A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, December 11, 2019 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:00 pm and led those present in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Bernard Stewart, DDS; William Nicholson, MD; Michael Wallace; Jacob Eapen, MD; Jeannie Yee

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Kristin Ferguson, Mary Bowron, John Lee. John Zubiena, Donald Pipkin, Nick Legge, Gisela Hernandez, Kimberlee Alvari, Rob Lanci, Paul Kozachenko

Director Yee moved for the following slate of Board officer for the calendar year 2017:

ELECTION OF OFFICERS

President: Michael J. Wallace
First Vice President: William Nicholson
Second Vice President: Jeannie Yee
Treasurer: Jacob Eapen
Secretary: Bernard Stewart

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jacob Eapen, MD - aye Michael Wallace – aye Jeannie Yee - aye

The motion carried. Director Wallace assumed the Chair as President of the Board for 2020.

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Minutes of the Regular Meetings of the District Board: November 13, 18, and 25, 2019
- B. Resolution No. 1203: AIG Federal Savings Bank Washington Township Health Care District Tax Deferred Savings Program
- C. Resolution No. 1204: AIG Federal Savings Bank Washington Hospital Deferred Compensation Plan
- D. Resolution No. 1205: AID Federal Savings Bank Washington Township Health Care District Employer Matching Contribution Plan
- E. Medical Executive Committee Presentation of Revised Emergency Department Manual
- F. Budgeted Capital Request: Replacement of Coils and Condensate Pan for Air Handler Unit 35 (\$76,475.00)
- G. Budgeted Capital Request: Hemosphere Advances Monitoring Platform (\$43,376.63)

H. Budgeted Capital Request: Prismaflex Continuous Renal Replacement Therapy (CRRT) System (\$30,376.13)

In accordance with District law, policies, and procedures, Director Nicholson moved that the Board of Directors approve the Consent Calendar, items A through H.

Director Stewart seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Michael Wallace – aye Jacob Eapen, MD - aye Jeannie Yee - aye

The motion unanimously carried.

There were no Oral communications.

COMMUNICATIONS: ORAL

The following written communication received from Prasad Kilaru, MD, Chief of Staff, dated November 25, 2019 requesting approval of Medical Staff Credentialing Action Items as follows:

COMMUNICATIONS: WRITTEN

Initial Appointments

Basra, Apram DO; Costouros, John MD; Nguyen, Kieu MD; Nunes, Maria NP; Parmar, Kalgi DPM; Schechter, Sarah MD; Shamim, Sadiya MD; Villa, Catalina MD

Temporary Privileges

Costouros, John MD; Nguyen, Kieu MD; Parmar, Kalgi DPM; Schechter, Sarah MD, Sharmin, Sadiya MD; Villa, Catalina MD

Waiver Request

Chan, Jennifer MD; Karamioo, Sara DPM; Maung, Linn DDS MD

Reappointments – Two Year

Bech, Basil MD; Carnes, Stephanie PA-C; Chahal, Gurpreet MD; Chawla, Mundeep MD; Dressler, Gail MD; Falkenburg, Joann MD; Ghayoumi, Afshin MD; Goldin, Michael MD; Hartford, James MD; Jolly, Shashank MD; Kelly, Thomas MD; Kennedy, Daniel MD; Koransky, Mark MD; Krishnamurthy, Pramod MD; Kumar, Tarun MD; Lee, Richard MD; Levin, David MD; McCarthy, Danny DO; Mistry, Meenal PA-C; Phan, "Huey" Hieucam MD; Rostami, Nahid MD; Saleh, Mark MD; Watson, Lindsay MD

Reappointments - One Year

Davila, Edmundo MD; Dearborn, John MD; Mahal, Surjit MD; Mehigan, John MD

Transfer in Staff Category

Brooks, Albert MD; Oki, Yasuhiro MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

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Also present: Kimberly Hartz, Chief Executive Officer; Prasad Kilaru MD, Chief of Staff; Ruth McGautha, Service League President; Dee Antonio, District Clerk

Guests: Ed Fayen, Chris Henry, Tina Nunez, Stephanie Williams, Kristin Ferguson, Mary Bowron, John Lee. John Zubiena, Donald Pipkin, Nick Legge, Gisela Hernandez, Kimberlee Alvari, Rob Lanci, Paul Kozachenko

Director Yee moved for the following slate of Board officer for the calendar year 2017:

ELECTION OF OFFICERS

President: Michael J. Wallace
First Vice President: William Nicholson
Second Vice President: Jeannie Yee
Treasurer: Jacob Eapen
Secretary: Bernard Stewart

Director Nicholson seconded the motion.

Roll call was taken:

Bernard Stewart, DDS – aye William Nicholson, MD – aye Jacob Eapen, MD - aye Michael Wallace – aye Jeannie Yee - aye

The motion carried. Director Wallace assumed the Chair as President of the Board for 2020.

Director Wallace presented the Consent Calendar for consideration:

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- G. Budgeted Capital Request: Hemosphere Advances Monitoring Platform (\$43,376.63)

Beall, Bryan DO; Jamali, Mehrnaz MD; Lee, Julia MD; Soe, Kyaw MD

Completion of Proctoring and Advancement in Staff Category
Chan, Jennifer MD; Sunil Kumar, Latha MD; Van Dyk, Nathan MD

Extension of Proctorship and Provisional Category 1-year Chan, Jennifer MD; Karamloo, Sara DPM; Maung, Linn DDS MD

New Privilege Requests Kumar, Tarun MD

<u>Delete Privilege Requests</u> Mehigan, John

<u>Conflict of Interest Statement Updated</u>
Besh, Basil MD; Brooks, Albert MD; Goldin, Michael MD; Saleh, Mark MD

Leave of Absence Rose, Barry MD

Withdrawal of Application Hans, Kulbinder NP

<u>Suspensions / Relinquishment</u> Bhandari, Bhupinder MD; Gay, Andre MD; Reynolds, Kerisimasi DO; Sandhu, Sukhwinder "Goney" MD

Resignations

Gacote, Apolinar MD; Seshadri, Sheshashree MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – aye William Nicholson, MD – aye Jeannie Yee – aye Jacob Eapen, MD - aye Bernard Stewart, DDS - aye

The motion unanimously carried.

Kimberly Hartz introduced Donald Pipkin, Chief of Strategic Management and Ben Sigman, Economist from Economic & Planning Systems, Inc. who presented the Economic Impact Report. This study characterized WHHS economic and social impacts, including job creation and spending from operations and construction, leadership in medical quality and services, charity care and volunteering, and community benefits from programs, partnerships, and grants.

PRESENTATION
Economic Impact Report

Ruth McGautha, President of the Service League, reported on the Service League activities, including the Masquerade fund-raising event. Ms. McGautha reported that Girl Scout Troop 31602 presented sixty beautiful hand-crafted scarves to the Volunteers Services Office.

SERVICE LEAGUE REPORT

Dr. Prasad Kilaru reported there are 578 Medical Staff members including 359 active members.

MEDICAL STAFF REPORT

The Hospital Calendar video highlighted the following events:

HOSPITAL EVENTS REPORT Community Outreach

Past Health Promotions & Outreach Events

Outreach Events included:

- November 15th Business 2 Business Summit
- November 18th ABC7 Town Hall
- November 21st The Art of Relationships
- December 5th Food is Medicine: Eat for Wellness, Vitality and Longevity
- December 10th Washington Hospital Management Staff donated gifts to Tri-City area families identified through East Bay Agency for Children.

Upcoming Health Promotions & Community Outreach Events

Health Promotions and Outreach Events will include:

• January 16th – A Happier You in 2020

Bay Area Healthier Together

In the month of November, Bay Area Healthier Together's topic was Lung Health and Lung Cancer Screening.

HOSPITAL EVENTS REPORT Bay Area Healthier Together

Washington Hospital Healthcare Foundation

• Trees of Angels Celebrations:

o November 29th – Niles Festival of Lights Parade

- December 2nd City of Newark municipal holiday tree @ Silliman Center
- o December 4th Union City holiday tree @ Union City City Hall

HOSPITAL EVENTS

REPORT

Washington Hospital Foundation Report

District Board of Directors

The District Board Members attended:

- Niles Festival of Lights Parade November 29th
- Newark Chamber of Commerce Holiday Luncheon December 5th
- Masonic Homes of California holiday tree lighting December 5th
- Bay Area Council Scouting Breakfast December 6th

HOSPITAL EVENTS REPORT District Board of Directors

Washington Hospital Employee Association, W.H.E.A.

WHEA raised funds and goods to assist the victims of the Kincade Fire in Sonoma County.

HOSPITAL EVENTS REPORT Washington Hospital Employee Association, WHEA

Washington on Wheels

The WOW Mobile Clinic served community members at these locations in November: Family Resource Center, Bay Area Community Services, TCV Food Bank and Thrift Store, and Irvington Presbyterian Church in Fremont. The total number of community members receiving health care from the WOW van during the month of November was 136.

HOSPITAL EVENTS REPORT Washington on Wheels (W.O.W.) Mobile Health Clinic

Internet and Social Media Marketing

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was Employment with 27,492 views.

HOSPITAL EVENTS REPORT Internet and Social Media Marketing

InHealth - Channel 78

During the month of November, Washington Hospital's cable channel 78, InHealth, aired these programs:

HOSPITAL EVENTS REPORT InHealth

- Advancements in Lung Cancer Detection and Treatment
- Anxiety: Stop Negative Thoughts
- 2019 Diabetes Health Fair
- Diabetes Matters: Asian Fusion
- November Board of Directors Meeting

Employee of the Month

Ayele Hereboro, Certified Nurse Assistant Medical Imaging was named as the November Employee of the Month.

HOSPITAL EVENTS REPORT Employee of the Month – Ayele Hereboro

Kimberly Hartz introduced Donald Pipkin, Chief of Strategic Management and John Boyko, KPO Director who talked about aligning the strategic priorities and objectives to operations at the staff and department levels by providing status, locating barriers, and addressing any problems. The various visibility board were discussed.

LEAN REPORT Linking Strategy to Operational Improvement

Kimberly Hartz introduced Carmen Agcaoili,MD Medical Director of Critical Care. Dr.Agcaoili began with a background of the program which was established in 2008. She talked about the program goals, structure and the work of the Clinical Operations Committee. She reviewed the volume of admissions, top diagnoses in 2019 and the various quality protocols and therapies. She reviewed Length of Stay, ventilator outcomes, sepsis, mortality, and readmissions for 2019.

QUALITY REPORT: Intensivist ICU Board Report, December 2019

Chris Henry, Vice President & Chief Financial Officer, presented the Finance Report for October 2019. The average daily census was 145.1 with admissions of 950 resulting in 4,497 patient days. Outpatient observation equivalent days were 175. The average length of stay was 4.82 days. The case mix index was 1.456. Deliveries were 123. Surgical cases were 371. Joint Replacement cases were 145. Neurosurgical cases were 30. Cardiac Surgical cases were 10. The Outpatient visits were 8,748 and Emergency visits were 4,284. Total productive FTEs were 1,349.1. FTEs per adjusted occupied bed were 6.96.

FINANCE REPORT

Kimberly Hartz presented the Hospital Operations Report for November 2019. Preliminary information indicated gross revenue for the month at approximately \$164,997,000. The Average Length of Stay of 4.68 and there were 4,347 patient days. There were 366 Surgical Cases and 405 Cath Lab procedures at the Hospital. Deliveries were 117. Non-Emergency Outpatient visits were 7,814. Total FTEs per Adjusted Occupied Bed were 6.55. The Washington Outpatient Surgery Center had 507 cases and the clinics saw approximately 3,442 patients. Total Government Sponsored Preliminary Payor Mix was 71.0%, below the budget of 71.5%. Homeless Patient Total Encounters were 217 with an estimated unreimbursed cost of homeless care of \$366,000 for the month of October.

HOSPITAL OPERATIONS REPORT

Kimberly Hartz announced that the City of Fremont City Council approved the rezoning of the Warm Springs property at its meeting on December 10, 2019.

ANNOUNCEMENTS

In accordance with Health & Safety Code Section 32106 and Government Sections 54957 and 54956.9(d)(2), Director Wallace adjourned the meeting to closed session at 7:26 pm, as the discussion pertained to Hospital trade secrets and Legal Counsel -Anticipated Litigation pursuant to Government Code section 54956.9(d)(2)...

ADJOURN TO CLOSED **SESSION**

Director Wallace reconvened the meeting to open session at 7:52 pm and reported that no reportable action took place in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Wallace adjourned the meeting at 7:52 pm.

ADJOURNMENT

President

Secretary