

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, December 11, 2013 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 6:03 p.m. and led those present in the Pledge of Allegiance.

*CALL TO ORDER*

Roll call was taken. Directors present: William Nicholson, MD, Patricia Danielson, RHIT, Jacob Eapen, MD, Michael Wallace, Bernard Stewart, DDS

*ROLL CALL*

Also present: Nancy Farber, Chief Executive Officer, Peter Lunny, Chief of Medical Staff, Jeannie Yee, Service League President, Catherine Bartling, District Clerk

Guests: Ed Fayen, Kimberly Hartz, Chris Henry, Kristin Ferguson, Janice Stewart, David Hayne, Larry Bowen, Kathy Hunt, Kent Joraanstad, Ruth Traylor, Vera Teyrovsky, Albert Brooks, MD, Barbara Eusebio, Mary Bowron, Gus Arroyo, Bill Embereley, Joe Tada, Chris D. Kinzel, Christine Nguyen-Flores

Director Danielson stated each December Board Officers are elected. Director Danielson moved for the following slate of Board officers for the calendar year 2014:

*ELECTION OF OFFICERS*

President: Bernard Stewart, DDS  
First Vice President: Michael Wallace  
Second Vice President: Patricia Danielson, RHIT  
Treasurer: Jacob Eapen, MD  
Secretary: William Nicholson, MD.

On a second by Director Wallace the motion unanimously carried. Director Stewart assumed the Chair and thanked Director Nicholson for his service as President of the Board for 2013.

Ms. Farber introduced Chris Kinzel, Vice President of TJKM Transportation Consultants, and a consulting traffic engineer for over 40 years. Mr. Kinzel discussed the Civic Center Drive crosswalk noting TJKM observed 1,230 pedestrians using the crosswalk between 6:00am and 8:00pm on October 9, 2013. Mr. Kinzel presented the comparison between the existing situation and if a traffic signal was to be installed noting:

*EDUCATION SESSION:*

*Traffic Study of the  
Crosswalk on Civic Center  
Drive at Washington  
Hospital*

- Push buttons and warning signs cause pedestrians to feel overly protected and many motorists don't notice warning signs or pedestrians.
- Without a traffic light, most pedestrians push the button, then proceed to walk when signs flash. The flashing warning lights are not highly visible to motorists.
- With a traffic light, pedestrians and motorists each have their own signal phase which allows both pedestrians and motorists to have good visibility of traffic/pedestrian signals.

TJKM met with City of Fremont staff (City Manager, City Attorney, City Engineer and Traffic Engineer) on November 21, 2013 to present TJKM findings and to recommend traffic signals.

Director Nicholson moved for approval of the minutes of November 13, 18, 25 (7:30am), and 25 (6:00pm), 2013. On a second by Director Danielson the motion unanimously carried.

*APPROVAL OF MINUTES  
OF NOVEMBER 13, 18, 25  
(7:30am), and 25 (6:00pm),  
2013.*

Catherine Bartling, District Clerk read a letter from Bill Harrison, Mayor, City of Fremont dated September 30, 2013 addressed to Dr. Nicholson, President, Board of Directors, Washington Hospital Healthcare System. The letter addressed pedestrian and traffic safety at the mid-block crosswalk on Civic Center Drive as part of the Washington Hospital campus.

*COMMUNICATIONS  
ORAL*

The following written communication was received from Peter Lunny, M.D., Chief of Staff, dated November 12, 2013, requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS  
WRITTEN*

Appointments:

Michael Goldin, M.D., Ruchi Gupta, M.D., Chelsea Joshi, P.A.-C., Rajender R. Narla, M.D., Lalithambal Venugopalan, M.D., Steven Prato, C.C.P., Shashank Jolly, M.D.

Reappointments:

Basil Besh, M.D., Robert C. Black, M.D., Albert Brooks, M.D., Mundeep Chawla, M.D., Gail Dressler, M.D., Joann Falkenburg, M.D., Afshin Ghayoumi, M.D., James Hartford, M.D., Mark Koransky, M.D., Swetha Kowsik, M.D., Vinod Kurupath, M.D., David Levin, M.D., Surjit Mahal, M.D., Danny McCarthy, M.D., Rashmi Patel, M.D., "Huey" Hieucam Phan, M.D., Mark Saleh, M.D., Amy T. Tun, M.D.

Previous Conditional Reappointment

Jasbir "Jenny" Multani, M.D.

Conditional Reappointment

Richard K. Lee, M.D.

Non-Reappointments – Deemed to have Resigned

Richard Frieder, M.D.

Advancement/Transfer in Staff Category:

Joann Falkenburg, M.D., Vinod Kurupath, M.D., Grace Yu, M.D.

Completion of Proctoring & Provisional Category

Mary Maish, M.D.

Extension of Proctorship and Provisional Category

Richard Nguyen, D.O., Vineet Kamboj, D.P.M., Elizabeth Adie, M.D., Robert J. Peralta, M.D.

Resignations

Deborah Sah, MD

Director Wallace moved for approval of the credentialing action items. On a second by Director Danielson, the motion unanimously carried.

Jeannie Yee, Service League President reported that the Birthing Center volunteers have been doing a 2 month pilot to deliver snacks to new moms in the afternoon. Ms. Yee noted it has been overwhelmingly successful; this will officially be open as a service and will be expanding to Pediatrics.

*SERVICE LEAGUE  
REPORT*

The November Masquerade \$5 Sale had record sales with the WHHS' commission at \$19,266.65.

Dr. Lunny reported there are 499 Medical Staff members. Dr. Lunny discussed current pre-applications and applications in process.

*MEDICAL STAFF  
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:  
Community Outreach*

November 15<sup>th</sup>, the Special Olympics held a local event for students at Irvington High School. Washington Hospital provided Athletic Trainers and Dr. Russell Nord and Dr. Michael Goldin, physiatrist were on hand to provide medical support.

November 23<sup>rd</sup>, Washington Hospital hosted the 5<sup>th</sup> annual Diabetes Awareness Health Fair. Dr. Prasad Katta, endocrinologist with Washington Township Medical Foundation and Dr. Archana Bindra, endocrinologist, presented on the overview and management of Diabetes. Theresa Garner, Theresa Garner,

December 5<sup>th</sup>, Washington Hospital held an open house for the newly renovated and expanded Catheterization Lab. The new biplane system allows Washington Hospital to provide Tri-City area residents with a wide range of interventional procedures, right here in the community.

December 5<sup>th</sup>, as part of the Diabetes Matters Program, Michelle Hedding, Spiritual Care Nurse, presented "Strategies for Support: Coping with Chronic Illness During the Holidays"; 8 people attended.

Upcoming Health Promotions & Community Outreach Events:

December 17<sup>th</sup>, The annual Children's Holiday Party hosted by WHEA will take place in the Conrad E. Anderson, M.D. Auditorium of Washington West. The event will feature entertainment, refreshments and a photo with Santa. Attendees will have the opportunity to receive a raffle ticket for prizes if they donate a non-perishable food item for the food drive.

Washington Hospital Healthcare Foundation began the holiday season with Tree's of Angels for Hospice Tree Lighting Ceremonies and events on December 2<sup>nd</sup> at Newark City Hall. On Tuesday, December 3<sup>rd</sup>, the Tree Lighting Ceremony was held at the Bernardin Family McDonalds Restaurant on Mission Boulevard in Fremont. The third tree lighting event was held on Wednesday December 4<sup>th</sup> at the Nakamura Clinic in Union City and was held in conjunction with the Union City Chamber of Commerce Mixer.

*HOSPITAL CALENDAR:  
Washington Hospital  
Foundation Report*

On Saturday, December 7<sup>th</sup>, the annual Children's Holiday breakfast featuring Ronald McDonald and Santa was held at Washington West. The event was catered by the Bernardin Family McDonalds.

On Thursday, December 12<sup>th</sup>, the final tree lighting ceremony will be held at Washington West. This event will feature a high School choral competition where participating high schools including Alison High School, Irvington High School, James Logan High School and Newark Memorial High School will compete for a \$1,000 donation to their school's music program.

In the past month, district board members represented Washington Township Health Care District at the Ribbon Cutting for the new OneChild office located at 1900 Mowry Avenue on November 14<sup>th</sup>, LIFE Eldercare's Volunteer Recognition Reception on December 3<sup>rd</sup>, and the Newark Chamber of Commerce Holiday Luncheon on December 5<sup>th</sup>.

*HOSPITAL CALENDAR:  
Board of Directors' Report*

Washington Hospital Employee Association, W.H.E.A.

*HOSPITAL CALENDAR  
W.H.E.A.*

WHEA completed 2 collection drives. One was for Abode Services "Drive for Warmth". Hundreds of sleeping bags, blankets and jackets were donated by employees. Washington Hospital's Intensive Care Department in conjunction with WHEA organized a drive to collect sleeping bags, non-perishable foods, towels, toiletries and first aid kits to be sent to the Philippines for typhoon relief efforts.

This year the WHEA 2013 Holiday Wish Tree collected gift cards on behalf of ABODE Services and SAVE.

Washington On Wheels (W.O.W.) Mobile Health Clinic

*HOSPITAL CALENDAR:  
Washington On Wheels  
Mobile Health Van*

During the month of November, the Washington On Wheels Mobile Health Clinic continued to serve community members at the Fremont Senior Center, the Fremont Family Resource Center, the Silliman Activity Center in Newark, the New Haven Adult School and the Ruggeri Senior Center in Union City.

Internet Marketing

There were over 39,955 visits to the hospital website in November. The hospital's physician finder section was the most viewed webpage with 13,701 page views.

*HOSPITAL CALENDAR:  
Internet Report*

InHealth - Channel 78

During the month of November, Washington Hospital's cable channel 78, InHealth, aired new programming including a Diabetes Matters program "Diabetes Meal Planning: Strategies for Success", two Women's Center programs "Get Your Child's Plate in Shape" and "Living with Arthritis", as well as the November Board of Directors Meeting.

*HOSPITAL CALENDAR:  
InHealth*

InHealth taped a Diabetes Matters Program "Partnering with Your Doctor to Improve Control", a Health and Wellness Seminar "Don't Let Hip Pain Run You Down", and a Women's Center Program, "Healthy Holiday Cookies".

Employee of the Month

*HOSPITAL CALENDAR:  
Vincent Curoso*

Vince Curoso began his career at WHHS in 1992 as a temporary employee. After a month, working on various projects for Facilities, Vince was offered a position in Laundry. Vince eventually became a lead in the department. In 2010, Vince joined the Materials Management Department as a Buyer.

Ms. Farber introduced Barbara Eusebio, Chief of Quality and Resource Management. Ms Eusebio presented the Quality Dashboard – QE September 2013 reviewing the Core Measure Compliance that included Acute Myocardial Infarction, Heart Failure, Pneumonia, Surgical Care Improvement Project and Hospital Outpatient Surgery. Ms. Eusebio continued by discussing the Infection Prevention Indicators and Nurse Sensitive Indicator which included the IHI Central line Bundle Compliance, Ventilator Associated Events, Surgical Site Infections, Pressure Ulcer Prevalence and Falls per 1000 Patient Days (Acute Care).

*QUALITY REPORT  
Quality Dashboard – QE  
September 2013*

Chris Henry, Chief Financial Officer, presented the Finance Report for October 2013. The average daily census was 155.2 with admissions of 1,007 resulting in 4,810 patient days. Outpatient observation equivalent days were 243. The average length of stay was 4.74 days. The case mix index was 1.402. Deliveries were 150. Surgical cases were 379. Joint Replacement cases were 137. Neurosurgical cases were 10. Cardiac Surgical cases were 9, PTCA procedures were 38, and the Outpatient visits were 7,842 and Emergency visits were 4,309. Total productive FTEs were 1,265.9. FTEs per adjusted occupied bed were 6.97.

*FINANCE REPORT*

Ms. Farber presented the Hospital Operations Report for November. There were 919 admissions with 4,609 days of care or an average daily census of 154. This was lower compared to October's average daily census of 155. Preliminary information indicated inpatient revenue for the month of November at approximately \$117,950,000; 58.8% was Medicare and 16% was Medi-Cal, for a total of 74.8% in government program revenue. There were 142 deliveries in the Hospital. There were 329 surgical cases at the Hospital and 559 cases at the Outpatient Surgery Center. There were 345 heart procedures including 29 PTCAs. The Emergency Room saw 3,949 patients. The clinics saw approximately 3,453 patients. FTEs per Adjusted Occupied Bed were 6.79.

*HOSPITAL OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Danielson moved for approval of Resolution No. 1142, Memorandum of Understanding between Nancy Farber, Chief Executive Officer, authorized representative of Washington Hospital, and the Medical Imaging Technologist Unit of ILWU, Local 6, a recognized majority representative under the terms of Board Resolution No. 331-A, effective December 11, 2013. On a second by Director Wallace, the motion unanimously carried. Roll call was taken; all Directors were present.

*APPROVAL OF RESOLUTION NO. 1142, MEMORANDUM OF UNDERSTANDING BETWEEN WASHINGTON HOSPITAL AND THE MEDICAL IMAGING TECHNOLOGIST UNIT OF ILWU, LOCAL 6*

In accordance with District Law, Policies and Procedures, Director Danielson moved for approval of the Chief Executive Officer to be authorized to proceed with the bid, purchase and installation of new sump pumps for an amount not to exceed \$63,500. This equipment was not included in the fiscal year 2013 Fixed Asset Budget. On a second my Director Wallace, the motion unanimously carried.

*APPROVAL OF SUMP PUMPS*

In accordance with District Law, Policies and Procedures, Director Danielson moved for approval of Chief Executive Officer to be authorized to proceed with the purchase of the Volcano IVUS system with Fractional Flow Reserve Option for the amount not to exceed \$112,500.00. On a second my Director Wallace, the motion unanimously carried.

*APPROVAL OF FRACTIONAL FLOW RESERVE TECHNOLOGY FOR THE CATHETERIZATION LAB*

In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Stewart adjourned the meeting to closed session at 7:40 p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.

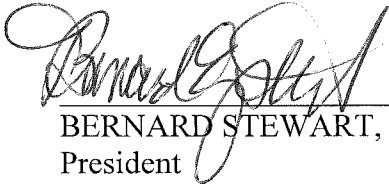
*ADJOURN TO CLOSED SESSION*

Director Stewart reconvened the meeting to open session at 9:22p.m. and reported no action was taken in closed session.

*RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION*

There being no further business, Director Stewart adjourned the meeting at 9:22  
p.m.

*ADJOURNMENT*



---

BERNARD STEWART, DDS  
President



---

WILLIAM NICHOLSON, MD  
Secretary