



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors
Jacob Eapen, MD
William E. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, July 8, 2020 – 6:00 P.M.
Meeting Conducted by Teleconference
Dial In: 1-877-336-1829 Passcode: 2122606

AGENDA

PRESENTED BY:

**I. CALL TO ORDER &
PLEDGE OF ALLEGIANCE**

Michael J. Wallace
Board President

II. ROLL CALL

Dee Antonio
District Clerk

III. CONSENT CALENDAR

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

Michael J. Wallace
Board President

A. Consideration of Minutes of the Regular Meetings of the District Board: June 10, 15, 22, and 24, 2020

Motion Required

B. Consideration of Medical Staff Credentialing Action Items (June 9, 2020)

IV. COMMUNICATIONS

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board.. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

V. PRESENTATION

Facility Master Plan and Seismic Update

Ed Fayen
Executive Vice President & Chief
Operating Officer

VI. REPORTS

A. Finance Report

B. Hospital Operations Report

PRESENTED BY:

Chris Henry
Vice President & Chief Financial
Officer

Kimberly Hartz
Chief Executive Officer

VII. ANNOUNCEMENTS

Kimberly Hartz
Chief Executive Officer

VIII. ADJOURN TO CLOSED SESSION

In accordance with Section 32106 and 32155 of the California Health & Safety Code, portions of this meeting may be held in closed session.

A. Report of Medical Staff and Quality Assurance Committee, Health & Safety Code section 32155

B. Report involving a trade secret pursuant to Health & Safety Code section 32106

IX. RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

Michael J. Wallace
Board President

X. ADJOURNMENT

Michael J. Wallace
Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, June 10, 2020 via Teleconference in order to comply with Governor Gavin Newsom's and Alameda County's mandatory orders to Shelter at Home to reduce the risk of spread of COVID-19. Director Wallace called the meeting to order at 6:00 pm and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Bernard Stewart, DDS; Jacob Eapen, MD
Absent: Jeannie Yee

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Stephanie Williams, Tina Nunez, Nicholas Kozachenko, Donal Mahon (Local 6)

Director Wallace welcomed any members of the general public to the meeting. He stated that Governor's Newsom's Executive Order N-29-20 explicitly waives The Brown Act provision that requires physical presence of members, the clerk or other personnel of the body, or of the public as a condition of participation in, or quorum for, a public meeting. He noted that Washington Township Health Care District continues to comply with the Brown Act in providing teleconference Dial-in information in order to provide the public the opportunity to attend the meeting and that Public Notice for this meeting, including dial-in information, was posted appropriately on our website. When asked if any members of the general public were in attendance and interested in speaking, there was no response.

OPENING REMARKS

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: May 13, 18, 26, and 27, 2020
- B. Medical Staff Credentialing Action Items
- C. Medical Executive Committee Action Items: (1) Allied Health Practitioner OPPE Indicators for Specialties of Medicine, Perfusionist, OB/GYN, and Surgery; and (2) Physician OPPE Indicators for Departments of Surgery and Radiology, including Tele-radiology
- D. Budgeted Capital Request: Welch Allyn Replacement Phase 2 (\$720,224.94)
- E. Budgeted Capital Request: Prenatal Diagnostic Center 3rd Ultrasound and Viewpoint Software (\$159,225.90)

In accordance with District law, policies, and procedures, Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through E.

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - absent
Jacob Eapen, MD - aye
Bernard Stewart, DDS – aye

The motion carried.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN
FINANCE REPORT*

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for April 2020 noting that Covid 19 restrictions were effect for the entire month. The average daily census was 153.3 with admissions of 931 resulting in 4,677 patient days. Outpatient observation equivalent days were 175. The average length of stay was 4.99 days. The case mix index was 1.475. Deliveries were 128. Surgical cases were 355. Joint Replacement cases were 140. Neurosurgical cases were 22. Cardiac Surgical cases were 10. The Outpatient visits were 7,289 and Emergency visits were 4,240. Total productive FTEs were 1,301.1. FTEs per adjusted occupied bed were 6.71.

Kimberly Hartz presented the Hospital Operations Report for May 2020 indicating that May was a full month under Covid 19 restrictions. Preliminary information for the month indicated gross revenue at approximately \$145,572,000. The Average Length of Stay was 4.75 and there were 3,974 patient days. The Average Daily Census was 128.2. There were 328 Surgical Cases and 291 Cath Lab procedures at the Hospital. Deliveries were 122. Non-Emergency Outpatient visits were 4,728. Total Government Sponsored Preliminary Payor Mix was 70.7%, against the budget of 72.0%. Total FTEs per Adjusted Occupied Bed were 7.69. The Washington Outpatient Surgery Center had 240 cases and the clinics saw approximately 2,159 patients. Homeless Patient Total Encounters were 179 with an estimated unreimbursed cost of homeless care of \$308,000 for the month of May. The estimated total unreimbursed cost of homeless care for FY20 Year-to-Date is \$5.4M.

*HOSPITAL
OPERATIONS REPORT*

In accordance with District Law, Policies, and Procedures, Dr. Nicholson moved for the adoption of Resolution No. 1211 whereby the Board of Directors approve the terms agreed upon between Washington Hospital Healthcare System and International Longshoremen and Warehouse Union (Local 6), a recognized majority representative under the terms of Board Resolution 331A.

*CONSIDERATION OF
RESOLUTION No. 1211
MEMORANDUM OF
UNDERSTANDING
BETWEEN
WASHINGTON
HOPITAL and LOCAL 6*

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - absent
Jacob Eapen, MD - aye
Bernard Stewart, DDS – aye

The motion carried.

None.

ANNOUNCEMENTS

In accordance with Health & Safety Code Section 32106 and 32155, Director Wallace adjourned the meeting to closed session at 6:36 pm, as the discussion pertained to Medical Staff and Quality Assurance and Hospital trade secrets. Mr. Wallace stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this is a teleconference call and we have no way of knowing when the closed session will end, the public was informed they could contact the District Clerk for the Board's report beginning June 11, 2020. He indicated that the minutes of this meeting will reflect any reportable actions.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 7:00 pm and reported that no reportable action was taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 7:00 pm.

ADJOURNMENT

Michael J. Wallace
President

Bernard Stewart, DDS
Secretary

DRAFT

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, June 15, 2020 via Teleconference in order to comply with Governor Gavin Newsom's and Alameda County's mandatory orders to Shelter at Home to reduce the risk of spread of COVID-19. Director Wallace called the meeting to order at 6:01 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Absent: Jeannie Yee

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Executive Vice President; Chris Henry, Vice President; Tina Nunez, Vice President; Stephanie Williams, Vice President; Paul Kozachenko, Legal Counsel; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

None

ANNOUNCEMENTS

In accordance with Health & Safety Code Sections 32106 and 32155 and California Government Code 54956.9(d)(2), Director Wallace adjourned the meeting to closed session at 6:04 p.m., as the discussion pertained to a trade secret pursuant to Health & Safety Code section 32106 Continuing Program discussion and a Report of Medical Staff and Quality Assurance pursuant to Health & Safety Code Section 32155.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 7:48 p.m. and reported that no reportable action was taken in Closed Session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 7:48 pm.

ADJOURNMENT

Michael J. Wallace
President

Bernard Stewart, DDS
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, June 22, 2020 via Teleconference in order to comply with Governor Gavin Newsom's and Alameda County's mandatory orders to Shelter at Home to reduce the risk of spread of COVID-19.

CALL TO ORDER

Director Nicholson called the meeting to order at 7:30 a.m.

Roll call was taken. Directors present: William Nicholson, MD; Bernard Stewart DDS; Jacob Eapen; Jeannie Yee
Excused: Michael Wallace

ROLL CALL

Also present: Jeff Stuart, MD; Prasad Kilaru, MD; Kranthi Achanta, MD; Shakir Hyder, MD; Tim Tsoi, MD; Jan Henstorf, MD; Kimberly Hartz, Chief Executive Officer; Stephanie Williams, Vice President & Chief Nursing Officer

There were no oral or written communications.

COMMUNICATIONS

Director Nicholson adjourned the meeting to closed session at 7:30 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Sections 1461 and 32155.

ADJOURN TO CLOSED SESSION

Director Nicholson reconvened the meeting to open session at 8:30 a.m. and reported no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, the meeting adjourned at 8:30 a.m.

ADJOURNMENT

Michael Wallace
President

Bernard Stewart
Secretary

A regular meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, June 24, 2020 via Teleconference in order to comply with Governor Gavin Newsom's and Alameda County's mandatory orders to Shelter at Home to reduce the risk of spread of COVID-19. Director Wallace called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Jacob Eapen, MD; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ed Fayen, Executive Vice President; Chris Henry, Vice President; Tina Nunez, Vice President; Stephanie Williams, Vice President; Paul Kozachenko, Legal Counsel; Dee Antonio, District Clerk

There were no oral communications.

COMMUNICATIONS

There were no written communications.

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Appointment of Infection Prevention and Control Officer: Mary Bowron, DNP, RN, CIC, CPQH
- B. Appointment of Antimicrobial Stewardship Leader: Dianne Martin RN
- C. Budgeted Capital Request: OB/Maternal Child Health Remodel Project (\$650,000.00)
- D. Resolution No. 1212: Continuing Expenditure Authority

In accordance with District law, policies, and procedures, Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through D.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee – aye
Jacob Eapen, MD – aye
Bernard Stewart, DDS – aye

The motion unanimously carried.

None

ANNOUNCEMENTS

In accordance with Health & Safety Code Sections 32106 and 32155 and California Government Code 54956.9(d)(2), Director Wallace adjourned the meeting to closed session at 6:05 p.m., as the discussion pertained to a trade secret pursuant to Health & Safety Code section 32106 Continuing Program discussion and a Report of Medical Staff and Quality Assurance pursuant to Health & Safety Code Section 32155.

ADJOURN TO CLOSED SESSION

Director Wallace reconvened the meeting to open session at 7:30 p.m. and reported that no reportable action was taken in Closed Session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 7:30 pm. *ADJOURNMENT*

Michael J. Wallace
President

Bernard Stewart, DDS
Secretary

DRAFT



Washington Hospital
Healthcare System

S I N C E 1 9 4 8

Memorandum

DATE: June 22, 2020

TO: Kimberly Hartz, Chief Executive Officer

FROM: Prasad Kilaru, MD
Chief of Staff

SUBJECT: Final Credentials Actions

The Medical Executive Committee approved the Credential Action Items on June 15, 2020. Please accept this memorandum as a formal request for consideration of approval by the Board of Directors of the Credential Action Items as attached.

WASHINGTON HOSPITAL MEDICAL STAFF
FINAL CREDENTIALS ACTION ITEMS

June 24, 2020

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated June 15, 2020 requesting approval of Medical Staff Credentialing Action Items as follows:

Initial Appointments – Two Year

Hansra, Haramrit MD; Leung, Andrew MD; Riberio, Monica MD; Singh, Manu MD

Initial Appointments – One Year

None

Temporary Privileges

Riberio, Monica MD; Singh, Manu MD

Disaster Privileges – approved while application is waiting for Board approval

None

LocumTenens

None

30 Days Extension Request – Application Not Complete

None

Waiver Request

Tran, Thuy CCP; Sandhu, Sukwinder MD

Reappointments – Two Year

Becker, Robert MD; Bell, David MD; Dyal, Harleen MD; Eichbaum, Elden MD; Eriksen, Leif MD; Frey, Marietta MD; Herscu, Gabriel MD; Ho, Helen MD; Htet, Natalie MD; Jha, Ritesh MD; Kong, Li Kuo MD; Leiphart, Victoria MD; Lenchner, Jeffrey MD; McGuire, James MD; Monticelli, Alisa MD; Patel, Hemant MD; Phillips, Nicholas MD; Rose, Jack MD; Ross, Michael MD; Sehgal, Seema MD; Sun, Yao MD; Treynor, Elizabeth MD; Unson, Dennis MD; Wang, Sean MD; Zhuo-Stine MD

Reappointments – One Year

Kunwar, Sandeep MD; Meyer, Edward MD; Van Tassel, Jason MD

Addition of Physician Supervisor

None

Conditional Reappointments

None

Non-Reappointments – Deemed to Have Resigned

None

Transfer in Staff Category

Beall, Bryan DO; Wang, Sean MD; Yao, Sun MD; Zarlakhta, Wayand MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

Araj, Aileen NP; Wong, Breane PA-C

Completion of Proctoring and Advancement in Staff Category

Datta, Gaurav MD; Dhillon, Jatinder NP; Jamali, Mehrnaz MD; McAndrew, Matthew MD; McNaught, William MD; Nordstrom, Matthew MD; Tiglao, Lawrence MD

Extension of Proctorship and Provisional Category 1-year

Tran, Thuy CCP

New Privilege Requests

Chan, Lauren MD; Eriksen, Leif MD; Herscu, Gabriel MD; Kunwar, Sandeep MD; Lenchner, Jeffrey MD

Delete Privilege Requests

Kunwar, Sandeep MD

Conflict of Interest Statement Updated

Bell, David MD; Herscu, Gabriel MD; Kunwar, Sandeep MD; Van Tassel, Jason MD

Leave of Absence

None

Reinstatement of Leave of Absence

None

Withdrawal of Application

None

Suspensions / Relinquishment

None

Resignations

Patel, Yesha DO; Wiltumer, Susan MD



WASHINGTON HOSPITAL
MONTHLY OPERATING REPORT

May 2020



**WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
May 2020**

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: July 2, 2020
TO: Board of Directors
FROM: Kimberly Hartz, Chief Executive Officer
SUBJECT: Washington Hospital – May 2020
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	<u>May Actual</u>	<u>May Budget</u>	<u>Current 12 Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
Average Daily Census	128.2	156.3	148.8
# of Admissions	762	997	906
Patient Days	3,974	4,844	4,538
Discharge ALOS	4.75	4.86	4.95
<u>OUTPATIENT:</u>			
OP Visits	4,728	7,664	7,005
ER Visits	4,367	4,234	4,222
Observation Equivalent Days – OP	134	147	171

Comparison of May acute inpatient statistics to those of the budget showed a lower level of admissions and a lower level of patient days. The average length of stay (ALOS) based on discharged days was below budget. Outpatient visits were lower than budget. Emergency Room visits were above budget for the month.

2. Staffing – Schedule Board 3

Total paid FTEs were 24.1 below budget. Total productive FTEs for May were 1,280.2, 18.8 above the budgeted level of 1,261.4. Nonproductive FTEs were 42.9 below budget. Productive FTEs per adjusted occupied bed were 6.81, 1.19 above the budgeted level of 5.62. Total FTEs per adjusted occupied bed were 7.59, 1.13 above the budgeted level of 6.46.

3. **Income - Schedule Board 1**

For the month of May the Hospital realized a loss of \$2,932,000 from operations.

Total Gross Patient Service Revenue of \$145,573,000 for May was 16.4% below budget.

Deductions from Revenue of \$111,734,000 represented 76.75% of Total Gross Patient Service Revenue. This percentage is below the budgeted amount of 77.67%, primarily due to payor mix.

Total Operating Revenue of \$34,248,000 was \$5,127,000 (13.0%) below the budget.

Total Operating Expense of \$37,180,000 was \$2,636,000 (6.6%) below the budgeted amount.

The Total Non-Operating Income of \$507,000 for the month includes an unrealized gain on investments of \$361,000 and property tax revenue of \$1,417,000.

The Total Net Loss for May was \$2,425,000, which was \$2,032,000 less than the budgeted loss of \$393,000.

The Total Net Loss for May using FASB accounting principles, in which the unrealized loss or income on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was \$3,032,000 compared to a budgeted loss of \$621,000.

4. **Balance Sheet – Schedule Board 2**

With the average daily census increasing from 107.9 in April to 128.2 in May, net patient accounts receivable increased by \$1.1 million to \$52.8 million at May 31, 2020. As expected, due to the lower volumes beginning in mid-March, patient cash collections declined from approximately \$32 million in April to \$27 million in May.

Offsetting the decline in patient cash collections, the Hospital received \$5.5 million from the State in rate range funding and \$3.3 million in Prime funding, resulting in cash and cash equivalents increasing by \$4.4 million, to \$64.6 million at the end of May.

The Hospital is still holding the full \$56.8 million in advanced payments from Medicare and the \$9.3 million in stimulus funding from the COVID-19 CARES Act, both of which were received in April. In June, we received an additional \$19.4 million in stimulus funding, bringing the total to \$28.7 million.

The requirements for recognition of the stimulus funding as income have still not been finalized. We are anticipating that the stimulus funding will be able to be recognized as non-operating revenue in June.

There were no other noteworthy changes in assets and liabilities when compared to April 2020.

KIMBERLY HARTZ
Chief Executive Officer

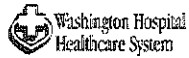
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WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
 May 2020
GASB FORMAT
 (In thousands)

<u>May</u>				<u>YEAR TO DATE</u>				
<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>		<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>
\$ 99,203	\$ 121,138	\$ (21,935)	-18.1%	1	\$ 1,230,997	\$ 1,348,408	\$ (117,411)	-8.7%
46,370	52,928	(6,558)	-12.4%	2	590,431	584,747	5,684	1.0%
145,573	174,066	(28,493)	-16.4%	3	1,821,428	1,933,155	(111,727)	-5.8%
(108,841)	(131,068)	22,227	17.0%	4	(1,374,343)	(1,455,441)	81,098	5.6%
(2,893)	(4,122)	1,229	29.8%	5	(37,221)	(45,791)	8,570	18.7%
(111,734)	(135,190)	23,456	17.4%	6	(1,411,564)	(1,501,232)	89,668	6.0%
76.75%	77.67%			7	77.50%	77.66%		
33,839	38,876	(5,037)	-13.0%	8	409,864	431,923	(22,059)	-5.1%
409	499	(90)	-18.0%	9	6,793	6,834	(41)	-0.6%
34,248	39,375	(5,127)	-13.0%	10	416,657	438,757	(22,100)	-5.0%
17,512	18,208	696	3.8%	11	194,680	194,899	219	0.1%
5,353	6,234	881	14.1%	12	70,869	76,020	5,151	6.8%
4,401	4,776	375	7.9%	13	52,984	52,658	(326)	-0.6%
4,221	4,773	552	11.6%	14	46,850	50,133	3,283	6.5%
1,430	1,562	132	8.5%	15	17,686	18,530	844	4.6%
4,263	4,263	-	0.0%	16	44,817	45,689	872	1.9%
37,180	39,816	2,636	6.6%	17	427,886	437,929	10,043	2.3%
(2,932)	(441)	(2,491)	-564.9%	18	(11,229)	828	(12,057)	-1456.2%
-8.56%	-1.12%			19	-2.70%	0.19%		
382	362	20	5.5%	20	3,577	3,980	(403)	-10.1%
94	-	94	0.0%	21	1,165	-	1,165	0.0%
(1,875)	(2,021)	146	7.2%	22	(20,387)	(22,209)	1,822	8.2%
128	307	(179)	-58.3%	23	2,247	2,872	(625)	-21.8%
1,417	1,400	17	1.2%	24	15,609	15,439	170	1.1%
361	-	361	0.0%	25	2,953	-	2,953	0.0%
507	48	459	956.3%	26	5,164	82	5,082	6197.6%
\$ (2,425)	\$ (393)	\$ (2,032)	-517.0%	27	\$ (6,065)	\$ 910	\$ (6,975)	-766.5%
-7.08%	-1.00%			28	-1.46%	0.21%		
\$ (3,032)	\$ (621)	\$ (2,411)	-388.2%	29	\$ (12,034)	\$ (1,577)	\$ (10,457)	-663.1%
-8.85%	-1.58%				-2.89%	-0.36%		

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HOSPITAL
BALANCE SHEET**

May 2020
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			LIABILITIES, NET POSITION AND DEFERRED INFLOWS				
	May 2020	Audited June 2019		May 2020	Audited June 2019		
CURRENT ASSETS			CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS	\$ 64,570	\$ 32,099	1	CURRENT MATURITIES OF L/T OBLIG	\$ 9,500	\$ 8,550
2	ACCOUNTS REC NET OF ALLOWANCES	52,812	68,968	2	ACCOUNTS PAYABLE	14,092	23,784
3	OTHER CURRENT ASSETS	11,616	11,672	3	OTHER ACCRUED LIABILITIES	119,592	53,148
4	TOTAL CURRENT ASSETS	<u>128,998</u>	<u>112,739</u>	4	INTEREST	9,169	11,933
				5	TOTAL CURRENT LIABILITIES	<u>152,353</u>	<u>97,415</u>
ASSETS LIMITED AS TO USE			LONG-TERM DEBT OBLIGATIONS				
6	BOARD DESIGNATED FOR CAPITAL AND OTHER	214,267	156,039	6	REVENUE BONDS AND OTHER	223,990	224,309
7	GENERAL OBLIGATION BOND FUNDS	0	43	7	GENERAL OBLIGATION BONDS	332,051	335,824
8	REVENUE BOND FUNDS	10,923	18,613	OTHER LIABILITIES			
9	BOND DEBT SERVICE FUNDS	17,959	31,451	10	NET PENSION LIABILITY	30,768	63,510
10	OTHER ASSETS LIMITED AS TO USE	10,174	9,779	11	WORKERS' COMP	8,066	7,750
11	TOTAL ASSETS LIMITED AS TO USE	<u>253,323</u>	<u>215,925</u>	12	SUPPLEMENTAL MEDICAL RETIREMENT	42,392	37,299
13	OTHER ASSETS	218,943	199,715	15	NET POSITION	500,746	506,810
14	OTHER INVESTMENTS	11,505	0	16	TOTAL LIABILITIES AND NET POSITION	<u>\$ 1,290,366</u>	<u>\$ 1,272,917</u>
15	NET PROPERTY, PLANT & EQUIPMENT	685,420	726,001	17	DEFERRED INFLOWS	65,727	44,923
16	TOTAL ASSETS	<u>\$ 1,286,684</u>	<u>\$ 1,254,380</u>	18	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	<u>\$ 1,356,093</u>	<u>\$ 1,317,840</u>
17	DEFERRED OUTFLOWS	57,904	63,460				
18	TOTAL ASSETS AND DEFERRED OUTFLOWS	<u>\$ 1,356,093</u>	<u>\$ 1,317,840</u>				



**WASHINGTON HOSPITAL
OPERATING INDICATORS
May 2020**

12 MONTH AVERAGE	May						YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
	<u>PATIENTS IN HOSPITAL</u>									
148.8	128.2	156.3	(28.1)	-18%	1	ADULT & PEDS AVERAGE DAILY CENSUS	146.5	163.2	(16.7)	-10%
5.6	4.3	4.7	(0.4)	-9%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	5.6	5.2	0.4	8%
8.5	6.9	8.7	(1.8)	-21%	3	NURSERY AVERAGE DAILY CENSUS	8.5	8.9	(0.4)	-4%
162.9	139.4	169.7	(30.3)	-18%	4	TOTAL	160.6	177.3	(16.7)	-9%
3.6	3.1	3.1	-	0%	5	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.6	3.3	0.3	9%
4,538	3,974	4,844	(870)	-18%	6	ADULT & PEDS PATIENT DAYS	49,230	54,824	(5,594)	-10%
171	134	147	(13)	-9%	7	OBSERVATION EQUIVALENT DAYS - OP	1,896	1,753	143	8%
906	762	997	(235)	-24%	8	ADMISSIONS-ADULTS & PEDS	9,844	10,783	(939)	-9%
4.95	4.75	4.86	(0.11)	-2%	9	AVERAGE LENGTH OF STAY-ADULTS & PEDS	4.94	5.08	(0.14)	-3%
1.476	1.477	1.462	0.015	1%	10	<u>OTHER KEY UTILIZATION STATISTICS</u> OVERALL CASE MIX INDEX (CMI)	1.475	1.461	0.014	1%
138	152	153	(1)	-1%	11	<u>SURGICAL CASES</u> JOINT REPLACEMENT CASES	1,509	1,605	(96)	-6%
21	13	27	(14)	-52%	12	NEUROSURGICAL CASES	227	270	(43)	-16%
10	4	10	(6)	-60%	13	CARDIAC SURGICAL CASES	108	114	(6)	-5%
179	159	191	(32)	-17%	14	ALL OTHERS	1,959	2,216	(257)	-12%
348	328	381	(53)	-14%	15	TOTAL CASES	3,803	4,205	(402)	-10%
371	291	343	(52)	-15%	16	TOTAL CATH LAB PROCEDURES	4,111	3,856	255	7%
127	122	130	(8)	-6%	17	DELIVERIES	1,406	1,422	(16)	-1%
7,005	4,728	7,664	(2,936)	-38%	18	OUTPATIENT VISITS	76,767	82,488	(5,721)	-7%
4,222	4,367	4,234	133	3%	19	EMERGENCY VISITS	46,171	46,730	(559)	-1%
1,294.4	1,280.2	1,261.4	(18.8)	-1%	20	<u>LABOR INDICATORS</u> PRODUCTIVE FTE'S	1,289.1	1,292.8	3.7	0%
188.6	147.2	190.1	42.9	23%	21	NON PRODUCTIVE FTE'S	188.1	190.7	2.6	1%
1,483.0	1,427.4	1,451.5	24.1	2%	22	TOTAL FTE'S	1,477.2	1,483.5	6.3	0%
5.98	6.81	5.62	(1.19)	-21%	23	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.95	5.53	(0.42)	-8%
6.85	7.59	6.46	(1.13)	-17%	24	TOTAL FTE/ADJ. OCCUPIED BED	6.81	6.34	(0.47)	-7%

* included in Adult and Peds Average Daily Census