

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 11, 2020 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Michael Wallace; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD
Late: William Nicholson, MD (arrived at 7:07 pm)
Absent:

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, John Lee, John Zubiena, Kristin Ferguson, Mary Bowron, Donald Pipkin, Nick Legge, Jeff Stuart MD, Kimberlee Alvani, Angus Cochran, Rob Lanci

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: February 12, 24, and 26, 2020

In accordance with District law, policies, and procedures, Director Stewart moved that the Board of Directors approve the District Board Minutes for February 12, 24, and 26, 2020 as presented.

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – absent
Jeannie Yee - aye
Jacob Eapen, MD - aye
Bernard Stewart, DDS – aye

The motion carried.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated February 26, 2020 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Initial Appointments – Two Year

Jalota, Leena MD; Lee, Cindy NP

Temporary Privileges

Jalota, Leena MD; Lee, Cindy NP; Spira, Alan MD

Waiver Request

Damman, Jennifer MD; Hsu, Mark MD; Okeigwe, Ljeoma MD; Tiglaio, Lawrence MD

Reappointments – Two Year

Avon, Mark MD; Azizirad, Omeed MD; Dela Cruz, Rhodora MD; Ha; Huan MD; Leong, Shirley MD; Miller, Robert MD; Mogal, AmyCecilia MD; Ngo, Trang MD; Ragi-Singh, Kashmira MD; Tay, David MD; Tran, Thai-Hang NP; Tsoi, Timothy MD; Voscopoulos, Christopher MD

Reappointments – One Year

Achanta, Kranthi MD; DeGalan, Steven MD; Hung, Sammy MD; Khetrapal, Rabin MD; Larson, David MD; Minkin, Dale DDS

Transfer in Staff Category

Anwar, Moshiur MD; Avon, Mark MD; Minkin, Dale DDS

Completion of Proctoring and Advancement in Staff Category

Hsu, Mark MD

Extension of Proctorship and Provisional Category 1-year

Damman, Jennifer MD; Hsu, Mark MD; Okeigwe, Ljeoma MD; Tiglao, Lawrence MD

New Privilege Requests

Leong, Shirley MD

Delete Privilege Requests

Leong, Shirley MD; Okeigwe, Ljeoma MD; Tiglao, Lawrence MD

Conflict of Interest Statement Updated

Achanta, Kranthi; Avon, Mark MD

Reinstatement of Leave of Absence

Spira, Alan MD

Resignations

Colburn, Gregory MD; Dao, Catherine MD; Sandhu, Sukhwinder MD; Stoll, Nancy MD; Yanga, Almario MD

Director Stewart moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – absent
Jeannie Yee – aye
Jacob Eapen, MD - aye
Bernard Stewart, DDS - aye

The motion carried.

Kimberly Hartz introduced Dr. Jet Liu, specialist in foot and ankle surgery. Dr. Liu talked about two types of Achilles Tendonitis (Insertional and Non-insertional) and the treatments for both with a strong recommendation for non-surgical interventions.

*PRESENTATION
Heel Pain – Diagnosis
and Management*

Dr. Liu also talked about Plantar Fasciitis and the non-operative treatments associated with that condition. He then reviewed new techniques of surgical treatments that he performs: Ankle Arthroscopy, Angle Arthroplasty, and Multi-planar external fixation. He talked about soft tissue reconstruction for foot drop, flat foot and high arched foot as well as bony reconstruction related to degenerative conditions. Dr. Liu reviewed a variety of sports/traumatic injuries and their repairs.

Ruth McGautha, President of the Service League, reported on the Service League activities including the CAHHS Volunteer Leadership Conference she attended in February and the Washington Hospital Service League Annual Business Luncheon held on February 24th. Laura Pessagno received her 65 Years of Service Pin. Ms. McGautha was reelected as Board President to serve an additional year.

*SERVICE LEAGUE
REPORT*

Dr. Prasad Kilaru reported there are 591 Medical Staff members including 360 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL EVENTS
REPORT*

Past Health Promotions & Outreach Events

Community Outreach

Outreach Events included:

- Hand Hygiene presentations for students at Chadbourne Elementary School in Fremont and Searles Elementary School in Union City.
- Washington Hospital's Career Exploration program
- February 19th – Bone Density Screenings for Osteoporosis
- February 20th – Strategies to Live a Heart-Healthy Lifestyle
- February 21st – Sports Medicine hosted a 1st Aid booth at the Special Olympics basketball tournament at Newark Memorial High School in Newark
- February 27th – Ready, Set, Goal! A Healthier You in 2020
- March 10th – Women in Business Conference: The Perfect Moment is NOW

Upcoming Health Promotions & Community Outreach Events

All March and April Health & Wellness seminars are postponed due to COVID-19.

Bay Area Healthier Together

In the month of February, Bay Area Healthier Together's topic was Heart Health, featuring Dr. Rohit Sehgal, cardiologist.

*HOSPITAL EVENTS
REPORT
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

- The Foundation will host the 35th Annual Golf Tournament at Castlewood Country Club on Thursday, May 7, 2020.

*HOSPITAL EVENTS
REPORT
Washington Hospital
Foundation Report*

Washington Township Health Care District Board of Directors Report

WTHCD Board Members attended the League of Volunteers'; Elegant Affaire Gala on February 14th, the Fremont Education Foundation's Excellence in Education Gala on February 28th, and the Abode Services Journey Home Breakfast on March 6th.

*HOSPITAL EVENTS
REPORT
District Board of
Directors Report*

Washington Hospital Employee Association, W.H.E.A.

WHEA Partnered with Alameda County Commission on the Status of Women to raise donations of packaged, unopened, menstrual hygiene products which were donated to Union City Family Center who serve women and girls in our District.

*HOSPITAL EVENTS
REPORT
W.H.E.A.*

Washington on Wheels

The WOW Mobile Clinic served community members at these locations in February: Family Resource Center, Fremont Winter Shelter and Irvington Presbyterian Church in Fremont. The total number of community members receiving health care from the WOW van during the month of February was 19.

*HOSPITAL EVENTS
REPORT
Washington on Wheels
(W.O.W.) Mobile Health
Clinic*

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 32,030 views.

*HOSPITAL EVENTS
REPORT
Internet and Social Media
Marketing*

YouTube

Recent additions to Washington Hospital's YouTube Channel include:

- Healthy Eating: Prescription for Health
- Active Living: Yoga Exercises
- Anxiety: Stop Negative Thoughts

*HOSPITAL EVENTS
REPORT
YouTube*

InHealth - Channel 78

During the month of February, Washington Hospital's cable channel 78, InHealth, aired these programs:

- Heart Healthy Eating
- Ready, Set, Goal! A Healthier You in 2020
- Healthy Eating: Prescription for Health
- Active Living: Yoga Exercises
- Strategies to Help Lower Your Cholesterol and Blood Pressure
- February Board of Directors Meeting

*HOSPITAL EVENTS
REPORT
InHealth*

Awards & Recognitions

On February 29th, Washington Hospital recognized and celebrated 326 WHHS employees at the Employee Recognition Awards event. There were five 40-year awardees, one 45-year awardee and one 50-year awardee. This was the inaugural year of the Nancy Farber Patient First Ethic Award.

*HOSPITAL EVENTS
REPORT
Awards and Recognitions*

Employee of the Month

Neeloo Bhatt, Lead Clinical Lab Scientist, was named as the March Employee of the Month.

*HOSPITAL EVENTS
REPORT
Employee of the Month –
Neeloo Bhatt*

Coronavirus / COVID-19 Update

Ms. Hartz presented some of the measures the Hospital has undertaken to curb the spread of the virus. These include:

*HOSPITAL EVENTS
REPORT
Coronavirus / COVID-19*

- Screening visitors at entry points to the hospital (entrance to Main Lobby and entrance to the Emergency Department) – taking temperatures and questioning
- No visitors under the age of 18 years (OB/Siblings excepted)
- Asking Physicians to screen patients in their offices
- Careful monitoring of supplies
- Information and links to the CDC on the hospital webpage
- Informational videos on the hospital webpage
- Notifications to patients through MyChart

Ms. Hartz introduced Felipe Villanueva, Director of Perioperative Services, who presented the Lean work completed so far in the Perioperative Departments which consist of Preop, Operating Room, PACU, Endoscopy, and Short Stay. In FY19, 4,558 cases were completed in the OR. Mr. Villanueva reviewed the front line huddle and the weekly/daily management system. He reviewed a staff-identified problem concerning the weight of the OR case trays and the outcome which reduced the weight of the trays by 47 pounds of instruments from six commonly used trays. He talked about other improvement work identified and led by staff.

*LEAN REPORT
Continuous Improvements
in Perioperative Services*

Mary Bowron, Chief of Quality & Resource Management, presented the Quality Dashboard for the quarter ending December 31, 2019 comparing WHHS statistics to State and National benchmarks.

*QUALITY REPORT:
Quality Dashboard
Quarter Ending
December 2019*

Infection Prevention Indicators

We had no MRSA Bloodstream Infections this past quarter. C-Difficile: We were lower than predicted this quarter. Central Line Associated Bloodstream Infections: Our infection rate was higher than predicted. Catheter Associated Urinary Tract Infections (CAUTI): Our infection rate was higher than predicted. We had one VRE infection. We had no infections following colon surgery which was below the predicted number of infections. We had one infection following abdominal hysterectomy which was at the predicted number of infections.

Nurse Sensitive Indicators

Moderate Fall with Injury: Our rate was the same as the national rate for the quarter. Hospital Acquired Pressure Ulcers (Acute Care – Category II+): our rate was above the National Rate this past quarter.

The Joint Commission National Patient Safety Goals

The Hand Off Communication was 100%, better than the Joint Commission Goal of 90% for the last quarter, as well as over the past two years. Patient Identification was at 99.9% compliance in the last quarter. The Procedure Time Out was at 99.9% compliance. Hand Hygiene was at 87.5%.

Readmission Rates

Our 30-day Medicare Pneumonia Readmission rate was slightly above the CMS national benchmark 17.9% vs 16.6%). Our 30-day readmission rate for AMI discharges was above the CMS benchmark (20.8% versus 15.7%). Our 30-day Heart Failure Medicare readmission rate was below the CMS benchmark (19.6% vs

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21.6%). Our 30-day Medicare THA/TKA readmission rate was below CMS benchmark 0.9% vs 4.0%). Our 30-day Medicare CABG readmission rate was above the CMS benchmark (33.3% vs 12.8%). Our 30-day Medicare COPD readmission rate was below the CMS benchmark (19.0% vs 19.5%).

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for January 2020. The average daily census was 158.7 with admissions of 1030 resulting in 4,920 patient days. Outpatient observation equivalent days were 197. The average length of stay was 4.68 days. The case mix index was 1.431. Deliveries were 133. Surgical cases were 437. Joint Replacement cases were 194. Neurosurgical cases were 22. Cardiac Surgical cases were 12. The Outpatient visits were 8,127 and Emergency visits were 5,005. Total productive FTEs were 1,520.8. FTEs per adjusted occupied bed were 6.37.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for February 2020. Preliminary information indicated gross revenue for the month at approximately \$175,114,000. The Average Length of Stay was 4.96 and there were 4,731 patient days. There were 375 Surgical Cases and 349 Cath Lab procedures at the Hospital. Deliveries were 112. Non-Emergency Outpatient visits were 7,729. Total FTEs per Adjusted Occupied Bed were 6.08. The Washington Outpatient Surgery Center had 479 cases and the clinics saw approximately 3,726 patients. Total Government Sponsored Preliminary Payor Mix was 73.1%, against the budget of 72.1%. Homeless Patient Total Encounters were 167 with an estimated unreimbursed cost of homeless care of \$623,056 for the month of February.

*HOSPITAL
OPERATIONS REPORT*

In accordance with Health & Safety Code Section 32106 and 32155, Director Wallace adjourned the meeting to closed session at 7:34 pm, as the discussion pertained to Medical Staff and Quality Assurance and Hospital trade secrets.

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 8:22 pm and reported that no reportable action was taken in closed session.

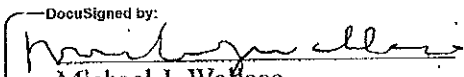
*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

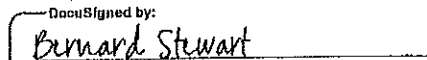
None.

ANNOUNCEMENTS

There being no further business, Director Wallace adjourned the meeting at 8:22 pm.

ADJOURNMENT

DocuSigned by:

Michael J. Wallace
President

DocuSigned by:

Bernard Stewart, DDS
Secretary