



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS MEETING

Wednesday, April 10, 2024 – 6:00 P.M.

Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont and via Zoom

<https://zoom.us/j/96245743104?pwd=K2lZUzl4NVN2MkVEajB0YVFXU2Vhdz09>

Passcode: 813855

Board Agenda and Packet can be found at:

[April 2024 | Washington Hospital Healthcare System \(whhs.com\)](https://www.whhs.com)

AGENDA

PRESENTED BY:

I. **CALL TO ORDER &
PLEDGE OF ALLEGIANCE**

Jacob Eapen, MD
Board President

II. **ROLL CALL**

Cheryl Renaud
District Clerk

III. **COMMUNICATIONS**

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

IV. **CONSENT CALENDAR**

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

Jacob Eapen, MD
Board President

A. Consideration of Minutes of the Regular Meetings
of the District Board: March 13, 18, 25 & 27, 2024

Motion Required

V. **PRESENTATIONS**

A. Patient Experience Bi-Annual Report

PRESENTED BY:

Laura Anning
Chief Patient Experience Officer

VI. **REPORTS**

A. Medical Staff Report

Mark Saleh, MD
Chief of Medical Staff

B. Service League Report

Sheela Vijay
Service League President

C. Quality Report: Annual Anti-Microbial
Stewardship Program Update

Dianne Martin, MD
Infection Control Physician,
Consultant

D. Finance Report

Thomas McDonagh
Vice President & Chief Financial
Officer

E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

F. Healthcare System Calendar Report

Kimberly Hartz
Chief Executive Officer

VII. **ACTION**

VIII. **ANNOUNCEMENTS**

IX. **ADJOURNMENT**

Jacob Eapen, MD
Board President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 13, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Eapen called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: Jacob Eapen, MD; Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz; Larry LaBossiere; Tina Nunez; Thomas McDonagh; Terri Hunter; Paul Kozachenko; Tammi Tyson; Sheela Vijay; Kel Kanady; Angus Cochran; Laura Anning; Emi Yoshida, MD; Brian Smith, MD; Mary Bowron; Felipe Villanueva; Jason Krupp, MD; John Zubiena; Gisela Hernandez; John Lee; Dan Nardoni; Mark Saleh, MD; Marcus Watkins; Walter Choto; Melissa Garcia; Semone Clark; Michelle Hudson; Sri Boddu; Cheryl Renaud; Shirley Ehrlich

Director Eapen welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Eapen noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

There were no items on the Consent Calendar for consideration.

CONSENT CALENDAR

Kimberly Hartz, Chief Executive Officer, introduced Dr. Emi Yoshida, Medical Director of the UCSF-Washington Cancer Center, Radiation Oncology Center. Dr. Yoshida began her presentation with the description of the unit. The Radiation Oncology Center (ROC) specializes in the use of localized ionizing radiation to create targeted DNA damage and cancer cell death. The team consists of radiation oncologists, Dr. Emi Yoshida and Dr. Jesse Alexander. The ROC team also includes medical physics, dosimetry, nursing, radiation therapists, administrative and support staff.

*PRESENTATION:
UCSF-WASHINGTON
CANCER CENTER,
RADIATION
ONCOLOGY UPDATES*

They treat most types of cancer, mostly that of breast and prostate cancer. The Radiation Oncology Center (ROC) has been accredited by the American College of Radiology since 2012 and most recently re-accredited in 2023. Since February 2023, the UCSF-Washington Cancer Center, Radiation Oncology Center is also accredited by The Joint Commission (TJC) as a Washington Hospital Outpatient Department. The Radiation Oncology Center (ROC) at Washington Hospital is part

of our cancer care affiliation with UCSF Health. Local residents are able to receive a higher level of specialized care without needing to travel across the Bay Area. UCSF Health physicians have come to Fremont to oversee the care provided by the ROC since 2019.

The linear accelerator uses sophisticated imaging to conform to a tumor's shape and destroy cancer cells while sparing surrounding healthy tissue. It features several built-in safety measures to ensure that precise radiation doses are delivered to our patients so they can spend less time per treatment and often less treatments are needed. In 2023, there were 260 New Start Patients among 3,667 total treatment visits. There was an average of 14.1 treatments per patient. In the fall of 2023, a new wide bore Siemen's 4D CT Scanner was installed. This scanner allows the team to deliver new treatments, such as Respiratory Gating and Deep Inspiration Breath Hold (DIBH). With this system, that tracks a respiratory cycle, it only delivers radiation when the tumor is in the treatment field. This provides the ability to better treat lung cancers and other targets near the diaphragm.

Dr. Mark Saleh, Chief of Staff, reported that there are 627 Medical Staff members, including 341 active members. Dr. Saleh announced that Doctor's Day is to take place on Friday, March 29 and the Clinical Documentation Integrity Program Staff will be present to raise awareness on the CDI Program including the Coding and Reimbursement Initiative.

*MEDICAL STAFF
REPORT*

Sheela Vijay, the Service League President, reported that in February 2024, 162 Service League volunteers contributed a total of 1,566 hours. The Service League hosted an Orientation on Saturday, March 2, 2024 in which 8 adults, 11 college students and 5 high school students attended. The Service League Office will be hosting an Open House on Tuesday, April 9 from 1 – 4 pm.

*SERVICE LEAGUE
REPORT*

Elijah Moh, began his journey as a lobby volunteer in 2018. In 2019, he was promoted to a lobby trainer. Sometime thereafter, he became a Nurse Unit Assist (NUA) Trainer and was recently accepted into the nursing program at St. Louis University this fall. The Service League is sad to lose a wonderful trainer such as Elijah and this is just one example of how the program instills character with our young volunteers and also contributes to building the health care workforce of the future.

Mary Bowron, Chief Quality Officer, presented the Quality Dashboard for quarter ending December 31, 2023, comparing WHHS statistics to State and National Benchmarks. There were two Hospital Acquired MSRA in the past quarter, which was higher than the 0.864 predicted number of infections. We had zero Catheter Associated Urinary Tract Infections (CAUTI), which was lower than the 1.279 predicted number of infections; zero Central Line Bloodstream Infections (CLABSI), which was lower than the 1.762 predicted number of infections; zero Surgical Site Infection (SSI) following Colon Surgery, which was lower than the

*QUALITY REPORT:
QUALITY
DASHBOARD
QUARTER ENDING
DECEMBER 2023*

0.266 predicted number of infections. We had zero SSI following Abdominal Surgery, which was lower than the 0.084 predicted number of infections, and three hospital-wide Clostridium difficile (C.diff) infections, which was lower than the 9.413 predicted number of infections. Hand Hygiene was at 91%, which was higher than the goal of 90%.

Moderate fall with injury rate was lower than national rate for the quarter at 0.18. Hospital Acquired Pressure Ulcer rate of 0% was lower than the national rate of 1.51% this past quarter.

The 30-day readmission rate for AMI discharges was lower than the CMS national benchmark (10.5% versus 14%) and there was a lower percent of 30-day Medicare pneumonia readmissions compared to the CMS national benchmark (15% versus 16.9%). 30-day Medicare Heart Failure readmission rate was lower (18.2% versus 20.2%) than the CMS benchmark. 30-day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was higher than the CMS benchmark (21.7% versus 19.3%). The 30-day Medicare CABG readmission rate was lower (0% versus 11%) than the CMS benchmark. 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS benchmark (0% versus 4.3%).

Tom McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for January 2024. The average daily inpatient census was 165.6 with discharges of 948 resulting in 5,134 patient days. Outpatient observation equivalent days were 304. The average length of stay was 5.45 days. The case mix index was 1.535. Deliveries were 124. Surgical cases were 468. The Outpatient visits were 8,955. Emergency visits were 5,210. Cath Lab cases were 191. Joint Replacement cases were 206. Neurosurgical cases were 28. Cardiac Surgical cases were 16. Total FTEs were 1,366.6. FTEs per adjusted occupied bed were 5.87.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for February 2024. Patient gross revenue of \$204.1 million for February was favorable to budget of \$193.1 million by \$11 million (5.7%), and it was higher than February 2023 by \$15.7 million (8.3%).

*HOSPITAL
OPERATIONS REPORT*

The Average Length of Stay was 5.53. The Average Daily Inpatient Census was 166.5. There were 933 discharges that was favorable to budget of 905 (3.1%).

There were 4,827 patient days. There were 484 Surgical Cases and 191 Cath Lab cases at the Hospital.

Deliveries were 123. Non-Emergency Outpatient visits were 8,380. Emergency Room visits were 4,950. Total Government Sponsored Preliminary Payor Mix was 74.7%, against the budget of 72.6%. Total FTEs per Adjusted Occupied Bed was 5.89.

There were \$145K in charity care adjustments in February 2024.

March Employee of the Month is Caleb Patterson, Service Desk Analyst in Information Services.

EMPLOYEE OF THE MONTH

Each year, Washington Hospital presents the Nancy Farber Patient First Ethic Award to a staff member who goes above and beyond to demonstrate compassion, accountability, respect and excellence. On February 24, 2024, Kimberly Hartz, Chief Executive Officer, presented the Nancy Farber Patient First Ethic Award to Andrea "Andie" Barker, Social Worker, and a key member of the Oncology Team within the UCSF-Washington Cancer Center. Andie links patients with support groups, respite care, and transportation services. She even helps identify funding for cancer treatments for patients. Each day, she reminds her colleagues that it is an honor to care for their patients, to provide healing and comfort.

Past Health Promotions & Community Outreach Events:

*HEALTHCARE
SYSTEM CALENDAR
REPORT*

- February 14: Leg Pain and Wound Care – Cottonwood Place Senior Living Community
- February 16: Special Olympics Basketball Event – Newark Memorial High School
- February 20: Scoliosis and Spinal Deformity – Facebook Live & YouTube
- February 29: Arthritis and Joint Replacement – Acacia Creek and Masonic Homes Senior Living Communities
- February 29: Save a Life from Opioid Overdose – Age Well Center at Lake Elizabeth
- March 5: United Against Colorectal Cancer – Facebook Live & YouTube
- March 13: Mental Health and Grieving – Newark Optimist Club

Upcoming Health Promotion & Community Outreach Events

- March 20: Managing Diabetes with Exercise – Facebook Live & YouTube
- March 23: Newark Annual Family Day at the Park – Newark Community Park
- March 27: Dysphagia and Reflux Disease – Acacia Creek and Masonic Homes Senior Living Communities
- March 28: National Choking Awareness Day Event – Federicos Restaurant
- April 5: Sun: Beauty or Beast – Facebook Live & YouTube

Kimberly Hartz, Chief Executive Officer, reported that Washington Hospital Healthcare System will kick off a community education campaign about Choking/First Aid in conjunction with National Choking Awareness Day. This event will take place at Federicos Grill in Niles on March 28, 2024 at 3:00 pm.

The 37th Annual Golf & Bocce Tournament in support of Washington Hospital's Operating Rooms will be held on Thursday, May 2 at the Club at Castlewood in Pleasanton.

Director Stewart moved that the Board of Directors certify and approve the employment of Edward Fayen to fill a critically needed position for no more than 180 days and not to exceed 360 hours. Director Wallace seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
FULFILLMENT OF
CRITICALLY NEEDED
POSITION (EDWARD
FAYEN)*

Roll call was taken:

Jacob Eapen, MD – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye

Motion approved.

Director Stewart moved that the Board of Directors certify and approve the employment of Robert Alfieri to fill a critically needed position for no more than 180 days and not to exceed 360 hours. Director Wallace seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
FULFILLMENT OF
CRITICALLY NEEDED
POSITION (ROBERT
ALFIERI)*

Roll call was taken:

Jacob Eapen, MD – aye
Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye

Motion approved.

ANNOUNCEMENTS

There were no announcements.

There being no further business, Director Eapen adjourned the meeting at 7:40 p.m.

ADJOURNMENT

Jacob Eapen, MD
President

Bernard Stewart, DDS
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, March 18, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Eapen called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Jacob Eapen, MD; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz; Tina Nunez; Terri Hunter; Larry LaBossiere; Tom McDonagh; Paul Kozachenko; Cheryl Renaud; Shirley Ehrlich

Director Eapen welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Eapen noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS
ORAL*

There were no Written Communications.

*COMMUNICATIONS
WRITTEN*

Director Eapen presented the Consent Calendar items for consideration:

CONSENT CALENDAR

A. Consideration of Minutes of the Regular Meetings of the District Board:
February 14, 26 & 28, 2024.

Director Stewart moved that the Board of Directors approve the Consent Calendar, Item A. Director Yee seconded the motion.

Roll call was taken:

Jacob Eapen, MD – aye
Michael Wallace – absent
William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS - aye

Motion approved.

There were no Action Items.

ACTION ITEMS

There were no Announcements.

ANNOUNCEMENTS

Director Eapen adjourned the meeting to closed session at 6:05 p.m., as the discussion pertained to reports regarding, Conference involving Trade Secrets pursuant to Health & Safety Code Section 32106 (Strategic Planning), Conference with Legal Counsel – Anticipated Litigation pursuant to Government Code Section 54956.9(d)(2) and Conference with Labor Negotiators pursuant to Government Code Section 54957.6. Director Eapen stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning March 19, 2024. The minutes of this meeting will reflect any reportable actions.

ADJOURN TO CLOSED SESSION

Director Eapen reconvened the meeting to open session at 8:30 p.m. The District Clerk reported that during closed session, there was no reportable action taken in closed session.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Eapen adjourned the meeting at 8:31 p.m.

ADJOURNMENT

Jacob Eapen, MD
President

Bernard Stewart, DDS
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, March 25, 2024 in the Board Room at 2000 Mowry Avenue, Fremont. Director Eapen called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: Jacob Eapen, MD; William Nicholson, MD; Bernard Stewart, DDS; Jeannie Yee

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz; Mark Saleh, MD; Kranthi Achanta, MD; Aaron Barry, MD; John Romano, MD; Brian Smith, MD; Terri Hunter; Larry LaBossiere; LaDonna Creech

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS
WRITTEN*

Director Eapen adjourned the meeting to closed session at 7:40 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Section 32155.

*ADJOURN TO CLOSED
SESSION*

Director Eapen reconvened the meeting to open session at 8:45 a.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, the meeting adjourned at 8:45 a.m.

ADJOURNMENT

Jacob Eapen, MD
President

Bernard Stewart, DDS
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 27, 2024 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Eapen called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Jacob Eapen, MD; Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

ROLL CALL

Also present: Kimberly Hartz; Tina Nunez; Terri Hunter; Tom McDonagh; Paul Kozachenko; John Zubiena; Cheryl Renaud; Shirley Ehrlich

Director Eapen welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Eapen noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

The following persons commented:

Tashan Arrivas, Donna Burdusis, Rochelle Clark, Deviy Santillan, Catherine Sana, Grant Joel, Melissa Canal, Zack Thomsen, Scott McKnight, Jason, Margaret Choa, Gigi, Jeanette L., Aileen, Charlene Pullam, Yvonne Thatcher, Jenny Mandel, Chitla Chand, Tika, Rhea Rose, Kim Lake, Letty Giacomazzi, Ryan Kpty, Allison Eoff, Eris Del Rosario, Maria DeVera, Aileen, Karen Keleher, Lindsey Thomsen, Paula Johnson, Patrick O., Shikha Shrestha

*COMMUNICATIONS
ORAL*

There were no Written Communications.

*COMMUNICATIONS
WRITTEN*

Director Eapen presented the Consent Calendar for consideration:

CONSENT CALENDAR

A. Consideration of Proposal to Establish Emergency Medicine Department and Departmental Manual

Director Stewart moved that the Board of Directors approve the Consent Calendar, Item A. Director Nicholson seconded the motion.

Roll call was taken:

Jacob Eapen, MD – aye
William Nicholson, MD – aye
Michael Wallace – aye
Jeannie Yee – aye
Bernard Stewart, DDS - aye

Motion Approved.

There were no Action Items.

ACTION ITEMS

There were no Announcements.

ANNOUNCEMENTS

Director Eapen adjourned the meeting to closed session at 6:53 p.m., as the discussion pertained to reports regarding Medical Audit & Quality Assurance Matters pursuant to Health & Safety Code Section 32155, Conference involving Trade Secrets pursuant to Health & Safety Code Section 32106 (Strategic Planning), Conference with Labor Negotiators pursuant to Government Code Section 54957.6. and Conference Involving Personnel Matters: Chief Executive Officer. Director Eapen stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning March 28, 2024. The minutes of this meeting will reflect any reportable actions.

ADJOURN TO CLOSED SESSION

Director Eapen reconvened the meeting to open session at 8:15 p.m. The District Clerk reported that during closed session, the Board approved the closed session minutes of February 14 & 28, 2024 and the Medical Staff Credentials Committee Report by unanimous vote of all directors present.

RECONVENE TO OPEN SESSION & REPORT ON CLOSED SESSION

There being no further business, Director Eapen adjourned the meeting at 8:16 p.m.

ADJOURNMENT

Jacob Eapen, MD
President

Bernard Stewart, DDS
Secretary



WASHINGTON HOSPITAL
INDEX TO BOARD FINANCIAL STATEMENTS
February 2024

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



Memorandum

DATE: March 31, 2024
TO: Board of Directors
FROM: Kimberly Hartz, Chief Executive Officer
SUBJECT: Washington Hospital – February 2024
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board 3

	February <u>Actual</u>	February <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	166.4	165.7	155.0
Combined Average Daily Census	176.5	174.8	165.7
No. of Discharges	933	905	884
Patient Days	4,827	4,806	4,728
Discharge ALOS	5.53	5.31	5.36
<u>OUTPATIENT:</u>			
OP Visits	8,380	8,104	8,611
ER Visits	4,950	4,750	4,982
Observation Equivalent Days – OP	293	264	328

Comparison of February Actual acute inpatient statistics versus the Budget showed a higher level of discharges, and a higher level of patient days. The average length of stay (ALOS) based on discharged days was over Budget. Outpatient visits were higher than Budgeted. Emergency Room visits were above Budget for the month. Outpatient observation equivalent days were higher also than Budget.

2. Staffing – Schedule Board 3

Total Productive FTEs were below Budget. Total productive FTEs for February were 1,471, 4 below the budgeted level of 1,475. Nonproductive FTEs were 13 above Budget. Productive FTEs per adjusted occupied bed was 5.26, 0.28 below the budgeted level of 5.54. Total FTEs per adjusted occupied bed was 5.89, 0.25 below the budgeted level of 6.14.

3. Income - Schedule Board 1

For the month of February, the Hospital realized Net Operating Income Gain of \$248,000 from Operations, a 0.51% Margin.

Total Gross Patient Revenue of \$204,042,000 for February was \$11,024,000 above Budget, 5.7%.

Deductions from Gross Revenue of \$156,241,000 came out to 76.57% of Total Gross Patient Revenue, which was above the budgeted amount of 76.23%.

Total Net Operating Revenue of \$48,810,000 was \$1,484,000 or 3.1% above Budget.

Total Operating Expense of \$48,562,000 was higher than Budgeted Amount by \$1,638,000, (3.5%).

The Total Non-Operating gain was \$2,400,000 for the month which includes an unrealized loss on investments of (\$1,249,000).

Net Income for February was \$2,648,000 (a 5.4% NI Margin) or short of Budgeted Net Income by \$1,308,000. The Budgeted Net Income of \$3,956,000 for the month was or 33% unfavorable.

The Total Net Income Gain for February using FASB accounting principles, in which the unrealized gain on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, is \$3,539,000 a 7.3% Margin, compared to Budgeted Net Income of \$3,742,000 resulting in an unfavorable variance of (\$203,000).

4. Balance Sheet – Schedule Board 2

There were no noteworthy changes in Assets or Liabilities for the period, when compared to January 2024.

KIMBERLY HARTZ
Chief Executive Officer

KH/TM



WASHINGTON HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
February 2024
GASB FORMAT
(In thousands)

<u>February</u>					<u>FISCAL YEAR TO DATE</u>				
<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>		<u>ACTUAL</u>	<u>BUDGET</u>	<u>FAV (UNFAV) VAR</u>	<u>% VAR.</u>	
\$ 121,459	\$ 120,032	\$ 1,427	1.2%	1	\$ 916,401	\$ 994,918	\$ (78,517)	-7.9%	
82,583	72,986	9,597	13.1%	2	686,427	616,651	69,776	11.3%	
204,042	193,018	11,024	5.7%	3	1,602,828	1,611,569	(8,741)	-0.5%	
(153,216)	(143,615)	(9,601)	-6.7%	4	(1,202,712)	(1,203,058)	346	0.0%	
(3,025)	(3,514)	489	13.9%	5	(30,323)	(29,161)	(1,162)	-4.0%	
(156,241)	(147,129)	(9,112)	-6.2%	6	(1,233,035)	(1,232,219)	(816)	-0.1%	
76.57%	76.23%			7	76.93%	76.46%			
47,801	45,889	1,912	4.2%	8	369,793	379,350	(9,557)	-2.5%	
1,009	1,437	(428)	-29.8%	9	7,349	11,516	(4,167)	-36.2%	
48,810	47,326	1,484	3.1%	10	377,142	390,866	(13,724)	-3.5%	
22,536	22,206	(330)	-1.5%	11	180,433	181,755	1,322	0.7%	
7,929	7,173	(756)	-10.5%	12	64,030	61,481	(2,549)	-4.1%	
6,050	6,143	93	1.5%	13	49,544	50,470	926	1.8%	
6,921	6,383	(538)	-8.4%	14	50,376	50,485	109	0.2%	
1,724	1,987	263	13.2%	15	14,103	16,127	2,024	12.6%	
3,402	3,032	(370)	-12.2%	16	26,180	24,801	(1,379)	-5.6%	
48,562	46,924	(1,638)	-3.5%	17	384,666	385,119	453	0.1%	
248	402	(154)	-38.3%	18	(7,524)	5,747	(13,271)	-230.9%	
0.51%	0.85%			19	-2.00%	1.47%			
733	270	463	171.5%	20	5,540	2,251	3,289	146.1%	
(111)	-	(111)	0.0%	21	(1,163)	-	(1,163)	0.0%	
(1,764)	(1,703)	(61)	-3.6%	22	(14,270)	(13,552)	(718)	-5.3%	
159	79	80	101.3%	23	220	173	47	27.2%	
2,000	3,535	(1,535)	-43.4%	24	2,059	3,535	(1,476)	-41.8%	
1	-	1	0.0%	25	(2,291)	(600)	(1,691)	-281.8%	
697	-	697	0.0%	26	2,251	-	2,251	0.0%	
1,373	1,373	-	0.0%	27	11,134	11,134	-	0.0%	
561	-	561	0.0%	28	3,305	-	3,305	0.0%	
-	-	-		29	204	-	204	0.0%	
(1,249)	-	(1,249)	0.0%	30	2,856	-	2,856	0.0%	
2,400	3,554	(1,154)	-32.5%	31	9,845	2,941	6,904	234.8%	
\$ 2,648	\$ 3,956	\$ (1,308)	-33.1%	32	\$ 2,321	\$ 8,688	\$ (6,367)	-73.3%	
5.43%	8.36%			33	0.62%	2.22%			
\$ 3,539	\$ 3,742	\$ (203)	-5.4%	34	\$ (2,802)	\$ 6,840	\$ (9,642)	-141.0%	
7.25%	7.91%				-0.74%	1.75%			

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN/LOSS ON INVESTMENTS



WASHINGTON HOSPITAL
BALANCE SHEET
February 2024
(In thousands)

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS	February 2024	Unaudited June 2023	LIABILITIES, NET POSITION AND DEFERRED INFLOWS	February 2024	Unaudited June 2023
CURRENT ASSETS			CURRENT LIABILITIES		
1 CASH & CASH EQUIVALENTS	\$ 834	\$ 13,792	1 CURRENT MATURITIES OF LT OBLIG	\$ 9,425	\$ 10,460
2 ACCOUNTS REC NET OF ALLOWANCES	75,481	66,153	2 ACCOUNTS PAYABLE	34,672	28,901
3 OTHER CURRENT ASSETS	33,933	21,749	3 OTHER ACCRUED LIABILITIES	47,154	57,874
4 TOTAL CURRENT ASSETS	110,248	101,694	4 INTEREST	3,731	10,476
			5 TOTAL CURRENT LIABILITIES	94,982	107,711
ASSETS LIMITED AS TO USE			LONG-TERM DEBT OBLIGATIONS		
5 BOARD DESIGNATED FOR CAPITAL AND OTHER	178,736	178,095	6 REVENUE BONDS AND OTHER	225,225	193,400
6 BOARD DESIGNATED FOR PENSION	0	0	7 GENERAL OBLIGATION BONDS	468,509	342,150
7 GENERAL OBLIGATION BOND FUNDS	132,982	19,399			
8 REVENUE BOND FUNDS	47,830	6,726			
9 BOND DEBT SERVICE FUNDS	14,649	34,708			
10 OTHER ASSETS LIMITED AS TO USE	10,053	9,792			
11 TOTAL ASSETS LIMITED AS TO USE	384,250	248,720	OTHER LIABILITIES		
12 OTHER ASSETS	345,565	319,097	8 SUPPLEMENTAL MEDICAL RETIREMENT	44,348	42,548
13 PREPAID PENSION	0	0	9 WORKERS' COMP AND OTHER	9,760	9,732
14 OTHER INVESTMENTS	23,545	20,166	10 NET PENSION	75,625	69,065
15 NET PROPERTY, PLANT & EQUIPMENT	564,919	576,944	11 ROU ASSET LONG-TERM	2,987	1,903
16 TOTAL ASSETS	\$ 1,428,527	\$ 1,266,621	12 NET POSITION	539,112	536,790
17 DEFERRED OUTFLOWS	52,329	70,928	13 TOTAL LIABILITIES AND NET POSITION	\$ 1,460,548	\$ 1,303,299
18 TOTAL ASSETS AND DEFERRED OUTFLOWS	\$ 1,480,856	\$ 1,337,549	14 DEFERRED INFLOWS	20,308	34,250
			15 TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	\$ 1,480,856	\$ 1,337,549



**WASHINGTON HOSPITAL
OPERATING INDICATORS
February 2024**

12 MONTH AVERAGE	February						FISCAL YEAR TO DATE			
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
						<u>PATIENTS IN HOSPITAL</u>				
155.0	166.4	165.7	0.7	0%	1	ADULT & PEDS AVERAGE DAILY CENSUS	156.6	161.9	(5.3)	-3%
10.7	10.1	9.1	1.0	11%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	11.3	9.0	2.3	26%
165.7	176.5	174.8	1.7	1%	3	COMBINED AVERAGE DAILY CENSUS	167.9	170.9	(3.0)	-2%
8.3	7.6	7.4	0.2	3%	4	NURSERY AVERAGE DAILY CENSUS	8.1	8.5	(0.4)	-5%
174.0	184.1	182.2	1.9	1%	5	TOTAL	176.0	179.4	(3.4)	-2%
3.4	3.1	3.6	(0.5)	-14%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS *	3.2	3.2	-	0%
4,728	4,827	4,806	21	0%	7	ADULT & PEDS PATIENT DAYS	38,199	39,498	(1,299)	-3%
328	293	264	29	11%	8	OBSERVATION EQUIVALENT DAYS - OP	2,762	2,186	576	26%
884	933	905	28	3%	9	DISCHARGES-ADULTS & PEDS	7,090	7,539	(449)	-6%
5.36	5.53	5.31	0.22	4%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	5.38	5.24	0.14	3%
						<u>OTHER KEY UTILIZATION STATISTICS</u>				
1.557	1.673	1.589	0.084	5%	11	OVERALL CASE MIX INDEX (CMI)	1.579	1.551	0.028	2%
						<u>SURGICAL CASES</u>				
201	175	185	(10)	-5%	12	ORTHOPEDIC CASES	1,560	1,548	12	1%
26	23	30	(7)	-23%	13	NEUROSURGICAL CASES	213	231	(18)	-8%
11	14	11	3	27%	14	CARDIAC SURGICAL CASES	95	107	(12)	-11%
34	46	43	3	7%	15	VASCULAR CASES	271	299	(28)	-9%
104	123	108	15	14%	16	ENDOSCOPY CASES	856	821	35	4%
93	103	78	25	32%	17	OTHER SURGICAL CASES	757	736	21	3%
469	484	455	29	6%	18	TOTAL CASES	3,752	3,742	10	0%
166	191	210	(19)	-9%	19	TOTAL CATH LAB CASES	1,357	1,583	(226)	-14%
128	123	109	14	13%	20	DELIVERIES	1,004	1,007	(3)	0%
8,611	8,380	8,104	276	3%	21	OUTPATIENT VISITS	68,166	67,691	475	1%
4,982	4,950	4,750	200	4%	22	EMERGENCY VISITS	40,160	40,927	(767)	-2%
						<u>LABOR INDICATORS</u>				
1,433.5	1,471.3	1,474.9	3.6	0%	23	PRODUCTIVE FTE'S	1,431.9	1,456.6	24.7	2%
208.3	174.8	161.4	(13.4)	-8%	24	NON PRODUCTIVE FTE'S	214.2	193.4	(20.8)	-11%
1,641.8	1,646.1	1,636.3	(9.8)	-1%	25	TOTAL FTE'S	1,646.1	1,650.0	3.9	0%
5.28	5.26	5.54	0.28	5%	26	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.23	5.55	0.32	6%
6.05	5.89	6.14	0.25	4%	27	TOTAL FTE/ADJ. OCCUPIED BED	6.01	6.29	0.28	4%