



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 • (510) 797-1111

Nancy Farber, Chief Executive Officer

Board of Directors

Patricia Danielson, RHIT

Jacob Eapen, M.D.

William F. Nicholson, M.D.

Bernard Stewart, D.D.S.

Michael J. Wallace

BOARD OF DIRECTORS' MEETING

Wednesday, January 9, 2019 – 6:00 P.M.

Conrad E. Anderson, MD Auditorium

REVISED AGENDA

PRESENTED BY:

**I. CALL TO ORDER &
PLEDGE OF ALLEGIANCE**

Bernard Stewart
Board Member

II. ROLL CALL

Dee Antonio
District Clerk

VI. EDUCATION SESSION:

SB 1152: Discharge Planning for the Homeless

Mary Bowron, DNP, RN, CIC,
CNL, CPHQ
Chief of Quality & Resource
Management
Brenda Brennan, MS, RN, CNS,
CEN
Assistant Chief Nursing Officer

VII. CONSIDERATION OF MINUTES

December 12, 17, and 20, 2018

Motion Required

VIII. COMMUNICATIONS

A. Oral

B. Written

From Timothy Tsoi, MD Chief of Staff,
dated December 20, 2018 requesting approval
of Medical Staff Credentialing Action Items.

Motion Required

IX. INFORMATION

A. Service League Report

B. Medical Staff Report

PRESENTED BY:

Jeannie Yee
Service League

Timothy Tsoi, MD
Chief of Staff

- C. Hospital Calendar
Nancy Farber
Chief Executive Officer
- D. Lean/Kaizen Report:
Announcement
Kimberly Hartz
Senior Associate Administrator
- F. Quality Report:
Antimicrobial Stewardship Program Update
Dianne Martin, M.D.
- G. Finance Report
Chris Henry
Associate Administrator and
Chief Financial Officer
- H. Hospital Operations Report
Nancy Farber
Chief Executive Officer

X. ACTION

- A. Consideration of Reappointment to the
Washington Township Hospital Development
Corporation
- B. Consideration of Mini-Telemetry System for
Birthing Center

Motion Required

XI. ADJOURN TO CLOSED SESSION

In accordance with Section 1461, 1462, 32106 and 32155 of the California health & Safety Code and Sections 54962 and 54954.5 of the California Government Code, portions of this meeting may be held in closed session.

- A. Report and discussion regarding California
Government Code section 54957: Personnel
matters
- B. Conference regarding medical audit reports,
quality assurance reports and privileging
pursuant to Health & Safety Code Section
32155.
- C. Report involving a trade secret pursuant to
Health & Safety Code section 32106
New Program
Estimated date of public disclosure: December
2019

**XII RECONVENE TO OPEN SESSION &
REPORT ON CLOSED SESSION**

Bernard Stewart
Board Member

XIII. ADJOURNMENT

Bernard Stewart
Board Member

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, December 12, 2018 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Wallace called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: Michael Wallace; Bernard Stewart, DDS; Jacob Eapen, MD; William Nicholson, MD. Directors absent: Patricia Danielson, RHIT

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Timothy Tsoi MD, Chief of Staff; Jeannie Yee, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Kimberly Hartz, Chris Henry, Tina Nunez, Albert Brooks MD, John Lee, Kristin Ferguson, Mary Bowron, John Zubiena, David Hayne, Rob Lanci, Nick Legge, Paul Kozachenko

Director Nicholson read Resolution No. 1191, Resolution and Order of the Board of Directors of Washington Township Health Care District acknowledging the election of Michael J. Wallace, Bernard Stewart, and Jacob Eapen as Directors of the Board of Directors of Washington Township Health Care District.

*APPROVAL OF
RESOLUTION NO. 1191,
CERTIFICATE OF
NOVEMBER 6, 2018
GENERAL ELECTION,
BOARD OF DIRECTORS*

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD - aye
Patricia Danielson, RHIT – absent

The motion carried.

The Oath of Office was administered to Directors Michael J. Wallace, Bernard Stewart, and Jacob Eapen by the Honorable Thomas Nixon.

*OATH OF OFFICE:
DIRECTORS WALLACE,
STEWART, and EAPEN*

Director Nicholson moved for the following slate of Board officer for the calendar year 2017:

*ELECTION OF
OFFICERS*

President: Bernard Stewart
First Vice President: William Nicholson
Second Vice President: Patricia Danielson
Treasurer: Jacob Eapen
Secretary: Michael J. Wallace

Director Eapen seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD - aye
Michael Wallace – aye
Patricia Danielson, RHIT – absent

The motion carried. Director Stewart assumed the Chair as President of the Board for 2017.

Nancy Farber, Chief Executive Officer, introduced Kristin Ferguson, Chief of Compliance, who presented Assembly Bill 1234 on Ethics Training. She spoke about the Code of Professional Conduct and Web-based training. Ms. Ferguson explained the Basic Ethical Principles for Public Service Officials and the four categories of Public Service Ethics Law which include: laws related to personal gain, laws related to personal advantages and “perks”, government transparency laws, and laws related to fair processes. Public officials are stewards of the public’s trust and it was noted that earning and holding that trust is based on attention to ethical principles and public service ethics laws.

*EDUCATION SESSION:
ASB 1234 Ethics Training*

Nancy Farber, Chief Executive Officer introduced a video relating the history of Washington Hospital Healthcare District which was first shown to employees at the 60th Anniversary celebration.

*EDUCATION SESSION:
Washington Hospital
Healthcare District
History*

Director Nicholson moved for approval of the minutes of November 14, 19, 26, and 28, 2018.

*APPROVAL OF
MINUTES OF November
14, 19, 26, and 28, 2018*

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD - aye
Michael Wallace – aye
Patricia Danielson, RHIT – absent

The motion carried.

There were no oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Timothy Tsoi, MD, Chief of Staff, dated November 26, 2018 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Appointments

Chan, Nancy MD; Castolo, Brenda NP; Maung, Linn DDS MD; Nguyen, Myhanh NP; Oki, Yasuhiro MD; Sunil Kumar, Latha MD; Van Dyk, Nathan MD

Temporary Privileges

Chan, Jennifer MD; Oko, Yasuhiro MD; Sunil Kumar, Latha MD

Reappointments – Two Year

Adie, Elizabeth MD; Angroola, Amardeep MD; Chari, Sumitra MD; Chickaballapur Narayanaswamy, Ajith Kumar MD; Do, Hanh-Nguyen MD; Kamboj, Vineet DPM; Kang, Young MD; Karamloo, Sara DPM; Khoury, Basel MD; Lam, Manuel MD; Lin, Roy MD; Lyell, Deirdre MD; Maxwell, Andrew MD; Peela, Bhaskari MD;

Sharma, Ranjana MD; Swan, Megan MD; Taylor, Daniel MD; Veerappan, Annamalai MD; Co, Phuong MD

Reappointments – One Year

Brooks, Albert MD; Davila, Edmundo MD; Dearborn, John MD; Mehigan, John MD

Transfer in Staff Category

Bhimani, Meenesh MD; Brun, Francisco MD; Carnes, Stephanie PC-C; Karamloo, Sara DPM; Kennedy, Daniel MD; Keyhan, Sanaz MD; Kumar, Tarun MD; McBeth, Brian MD; Mistry, Meenal PA-C; Peela, Bhaskari MD; Penner, Mark DO; Randazzo, Marco MD; Sanchez, Henry MD; Shah, Payal MD; Quitevis, Richard NP; Zachariah, Sybil MD

Completion of Proctoring & Advancement in Staff Category

Bhimani, Meenesh MD; Brun, Francisco MD; Kumar, Tarun MD; Larralde, Mark MD; McBeth, Brian MD; Penner, Mark DO; Randazzo, Marco MD; Quitevis, Richard NP; Zachariah, Sybil MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

Best, Amanda CCP; McNaught, William MD

New Privilege Requests

Karamloo, Sara DPM

Delete Privilege Requests

Davila, Edmundo MD

Leave of Absence

Agcaoili, Carmencita MD

Resignations

Alcaez, Marcos MD; Boyer, Barbara DO; Haboukh, Mohamad MD; Lee, Jay MD; Shibuya, Barry MD; Vora, Alpa MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Tsoi.

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD - aye
Michael Wallace – aye
Patricia Danielson, RHIT – absent

The motion carried.

Jeannie Yee, Service League, reported on the Service League activities, including the Masquerade \$5 Sale which was very successful. Ms. Yee talked about the

*SERVICE LEAGUE
REPORT*

ongoing training of staff to volunteer in the MHCCP and the Dog Visitation program.

Dr. Timothy Tsoi reported there are 593 Medical Staff members which includes 352 active members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

Past Health Promotions & Outreach Events

Outreach Events included:

- November 15th – Keeping Your Brain Healthy
- November 16th - Mindful Eating During the Holidays
- November 28th – How to Sleep Your Way to Better Health
- November 30th – Healthy Holiday Cooking Demonstration
- December 6th – Diabetes Matters: Latino Cuisine
- One Child and East Bay Agency for Children Gift Donation from Management Staff

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

- January 12th – Health and Wellness Fair blood pressure screenings
- January 17th – Fit is the New Skinny

Bay Area Healthier Together

In the month of November, Bay Area Healthier Together's topic was Advanced Maternal-Fetal Care which highlighted Dr. Jacquelyn Chyu and the Prenatal Diagnostic Center..

*HOSPITAL CALENDAR:
Bay Area Healthier
Together*

Washington Hospital Healthcare Foundation

The Washington Hospital Healthcare Foundation welcomed the holiday season with several events:

- November 24th – Niles Festival of Lights

Trees of Angels Celebration Events:

- November 26th – Bernardin Family McDonalds
- November 29th – Washington West
- December 3rd – Newark City Hall
- December 5th – Union City City Hall

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

The WTHCD Board members attended the Newark Chamber of Commerce Holiday Luncheon on December 6th and the Masonic Homes of California Holiday Tree Lighting on December 6th.

*WASHINGTON
TOWNSHIP
HEALTHCARE
DISTRICT BOARD OF
DIRECTORS REPORT*

W.H.E.A

WHEA raised funds and goods to assist northern California's Camp Fire survivors.

*WASHINGTON
HOSPITAL EMPLOYEES
ASSOCIATION (WHEA)*

Washington on Wheels

The WOW Mobile Clinic provided quality health care services at the Fremont Resource Center, Fremont Senior Center, TCV Food Bank and Thrift Store in Fremont, Ruggieri Senior Center in Union City, and the Viola Blythe Community Services Center in Newark. The total number of community members receiving health care from the WOW van during the month of November was 11.

*WASHINGTON ON
WHEELS (W.O.W.)
MOBILE HEALTH
CLINIC*

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 29,353 views.

*HOSPITAL CALENDAR:
Internet and Social Media
Marketing*

InHealth - Channel 78

During the month of August, Washington Hospital's cable channel 78, InHealth, aired these programs:

- How to Sleep Your Way to Better Health
- Healthy, Happy Holiday Eating
- Caring for Someone with Dementia or Other Medical-Related Memory Loss
- Diabetes Health Fair
- How to Stop Disease Before It Starts
- Filipino Food Made Healthy
- November District Board of Directors Meeting

*HOSPITAL CALENDAR:
InHealth*

60th Anniversary of Washington Hospital

November 24th marked the 60th Anniversary of Washington Hospital.

*HOSPITAL CALENDAR:
Additional Events &
Announcements*

Awards and Recognitions

Washington Hospital has been honored with the 2018 achievement award for meeting or surpassing the federal target aimed at reducing the state's low-risk, first birth Caesarean section by Smart Care California, and a state health care coalition. To receive this award, a California hospital must have achieved a C-section rate of 23.9 percent or lower for low-risk, first birth deliveries.

*HOSPITAL CALENDAR:
Awards & Recognitions*

Employee of the Month

Davinder Kaur, Certified Phlebotomy Technician, joined Washington Hospital in 2013 as a nursing assistant. After six months, she was transferred to the Emergency Department. She then returned to school to become a certified phlebotomy technician and joined the Lab in 2017.

*HOSPITAL CALENDAR:
Employee of the Month –
Davinder Kaur*

Nancy Farber introduced Elvie Ballar, Jimmy Chang, and Alix O'Brien, all nurse managers, who presented information on the various workshops held to prepare for the transition to the Morris Hyman Critical Care Pavilion. Specifically discussed were the 2nd Floor Critical Care Unit, Supply and equipment usage related to the 3rd floor Oncology/Telemetry/IMC and 2nd floor ICU, the defining and refining of supply room PAR lists, and delineating the location for various pieces of equipment.

*LEAN UPDATE
Morris Hyman Critical
Care Pavilion 2nd and 3rd
Floor 5S Workshops*

Mary Bowron, Chief of Quality and Resource Management presented Influenza Prevention protocol for the current flu season which runs from October 2018 to March 2019. She noted that for 2017-2018 flu season, 97% of the eligible patients were vaccinated for Influenza (national rate is 93%).

*QUALITY REPORT:
Washington Hospital
Healthcare System
Influenza Prevention*

Chris Henry, Chief Financial Officer, presented the Finance Report for October 2018. The average daily census was 144.0 with admissions of 949 resulting in 4,463 patient days. Outpatient observation equivalent days were 184. The average length of stay was 4.61 days. The case mix index was 1.453. Deliveries were 136. Surgical cases were 402. Joint Replacement cases were 154. Neurosurgical cases were 31. Cardiac Surgical cases were 5. The Outpatient visits were 7,945 and Emergency visits were 4,047. Total productive FTEs were 1,235.1. FTEs per adjusted occupied bed were 6.57.

FINANCE REPORT

Nancy Farber presented the Hospital Operations Report for November 2018. Preliminary information indicated gross revenue for the month at approximately \$169,211,000. The Average Length of Stay of 4.48 and there were 4,542 patient days. There were 402 Surgical Cases and 343 Cath Lab procedures at the Hospital. Deliveries were 120. Non-Emergency Outpatient visits were 7,123. Total FTEs per Adjusted Occupied Bed were 6.68. The Washington Outpatient Surgery Center had 521 cases and the clinics saw approximately 3,427 patients. Total Government Sponsored Preliminary Payor Mix was 71.0%, below the budget of 71.5%.

*HOSPITAL
OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Nicholson moved for adoption of Resolution No. 1192 which is the memorandum of Understanding between Washington Hospital and the Teamsters Local 856, a recognized majority representative under the terms of Board Resolution 331A1, effective December 12, 2018.

*CONSIDERATION OF
Resolution No. 1192 of
the Board of Directors of
Washington Township
Health Care District
Approving MOU with
Teamsters Local 856*

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD - aye
Michael Wallace – aye
Patricia Danielson, RHIT – absent

The motion carried.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Wallace adjourned the meeting to closed session at 8:27 pm, as the discussion pertained to Hospital trade secrets, Human Resources matters, and Risk Management.

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 9:45 pm and reported no action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 9:45 pm. *ADJOURNMENT*

Bernard Stewart
President

Michael J. Wallace
Secretary

DRAFT

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, December 17, 2018 in the Board Room, 2000 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Bernard Stewart, DDS; William Nicholson, MD; Michael Wallace; Jacob Eapen, MD
Excused: Patricia Danielson, RHIT

ROLL CALL

Also present: Ed Fayen, Senior Associate Administrator; Kimberly Hartz, Senior Associate Administrator; Chris Henry, Senior Associate Administrator & CFO; Stephanie William, Associate Administrator; Tina Nunez, Associate Administrator; Don Pipkin, Chief Strategic Development; Tim Fallon, Consultant; Paul Kozachenko, Attorney; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

In accordance with Health & Safety Code Sections 32106 and California Government Code 54957, Director Stewart adjourned the meeting to closed session at 6:00 p.m., as the discussion pertained to personnel matters, trade secrets, and Conference with Legal Counsel regarding existing litigation pursuant to California Government Code Section 54956.9.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 7:45 p.m. and reported no reportable action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

In accordance with District Law, Policies and Procedures, Director Nicholson moved for the denial of a claim presented on October 16, 2018 on behalf of Fatem Mohsin and that the Chief Executive Officer be directed to provide notice in accordance with government code section 94956.

CONSIDERATION OF CLAIM – FATEM MOHSIN

Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
William Nicholson, MD – aye
Jacob Eapen, MD – aye
Michael Wallace – aye
Patricia Danielson, RHIT – absent

The motion carried.

In accordance with District Law, Policies and Procedures, Director Wallace declared a conflict of interest with the next topic and vacated the Board Room. Director Nicholson moved for adoption of Resolution No. 1193 which is the Resolution of the Board of Directors of Washington Township Health Care District authorizing the Chief Executive Officer to open and transact on the account(s) in Fremont Bank's Wealth Management Services and to open and transact on additional accounts and enter into additional agreements on behalf of the organization for other services to be provided by Fremont Bank's Wealth Management Services, and to agree to the

*RESOLUTION No. 1193
FREMONT BANK
WEALTH
MANAGEMENT
SERVICES ACCOUNT*

terms and conditions of the same, all for on behalf of the organization.

Director Eapen seconded the motion.

Roll call was taken:

- Bernard Stewart, DDS - aye
- William Nicholson, MD - aye
- Jacob Eapen, MD – aye
- Michael Wallace – absent
- Patricia Danielson, RHIT – absent

The motion carried. Director Wallace rejoined the meeting.

Director Stewart reconvened the meeting to open session at 7:50 p.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION
ADJOURN TO CLOSED
SESSION*

In accordance with Health & Safety Code Sections 32106 and California Government Code 54957, Director Stewart adjourned the meeting to closed session at 7:50 p.m., as the discussion pertained to Conference with Legal Counsel regarding existing litigation pursuant to California Government Code Section 54956.9.

Director Stewart reconvened the meeting to open session at 8:03 p.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION
ADJOURNMENT*

There being no further business, Director Stewart adjourned the meeting at 8:03 p.m.

Bernard Stewart
President

Michael J. Wallace
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Thursday, December 20, 2018 in the Board Room, Washington Hospital, 2000 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Bernard Stewart DDS; Jacob Eapen
Excused: Patricia Danielson, RHIT; Michael Wallace

ROLL CALL

Also present: Timothy Tsoi, MD; Kranthi Achanta, MD; Peter Lunny, MD; Jan Henstorf, MD; Albert Brooks, MD; John Romano, MD; Nancy Farber, CEO

There were no oral or written communications.

COMMUNICATIONS

Director Stewart adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Stewart reconvened the meeting to open session at 8:30 a.m. and reported no reportable action was taken in closed session.

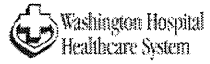
RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting was adjourned at 8:30 a.m.

ADJOURNMENT

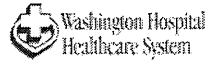
Bernard Stewart
President

Michael Wallace
Secretary



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

November 2018



**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
November 2018**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: January 3, 2019
TO: Board of Directors
FROM: Nancy Farber
SUBJECT: Washington Hospital – November 2018
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	November <u>Actual</u>	November <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
Average Daily Census	151.4	170.7	156.8
# of Admissions	990	1,093	1,010
Patient Days	4,542	5,121	4,767
Discharge ALOS	4.48	4.69	4.67
<u>OUTPATIENT:</u>			
OP Visits	7,123	7,291	7,287
ER Visits	4,050	4,300	4,242
Observation Equivalent Days – OP	147	129	149

Comparison of November acute inpatient statistics to those of the budget showed a lower level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were lower than budget. Emergency Room visits were below budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 61.1 below budget. Total productive FTEs for November were 1,300.9, 36.8 below the budgeted level of 1,337.7. Nonproductive FTEs were 24.3 below budget. Productive FTEs per adjusted occupied bed were 6.02, 0.01 above the budgeted level of 6.01. Total FTEs per adjusted occupied bed were 6.68, 0.08 below the budgeted level of 6.76.

3. Income - Schedule Board 1

For the month of November the Hospital realized a loss of \$18,000 from operations.

Total Gross Patient Service Revenue of \$169,211,000 for November was 2.5% below budget.

Deductions from Revenue of \$132,243,000 represented 78.15% of Total Gross Patient Service Revenue. This percentage is above the budgeted amount of 77.71%, primarily due to payor mix.

Total Operating Revenue of \$37,422,000 was \$1,796,000 (4.6%) below the budget.

Total Operating Expense of \$37,440,000 was \$1,736,000 (4.4%) below the budgeted amount.

The Total Non-Operating Loss of \$314,000 for the month includes an unrealized gain on investments of \$373,000 and property tax revenue of \$1,439,000.

The Total Net Loss for November was \$332,000, which was \$330,000 more than the budgeted loss of \$662,000.

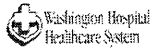
The Total Net Loss for November using FASB accounting principles, in which the unrealized loss or income on investments, property tax revenues and net interest expense on general obligation bonds are removed from the non-operating income and expense, was \$971,000 compared to a budgeted loss of \$910,000.

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in assets and liabilities when compared to October 2018.

NANCY FARBER
Chief Executive Officer

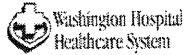
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**WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
November 2018
GASB FORMAT
(In thousands)**

November				YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
OPERATING REVENUE					OPERATING REVENUE			
\$ 118,511	\$ 133,130	\$ (14,619)	-11.0%	1	\$ 569,259	\$ 614,374	\$ (45,115)	-7.3%
50,700	40,452	10,248	25.3%	2	247,109	207,638	39,471	19.0%
169,211	173,582	(4,371)	-2.5%	3	816,368	822,012	(5,644)	-0.7%
(127,481)	(131,290)	3,809	2.9%	4	(615,943)	(622,412)	6,469	1.0%
(4,762)	(3,595)	(1,167)	-32.5%	5	(21,795)	(17,194)	(4,601)	-26.8%
(132,243)	(134,885)	2,642	2.0%	6	(637,738)	(639,606)	1,868	0.3%
78.15%	77.71%			7	78.12%	77.81%		
36,968	38,697	(1,729)	-4.5%	8	178,630	182,406	(3,776)	-2.1%
454	521	(67)	-12.9%	9	4,145	2,608	1,537	58.9%
37,422	39,218	(1,796)	-4.6%	10	182,775	185,014	(2,239)	-1.2%
OPERATING EXPENSES					OPERATING EXPENSES			
16,760	17,032	272	1.6%	11	81,610	81,558	(52)	-0.1%
6,151	6,870	719	10.5%	12	30,673	33,010	2,337	7.1%
4,715	4,835	120	2.5%	13	23,543	22,850	(693)	-3.0%
4,568	4,958	390	7.9%	14	23,508	23,691	183	0.8%
1,565	1,800	235	13.1%	15	8,444	8,772	328	3.7%
3,681	3,681	-	0.0%	16	13,939	14,923	984	6.6%
37,440	39,176	1,736	4.4%	17	181,717	184,804	3,087	1.7%
(18)	42	(60)	-142.9%	18	1,058	210	848	403.8%
-0.05%	0.11%			19	0.58%	0.11%		
390	378	12	3.2%	20	1,833	1,761	72	4.1%
(74)	-	(74)	0.0%	21	(290)	-	(290)	0.0%
(1,991)	(2,068)	77	3.7%	22	(3,891)	(4,052)	161	4.0%
253	301	(48)	-15.9%	23	1,280	1,301	(21)	-1.6%
(184)	(184)	-	0.0%	24	(922)	(922)	-	0.0%
(520)	(570)	50	8.8%	25	(2,359)	(2,379)	20	0.8%
1,439	1,439	-	0.0%	26	7,112	7,112	-	0.0%
373	-	373	0.0%	27	4	-	4	0.0%
(314)	(704)	390	55.4%	28	2,767	2,821	(54)	-1.9%
\$ (332)	\$ (662)	\$ 330	49.8%	29	\$ 3,825	\$ 3,031	\$ 794	26.2%
-0.89%	-1.69%			30	2.09%	1.64%		
\$ (971)	\$ (910)	\$ (61)	-6.7%	31	\$ (975)	\$ (1,749)	\$ 774	44.3%
-2.59%	-2.32%				-0.53%	-0.95%		

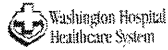
**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**
November 2018
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			November 2018	Audited June 2018	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			November 2018	Audited June 2018			
CURRENT ASSETS					CURRENT LIABILITIES							
1	CASH & CASH EQUIVALENTS	\$	41,826	\$	31,346	1	CURRENT MATURITIES OF L/T OBLIG	\$	8,550	\$	7,200	
2	ACCOUNTS REC NET OF ALLOWANCES		56,258		58,517	2	ACCOUNTS PAYABLE		24,927		43,344	
3	OTHER CURRENT ASSETS		15,593		11,100	3	OTHER ACCRUED LIABILITIES		48,726		53,279	
4	TOTAL CURRENT ASSETS		<u>113,677</u>		<u>100,963</u>	4	INTEREST		9,734		<u>12,090</u>	
						5	TOTAL CURRENT LIABILITIES		<u>91,937</u>		<u>115,913</u>	
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS							
6	BOARD DESIGNATED FOR CAPITAL AND OTHER		174,398		172,782	6	REVENUE BONDS AND OTHER		224,770		231,469	
7	GENERAL OBLIGATION BOND FUNDS		42		15,355	7	GENERAL OBLIGATION BONDS		336,251		338,739	
8	REVENUE BOND FUNDS		36,570		47,409	OTHER LIABILITIES						
9	BOND DEBT SERVICE FUNDS		9,864		29,413	10	NET PENSION LIABILITY		46,176		42,389	
10	OTHER ASSETS LIMITED AS TO USE		12,101		12,161	11	WORKERS' COMP		8,489		8,118	
11	TOTAL ASSETS LIMITED AS TO USE		<u>232,975</u>		<u>277,120</u>	12	SUPPLEMENTAL MEDICAL RETIREMENT		36,699		70,252	
13	OTHER ASSETS		183,132		175,600	NET POSITION				494,353		490,528
14	NET PROPERTY, PLANT & EQUIPMENT		726,835		725,883	TOTAL LIABILITIES AND NET POSITION				<u>\$ 1,238,675</u>		<u>\$ 1,297,408</u>
15	TOTAL ASSETS		<u>\$ 1,256,619</u>		<u>\$ 1,279,566</u>	DEFERRED INFLOWS				46,894		21,603
16	DEFERRED OUTFLOWS		28,950		39,445	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS				<u>\$ 1,285,569</u>		<u>\$ 1,319,011</u>
17	TOTAL ASSETS AND DEFERRED OUTFLOWS		<u>\$ 1,285,569</u>		<u>\$ 1,319,011</u>							



**WASHINGTON HOSPITAL
OPERATING INDICATORS
November 2018**

12 MONTH AVERAGE	November						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
156.8	151.4	170.7	(19.3)	-11%	1	ADULT & PEDIATRIC AVERAGE DAILY CENSUS	146.1	153.7	(7.6)	-5%
4.9	4.9	4.3	0.6	14%	2	OUTPATIENT OBSERVATION AVERAGE DAILY CENSUS	5.4	4.2	1.2	29%
9.1	8.5	10.1	(1.6)	-16%	3	NEWBORN NURSERY AVERAGE DAILY CENSUS	9.1	9.5	(0.4)	-4%
170.8	164.8	185.1	(20.3)	-11%	4	TOTAL	160.6	167.4	(6.8)	-4%
3.4	1.7	5.4	(3.7)	-69%	5	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	2.5	4.3	(1.8)	-42%
4,767	4,542	5,121	(579)	-11%	6	ADULT & PEDIATRIC PATIENT DAYS	22,359	23,512	(1,153)	-5%
1,010	990	1,093	(103)	-9%	7	ADMISSIONS-ADULTS & PEDIATRIC	4,772	5,071	(299)	-6%
4.67	4.48	4.69	(0.21)	-4%	8	AVERAGE LENGTH OF STAY-ADULTS & PEDIATRIC	4.65	4.64	0.01	0%
1.479	1.519	1.476	0.043	3%	9	OTHER KEY UTILIZATION STATISTICS OVERALL CASE MIX INDEX (CMI)	1.482	1.488	(0.006)	0%
144	153	156	(3)	-2%	10	SURGICAL CASES JOINT REPLACEMENT CASES	703	704	(1)	0%
23	24	31	(7)	-23%	11	NEUROSURGICAL CASES	117	129	(12)	-9%
8	8	13	(5)	-38%	12	CARDIAC SURGICAL CASES	33	57	(24)	-42%
196	217	184	33	18%	13	GENERAL SURGICAL CASES	1,009	873	136	16%
371	402	384	18	5%	14	TOTAL SURGICAL CASES	1,862	1,763	99	6%
333	343	302	41	14%	15	TOTAL CATH LAB PROCEDURES	1,744	1,639	105	6%
134	120	150	(30)	-20%	16	DELIVERIES	662	704	(42)	-6%
7,287	7,123	7,291	(168)	-2%	17	OUTPATIENT VISITS	37,002	37,177	(175)	0%
4,242	4,050	4,300	(250)	-6%	18	EMERGENCY VISITS	20,293	21,438	(1,145)	-5%
1,239.5	1,300.9	1,337.7	36.8	3%	19	LABOR INDICATORS PRODUCTIVE FTE'S	1,226.9	1,236.4	9.5	1%
181.9	143.4	167.7	24.3	14%	20	NON PRODUCTIVE FTE'S	177.0	187.3	10.3	5%
1,421.4	1,444.3	1,505.4	61.1	4%	21	TOTAL FTE'S	1,403.9	1,423.7	19.8	1%
5.75	6.02	6.01	(0.01)	0%	22	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.86	6.01	0.15	2%
6.60	6.68	6.76	0.08	1%	23	TOTAL FTE/ADJ. OCCUPIED BED	6.70	6.92	0.22	3%

* included in Adult and Peds Average Daily Census



Memorandum

DATE: January 8, 2019

TO: Board of Directors, Washington Township Health Care District

FROM: Nancy Farber, Chief Executive Officer

SUBJECT: Reappointment to the Washington Township Hospital Development Corporation

The Washington Township Hospital Development Corporation is a public benefit (nonprofit) California Corporation which is affiliated with the District. A five-member Board of Directors governs the Washington Township Hospital Development Corporation (DEVCO). Its current Board of Directors is: Benn Sah, M.D., Russ Blowers, Mira Garcia, Gloria Villasana Fuerniss, and Jeannie Yee.

In accordance with District Law, Policies and Procedures, it is requested that the Board of Directors reappoint these individuals to the Washington Township Hospital Development Corporation for the 2019 calendar year.