	1,400	17	1.2%	24	9,941	9,839	102	1.0%
1,048	-	1,048	0.0%	25	909	-	909	0.0%
1,190	31	1,159	3738.7%	26	2,042	(152)	2,194	1443.4%
\$ 3,595	\$ 1,116	\$ 2,479	222.1%	27	\$ 3,537	\$ 745	\$ 2,792	374.8%
8.18%	2.58%			28	1.25%	0.27%		
\$ 2,300	\$ 889	\$ 1,411	158.7%	29	\$ 708	\$ (832)	\$ 1,540	185.1%
5.23%	2.05%				0.25%	-0.30%		

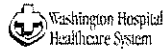
**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**
January 2020
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			January 2020	Audited June 2019	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			January 2020	Audited June 2019
CURRENT ASSETS					CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS	\$	29,575	\$	32,099	1	CURRENT MATURITIES OF L/T OBLIG	\$	8,550
2	ACCOUNTS REC NET OF ALLOWANCES		66,567		68,968	2	ACCOUNTS PAYABLE		23,784
3	OTHER CURRENT ASSETS		14,457		11,672	3	OTHER ACCRUED LIABILITIES		53,148
4	TOTAL CURRENT ASSETS		<u>110,599</u>		<u>112,739</u>	4	INTEREST		11,933
						5	TOTAL CURRENT LIABILITIES		<u>79,244</u>
									<u>97,415</u>
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		159,582		156,039	6	REVENUE BONDS AND OTHER		224,428
7	GENERAL OBLIGATION BOND FUNDS		0		43	7	GENERAL OBLIGATION BONDS		332,285
8	REVENUE BOND FUNDS		21,961		18,613				
9	BOND DEBT SERVICE FUNDS		18,290		31,451	OTHER LIABILITIES			
10	OTHER ASSETS LIMITED AS TO USE		9,919		9,779	10	NET PENSION LIABILITY		59,659
11	TOTAL ASSETS LIMITED AS TO USE		<u>209,752</u>		<u>215,925</u>	11	WORKERS' COMP		7,775
13	OTHER ASSETS		212,009		199,715	12	SUPPLEMENTAL MEDICAL RETIREMENT		36,000
14	NET PROPERTY, PLANT & EQUIPMENT		698,882		726,001	14	NET POSITION		510,348
15	TOTAL ASSETS	\$	<u>1,231,242</u>	\$	<u>1,254,380</u>	15	TOTAL LIABILITIES AND NET POSITION	\$	<u>1,249,739</u>
16	DEFERRED OUTFLOWS		56,721		63,460	16	DEFERRED INFLOWS		38,224
17	TOTAL ASSETS AND DEFERRED OUTFLOWS	\$	<u>1,287,963</u>	\$	<u>1,317,840</u>	17	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$	<u>1,317,840</u>



**WASHINGTON HOSPITAL
OPERATING INDICATORS
January 2020**

12 MONTH AVERAGE	January						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
167.2	158.7	171.0	(12.3)	-7%	1	PATIENTS IN HOSPITAL				
6.0	6.4	6.3	0.1	2%	2	ADULT & PEDS AVERAGE DAILY CENSUS	153.4	157.5	(4.1)	-3%
8.9	9.2	8.5	0.7	8%	3	OUTPT OBSERVATION AVERAGE DAILY CENSUS	6.1	5.5	0.6	11%
					3	NURSERY AVERAGE DAILY CENSUS	9.1	9.0	0.1	1%
182.1	174.3	185.8	(11.5)	-6%	4	TOTAL	168.6	172.0	(3.4)	-2%
3.8	3.0	2.2	0.8	36%	5	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.3	3.2	0.1	3%
5,082	4,920	5,300	(380)	-7%	6	ADULT & PEDS PATIENT DAYS	32,986	33,859	(873)	-3%
182	197	196	1	1%	7	OBSERVATION EQUIVALENT DAYS - OP	1,321	1,176	145	12%
994	1,030	1,050	(20)	-2%	8	ADMISSIONS-ADULTS & PEDS	6,735	6,787	(52)	-1%
5.09	4.68	5.05	(0.37)	-7%	9	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.86	4.99	(0.13)	-3%
						OTHER KEY UTILIZATION STATISTICS				
1.467	1.431	1.414	0.017	1%	10	OVERALL CASE MIX INDEX (CMI)	1.467	1.461	0.006	0%
						SURGICAL CASES				
153	194	165	29	18%	11	JOINT REPLACEMENT CASES	1,053	988	65	7%
25	22	24	(2)	-8%	12	NEUROSURGICAL CASES	167	171	(4)	-2%
10	12	10	2	20%	13	CARDIAC SURGICAL CASES	75	72	3	4%
198	209	220	(11)	-5%	14	ALL OTHERS	1,389	1,464	(75)	-5%
386	437	419	18	4%	15	TOTAL CASES	2,684	2,695	(11)	0%
401	331	356	(25)	-7%	16	TOTAL CATH LAB PROCEDURES	3,059	2,494	565	23%
129	133	121	12	10%	17	DELIVERIES	924	923	1	0%
7,915	8,127	8,050	77	1%	18	OUTPATIENT VISITS	56,286	51,997	4,289	8%
4,468	5,005	4,563	442	10%	19	EMERGENCY VISITS	31,146	29,942	1,204	4%
						LABOR INDICATORS				
1,340.4	1,318.6	1,330.3	11.7	1%	20	PRODUCTIVE FTE'S	1,305.6	1,274.7	(30.9)	-2%
185.7	202.2	187.7	(14.5)	-8%	21	NON PRODUCTIVE FTE'S	201.3	200.2	(1.1)	-1%
1,526.1	1,520.8	1,518.0	(2.8)	0%	22	TOTAL FTE'S	1,506.9	1,474.9	(32.0)	-2%
5.51	5.52	5.34	(0.18)	-3%	23	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.69	5.60	(0.09)	-2%
6.29	6.37	6.09	(0.28)	-5%	24	TOTAL FTE/ADJ. OCCUPIED BED	6.56	6.48	(0.08)	-1%

* included in Adult and Peds Average Daily Census