

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, May 10, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD; Jacob Eapen, MD

ROLL CALL

Absent: Jeannie Yee

Also present: Kimberly Hartz; Cheryl Renaud; Nicholas Kozachenko; Tina Nunez; Ed Fayen; Larry LaBossiere; Tom McDonagh; Shirley Ehrlich

Guests: Kayla Gupta; Daniel Nardoni; Erica Luna; Angus Cochran; John Lee; Kristin Ferguson; Sheela Vijay; Shakir Hyder, MD; Mary Bowron; Walter Choto; Felipe Villanueva; Brian Smith, MD; Srikar Boddar;

Director Stewart welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Stewart presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of Minutes of the Regular Meetings of the District Board: April 12, 17, 24 and 26, 2023
- B. Consideration of Garden Level CJR Office Project
- C. Consideration of Contract Modeling and Reporting Tool (Revenue Cycle Management)
- D. Consideration of Copier Replacement
- E. Consideration of UPS Systems for CT Machines
- F. Consideration of Two-Bin Kanban Supply System
- G. Consideration of Project to Move Information Services and Approval of Lowest Responsible Bidder
- H. Consideration of Appointment of Safety Officer: Daniel O'Connell, Security & Safety Director

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Director Nicholson moved that the Board of Directors approve the Consent Calendar, Items A through H. Director Wallace seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – aye
Jeannie Yee – absent

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Angus Cochran, Chief of Community Services and Kayla Gupta, Community Outreach Manager. Kayla gave a presentation regarding the Community Health Needs Assessment (CHNA). The purpose of the CHNA includes providing insight into the health of the community, prioritizing local health needs and recognizing the areas of focus to develop outreach and education strategies to improve the well-being of our community members. The key health needs were identified as behavioral health, housing & homelessness, and access to healthcare including diabetes, heart disease and respiratory health. Washington Township Health Care District currently serves a total population of 350,145. The impact of the Covid-19 Pandemic affected the health and healthcare needs of our District residents and exacerbated the health disparities among our community.

*PRESENTATION:
COMMUNITY HEALTH
NEEDS ASSESSMENT*

The CHNA report will be published on the website by June 30. This information will be shared with the District Cities and Community Partners to solicit additional feedback and will be presented at a future Board meeting. It is anticipated the Health Improvement Plan will be published in the fall.

Director Nicholson moved that the Board accept the findings contained in the 2023 Community Health Needs Assessment. Director Eapen seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jacob Eapen, MD – aye
Jeannie Yee – absent

Motion Approved.

Ed Fayen, Executive Vice President and Chief Operating Officer, provided a Construction Update, which detailed the progress of the WHHS Patient Bridge. Estimated date of completion for this project is December of 2023.

*PRESENTATION:
CONSTRUCTION
UPDATE*

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Dr. Shakir Hyder, Chief of Staff, reported there are 610 Medical Staff members, including 339 active members. Dr. Hyder reported that the Washington Hospital Medical Staff Dinner Dance honoring Dianne Martin, MD, who is the recipient of the 2023 Remo Cerruti award.

*MEDICAL STAFF
REPORT*

The Washington Hospital Medical Staff elections will begin on May 12 through survey monkey.

Kimberly Hartz introduced the Service League President, Sheela Vijay. Sheela reported for April that there were 185 members of the Service League who contributed 1,781 hours to the Hospital. Mended Hearts volunteers spoke with 30 heart patients and 11 family members and caregivers.

*SERVICE LEAGUE
REPORT*

Sheela has made a goal to become acquainted with each of the different volunteer assignments we offer. Last month she spent time with the Surgery Liaison Trainer, Ken Carlson. Surgery Liaison Volunteers provide companionship to anxious family members in the surgery waiting area.

Sheela also thanked Washington Hospital for hosting the Annual Volunteer Recognition Luncheon in April for the Service League Members, Foundation, Trustees and Volunteers.

Kimberly Hartz introduced Dr. Brian Smith, Chief Medical Information Officer and Quality Patient Safety Advisor. Dr. Smith reviewed the FY2024 Hospital Initiatives. He explained that by using the Priority Assessment Tool, it reflects the roadmap in improving patient outcomes and what indicators need improvement. This matrix assists in guiding the Hospital and Medical Staff priorities and operational decision making for all members of the healthcare team. The 2024 Initiatives for Washington Hospital include Reduction of Hospital-Acquired Conditions (HACs), Utilization Management, Patient Safety, Mortality and Health Equity. Health Equity is a new National Patient Safety Goal (NPSG) and dovetails with our Community Needs Assessment.

*QUALITY REPORT:
FY2024 HOSPITAL
INITIATIVES &
QUALITY DASHBOARD
Q/E MARCH 2023*

Mary Bowron, Chief of Quality and Resource Management, presented the Quality Dashboard for quarter ending March 31, 2023, comparing WHHS statistics to State and National benchmarks. She reported that there were zero MRSA Bloodstream Infections this past quarter and there were three Catheter Associated Urinary Tract Infections, which was above the predicted number of infections (1.188). There were zero Central Line Associated Bloodstream Infection (CLABSI), which was lower than predicted, and zero infections following colon surgery and zero infections following abdominal hysterectomy. C-Difficile: There were 2 hospital-wide C. diff infections. Hand Hygiene was at 78%.

Our moderate fall with injury rate of 0.36 was lower than the national rate for the quarter at 0.64. Hospital Acquired Pressure Ulcer rate of 0% was lower than the national benchmark this past quarter.

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The 30-day readmission rate for AMI discharges was higher than the CMS benchmark (18.2% versus 15%). There was a higher percent of 30-day Medicare pneumonia readmissions compared to the CMS national benchmark (19.1% versus 14.8%). 30-day Medicare Heart Failure readmissions were lower (17.9% versus 21.3%) than the CMS benchmark. 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was lower than the CMS benchmark (12.5% versus 19.8%). 30-day Medicare CABG readmission rate was higher (25.0% versus 11.9%) than the CMS benchmark. 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0.0% versus 4.1%).

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for March 2023. The average daily inpatient census was 165 with admissions of 906 resulting in 5,138 patient days. Outpatient observation equivalent days were 296. The average length of stay was 5.48 days. The case mix index was 1.517. Deliveries were 143. Surgical cases were 395. The Outpatient visits were 10,059. Emergency visits were 5,069. Cath Lab cases were 158. Joint Replacement cases were 185. Neurosurgical cases were 23. Cardiac Surgical cases were 11. Total FTEs were 1,683.6. FTEs per adjusted occupied bed were 5.82.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for April 2023. Preliminary information for the month indicated total gross revenue at approximately \$183.2 million against a budget of \$191,035,000. We had 38 COVID-19 discharges which was 3 fewer cases from the prior month, and 16 more than April 2022 at 22 discharges.

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.17. The Average Daily Inpatient Census was 141.4. There were 7 discharges with lengths of stay greater than 30 days, ranging from 38-62. Still in house at the end of April were 7 patients with length of stays of over 30 days and counting.

There were 4,242 patient days. There were 340 Surgical Cases and 150 Cath Lab cases at the Hospital. It was noted that there were 52 cases at the Peninsula Surgery Center in April.

Deliveries were 115. Non-Emergency Outpatient visits were 8,525. Emergency Room visits were 4,727. Total Government Sponsored Preliminary Payor Mix was 72.1%, against the budget of 71.8%. Total FTEs per Adjusted Occupied Bed were 6.20. The Washington Outpatient Surgery Center had 464 cases and the clinics had approximately 14,086 visits.

There were \$310K in charity care adjustments in April.

May Employee of the Month: Joannah Paig, Accounting Associate.

*EMPLOYEE OF THE
MONTH*

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

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- April 15: SPOT Skin Cancer Screening Event
- April 18: Early Stage Breast Cancer: What You Should Know
- April 18: Stroke Prevention
- April 19: Medicare Presentation
- April 19: Understanding Palliative Care
- April 22: Emergency Preparedness Fair
- April 22: New Haven Day 2023
- April 22: Go Green with us in 2023! Earth Day Celebration
- May 2: Carotid Artery Disease (CAD) What is it? How can we treat it?
- May 8-12: Hospital Week and Nurses Week

Upcoming Health Promotions & Community Outreach Events:

- May 18: Celebration of Life
- May 22: Diabetes Education
- May 30: Stroke Prevention
- June 1: Advance Directives and POLSTs
- June 3: Tattoo Removal Clinic
- June 6: HPV Vaccine: When and Why?
- June 7: Understanding Palliative Care
- June 8: Fall Prevention
- June 14: Aortic Stenosis
- June 14: Feeding Your Baby During the First Year
- A total of 98,988 COVID vaccine doses have been administered to community members at our vaccination clinic.

Washington Hospital Healthcare System received and Washington Township Medical Foundation physicians received the following recognition in the Best of Fremont Reader's Choice Awards.

Best OB/GYN – Stacey Barrie, MD
Best Plastic Surgeon – Prasad Kilaru, MD
Best Doctor – Alexander P. Sah, MD
Best Ophthalmologist – Steven C. Anderson, MD
Best Orthopedic Surgeon – Alexander P. Sah, MD
Best Hospital – Washington Hospital

Honorable Mention:

OB/GYN – Elizabeth Kurkjian, MD
Dermatologist – David C. Gorsulowsky, MD
Doctor – Thomas Collins-Pallett, MD
Orthopedic Surgeon – Russell Nord, MD

The Foundation's 36th Annual Golf Tournament was held on Thursday, May 4, 2023, at the Club at Castlewood in Pleasanton. The tournament was attended by 124

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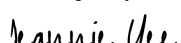
golfers and 4 teams of bocce players. Funds raised are still being calculated, and is designated in support of surgical services at Washington Hospital.

The Foundation will continue to host free charitable giving and estate planning seminars in partnership with estate planner Richard Schachtli at Hopkins Carley. The next free seminar will be held on June 21 at 5pm in the Anderson Auditoriums at Washington West.

The 37th Annual Top Hat Gala is scheduled for Saturday, October 14, 2023.

There being no further business, Director Stewart adjourned the meeting at 7:50 p.m. *ADJOURNMENT*

DocuSigned by:

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Bernard Stewart, DDS
President

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Jeannie Yee
Secretary