

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 12, 2023 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Stewart called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

*CALL TO ORDER*

*PLEDGE OF ALLEGIANCE*

Roll call was taken: Directors present: Bernard Stewart, DDS; Michael Wallace; William Nicholson, MD; Jacob Eapen, MD

*ROLL CALL*

Attending Remote Via Zoom: Jeannie Yee

In conformance with District Board Policy Number A-017, Director Jeannie Yee provided a written request of “just cause” to attend this Board Meeting remotely by Zoom due to providing childcare for her grandchildren.

Also present: Kimberly Hartz; Cheryl Renaud; Tom McDonagh; Paul Kozachenko; Larry LaBossiere; Shirley Ehrlich

Guests: Kristin Ferguson; Kel Kanady; Gina Arguelles; Donald Pipkin; Carmen Agcaoili, MD; Angus Cochran; Michelle Hudson; Sheela Vijay; Mary Bowron; Jerri Randrup; Brian Smith, MD; Ramin Beygui, MD; Mark Saleh, MD; Marcus Watkins; Lynda Antes; Nick Legge; Dan Nardoni; John Lee; Walter Choto; Srikar Boddar

Director Stewart welcomed any members of the general public to the meeting.

*OPENING REMARKS*

Director Stewart noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral communications.

*COMMUNICATIONS:  
ORAL*

There were no Written communications.

*COMMUNICATIONS:  
WRITTEN*

Director Stewart presented the Consent Calendar for consideration:

*CONSENT CALENDAR*

- A. Consideration of Minutes of the Regular Meetings of the District Board: June 14, 19, 26 & 28, 2023
- B. Consideration of the Credentialing Policy
- C. Consideration of the OPPE Policy

Director Eapen moved that the Board of Directors approve the Consent Calendar, Items A through C. Director Nicholson seconded the motion.

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Roll call was taken:

Bernard Stewart, DDS – aye  
Michael Wallace – aye  
William Nicholson, MD – aye  
Jacob Eapen, MD – aye  
Jeannie Yee – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Dr. Carmen Agcaoili, Medical Director of the Intensivist Program for Critical Care and Dr. Shekar Srinivas, Emergency Medicine Physician, who presented the 2023 Philippines Medical Mission.

*PRESENTATION: 2023  
PHILIPPINES MEDICAL  
MISSION*

Dr. Agcaoili reported on the 2023 Philippines Medical Mission that took place in the small community of Pangasinan, Philippines for those who have limited access to healthcare. Washington Hospital Healthcare Foundation donated a surplus of substandard Personal Protective Equipment such as face masks, shields, gloves and scrubs and the Hospital provided previously used laparoscopic parts. On this mission, Dr. Agcaoili and Dr. Srinivas were accompanied by several staff members from Washington Hospital and reported that the services provided, included medical, dental, pediatric, pharmacy and radiology. Over 1,500 Optometric services were provided as well as 100 cataract surgeries. Educational services included First Aid/CPR and Mental Health.

Dr. Mark Saleh, Chief of Staff, reported there are 590 Medical Staff members, including 333 active members.

*MEDICAL STAFF  
REPORT*

Dr. Saleh stated that he is the new Chief of Staff as of July 1, 2023 for the next 24 months and Dr. Aaron Barry is the Chief of Staff-Elect.

Kimberly Hartz introduced Michelle Hudson, MPA, Chief Operating Officer, Washington Township Medical Foundation (WTMF), who began her presentation with a background of WTMF. There are now 24 sites, 91 physicians and 16 advanced practice providers providing services to over 180,000 patients per year. The Medical Foundation provides a wide range of comprehensive care, including primary care and specialty services, while partnering with Washington Hospital providing inpatient critical care, surgical, orthopedic and obstetric hospitalist care. The Lean Principles align the improvement work to the organization priorities. The purpose of the Daily Management Visibility Boards assists in defining priorities and indicates progress towards established goals. One of the goals includes increasing MyChart registration, which encourages patients to utilize the electronic format when accessing clinical services such as scheduling appointments, completing pre-appointment forms and messaging. There has been significant increase of MyChart logins of more than 5 times per year, MyChart messages closed within 72 hours and E-Check In within the last 12 months.

*LEAN REPORT:  
WTMF TECHNOLOGY  
ENHANCEMENT*

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Sheela Vijay, the Service League President reported for June that there were 216 members of the Service League who contributed 2,399 hours to the Hospital. There was an orientation of new Service League Members made up of 12 high school students, 26 college students and 9 adults.

*SERVICE LEAGUE  
REPORT*

In the month of June, Mended Hearts volunteers spoke with 34 heart patients and interacted with 12 family members and caregivers.

As part of the goal that Sheela has made to become acquainted with each of the different volunteer assignments we offer, Sheela shadowed Will Berdos a future nurse and a volunteer in the Birthing Center. Will visits each room with offerings of refreshments, baby diapers and/or handmade gifts from the volunteers. It is a pleasant reminder that a simple gesture can go a long way in patient satisfaction.

Sheela also attended the Celebration of Life event for John Mena who passed away on June 12, 2023. John began as a volunteer for Washington Hospital in 1992 for 28 years until 2017.

Kimberly Hartz introduced Dr. Ramin Beygui, Medical Director of the UCSF-WHHS Cardiac Surgery Program. Washington Hospital treats patients with the following heart conditions: Coronary Artery Disease (CAD), Valve Disease, Aortic Aneurysm and Dissection, Arrhythmias, Congenital Heart Disease and Advanced Heart Failure. Procedures performed include, but not limited to, are Coronary Artery Bypass Surgery/Cardiopulmonary Bypass, Maze procedures, Left Atrial Appendage Closures and Heart Transplants. Washington Hospital conducts on average 118 CT surgeries each fiscal year since 2013. The Coronary Artery Bypass Surgery is the most common procedure with 85 procedures in the Calendar Year of 2022. The Average Total Length of Stay is 10 days.

*QUALITY REPORT:  
WHHS  
CARDIOTHORACIC  
SURGERY PROGRAM*

A Transcatheter Aortic-Valve Replacement (TAVR) procedure is a minimally invasive/catheter procedure that eliminates the need for open heart surgery. Washington Hospital has performed 56 TAVR's to date and has reduced the length of stay from 2 days to 1 day.

In 2021, WHHS contracted with UCSF cardiologists specializing in Structural Heart, Electrophysiology and Advanced Heart Failure. Clinic dates began in early 2021 and is located in the Civic Center Building in what is now called the WHHS/UCSF Cardiac Services Department, where over 2,000 patients have been seen.

Washington Hospital's affiliation with UCSF Health provides the latest in state-of-the-art technology and advanced cardiac care. Renowned academic doctors and surgeons work alongside our community physicians on precise diagnoses and treatment plans for the best possible outcome. Minimally invasive procedures that result in quicker recovery to complex surgeries are usually only performed at major

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academic medical centers, our patients receive world-class cardiac care right in their own community.

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for May 2023. The average daily inpatient census was 146.8 with admissions of 887 resulting in 4,550 patient days. Outpatient observation equivalent days were 313. The average length of stay was 5.30 days. The case mix index was 1.521. Deliveries were 144. Surgical cases were 394. The Outpatient visits were 9,633. Emergency visits were 5,147. Cath Lab cases were 182. Joint Replacement cases were 189. Neurosurgical cases were 25. Cardiac Surgical cases were 11. Total FTEs were 1,624.8. FTEs per adjusted occupied bed were 6.13.

*FINANCE REPORT*

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for June 2023. Preliminary information for the month indicated total gross revenue at approximately \$191.9 million against a budget of \$189.4. We had 38 COVID-19 discharges and 1 was a newborn. The 37 cases which was 3 fewer cases from the prior month, and 48 less than June of 2022 at 86 discharges.

*HOSPITAL  
OPERATIONS REPORT*

The Average Length of Stay was 5.40. The Average Daily Inpatient Census was 162.9. There were 9 discharges with lengths of stay greater than 30 days, ranging from 33-54. Still in house at the end of June were 6 patients with length of stays of over 30 days and counting.

There were 4,607 patient days. There were 385 Surgical Cases and 150 Cath Lab cases at the Hospital. It was noted that there were 61 cases at the Peninsula Surgery Center in June.

Deliveries were 124. Non-Emergency Outpatient visits were 8,649. Emergency Room visits were 4,683. Total Government Sponsored Preliminary Payor Mix was 71.4%, against the budget of 71.6%. Total FTEs per Adjusted Occupied Bed were 5.08. The Washington Outpatient Surgery Center had 491 cases and the clinics had approximately 15,520 visits.

There were \$167K in charity care adjustments in June.

July Employee of the Month: Sandra Ureno, Environmental Services

*EMPLOYEE OF THE  
MONTH*

Past Health Promotions & Community Outreach Events:

*HOSPITAL CALENDAR*

- May 29: 100 blood pressure screenings for community members in the Concert in the Park
- June 14: Aortic Stenosis
- June 14: Feeding Your Baby During the First Year
- July 4: City of Fremont, 4<sup>th</sup> of July Parade
- July 9: Alameda County Fair Junior Livestock Auction

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- July 11: FDA & Civics Healthcare Workshop
- July 11: Healthcare and Stroke Education for the Fremont Debate Academy

Upcoming Health Promotions & Community Outreach Events:

- Thursday Evenings, June 29-August 10: Fremont Summer Concert Series at Central Park Performance Pavilion at Lake Elizabeth
- July 16: WHHS participating in the Mariachi in the Park Festival
- July 26: Atrial Fibrillation: Symptoms and Treatment Options
- July 29: Road to Wellness: Family Health Fair

9-8-8 Suicide and Crisis Lifeline is a new nationwide telephone number and is a direct connection to accessible care and support for anyone experiencing mental health-related distress. In support of mental health and wellness, Washington Township Medical Foundation's Psychiatry & Behavioral Sciences Team is available for diagnosis and treatment of mental health disorders. The website is [www.mywtmf.com/Services/Psychiatry-Behavioral-Sciences](http://www.mywtmf.com/Services/Psychiatry-Behavioral-Sciences). For additional information text 9-8-8 or visit 988lifeline.org.


On Wednesday, June 21, 2023, the Washington Hospital Healthcare Foundation hosted a free charitable giving seminar. The Foundation will continue to host free estate planning seminars in partnership with estate planner Richard Schachtli at Hopkins Carley. The next seminar will be held in November.


The Washington Township's Health Care District Board of Directors represented Washington Hospital at the Summer Concert Series on June 29, 2023 at Central Park's Lake Elizabeth. They also represented Washington Hospital at the City of Fremont's 4<sup>th</sup> of July Parade.

The Road to Wellness Family Health Fair will take place on Saturday, July 29, 2023 from 10am to 2pm in the parking lot of the Washington West at 2500 Mowry Avenue. This event will include 20 Community Based Organizations, WTMF booths and WHHS clinical services including glucose and cholesterol checks and blood pressure measurements. Entertainment includes the Bay Philharmonic Youth Orchestra and a Bike Rodeo.

The 37<sup>th</sup> Annual Top Hat Gala is scheduled for Saturday, October 14, 2023.

There being no further business, Director Stewart adjourned the meeting at 7:49 p.m. *ADJOURNMENT*

DocuSigned by:  
  
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Bernard Stewart, DDS  
President

DocuSigned by:  
  
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Jeannie Yee  
Secretary