

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 8, 2018 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Stewart called the meeting to order at 6:04 pm and led those present in the Pledge of Allegiance.

*CALL TO ORDER*

Roll call was taken: Directors present: Bernard Stewart, DDS; Jacob Eapen, MD; William Nicholson, MD. Directors absent: Michael Wallace; Patricia Danielson, RHIT

*ROLL CALL*

Also present: Nancy Farber, Chief Executive Officer; Prasad Kilaru MD, Vice Chief of Staff; Jeannie Yee, Service League President; Dee Antonio, District Clerk

Guests: Kimberly Hartz, Chris Henry, Tina Nunez, Larry Bowen, John Lee, Donald Pipkin, Kristin Ferguson, Rob Lanci.

Nancy Farber, Chief Executive Officer, introduced Paul Kelley, Director of Biomedical Engineering and the Green Initiative. Mr. Kelley began his presentation with a history of the Green Team and their earliest successes including the adoption of their IHI Triple Aim. It was noted that Washington Hospital is a Charter Member of Practice Greenhealth, a not-for-profit membership organization committed to educate, motivate, and engage healthcare professionals to adopt best environmental practices that increase operational efficiency and support an environmentally sustainable system that improves the health of patients, staff, and the community.

*EDUCATION SESSION:  
Green Initiative Tenth  
Anniversary Update*

Mr. Kelley reviewed the Green Team Mission Statement, Scope, Slogan, and Goals for 2018. He reviewed the long list of awards and recognitions presented to Washington Hospital Healthcare System beginning in 2009. He reviewed the activities the Green Team participates in such as Bike to Work Day and listed a variety of achievements.

Mr. Kelley also covered the cost savings associated with the various "green" initiatives totaling in the hundreds of thousands of dollars.

Director Nicholson moved for approval of the minutes of July 11, 16, 23, and 25, 2018.

*APPROVAL OF  
MINUTES OF June 13,  
16, 25, and 27, 2018*

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – absent  
Bernard Stewart, DDS - aye  
Jacob Eapen, MD – aye  
William Nicholson, MD - aye  
Patricia Danielson, RHIT – absent

The motion carried.

There were no oral communications.

*COMMUNICATIONS:  
ORAL*

The following written communication received from Prasad Kilaru, MD, Vice Chief of Staff, dated July 23, 2018 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:  
WRITTEN*

Appointments

Ambatim, Sreekanth MD; Jhurani, Sonia MD; Larralde, Mark MD; McNaught, William MD; Singh, Gurinder DO; Stevens, Michael MD; Yanga, Almario Jr. MD; Zigman, Jessica MD

Temporary Privileges

Ambatim, Sreekanth MD; Jhurani, Sonia MD; Larralde, Mark MD; McNaught, William MD; Singh, Gurinder DO; Stevens, Michael MD; Yanga, Almario Jr. MD

Reappointments – Two Year

Banipalsin, Sarkis MD; Bauer, Kevin MD; Belay, Abren MD; Cabebe, Elwyn MD; Chawla, Varun MD; She, Qi MD; Cheng, Walter MD; Cole, Alexandra MD; Curran, Steven MD; Dastgah, Amir DPM; Ge, Mai MD; Giddens, John MD; Halimi, Kadeer MD; Hsu, Wendy MD; Husain, Lubna MD; Hyuder, Shakir MD; Kimm, Simon MD; Kompella, Suvarchala MD; Lam, Khoi MD; Lin, Kirk MD; Raj, Kavitha MD; Ranchod, Tushar MD; Sharma Anamika MD; Sharma, Vandana MD PhD; Solimani, Nazhar MD; Spira, Alan MD; Srivatsa, Arun MD; Sud, Sohil MD; Sundar, Shalini MD; Wang, Yi-Chiun MD; Wong, Francis DO

Reappointments – One Year

Dickler, Neal MD; Erasmus, Desmond MD; Hussain, Karim MD; Reen, Gurcharan MD

Transfer in Staff Category

Curran, Steven MD; Kirindoga, Ruwan MD; Nguyen, Myleen CCP; Raj, Kavitha MD; Solimani, Nazhat MD; Wood, William MD

Completion of Proctoring & Advancement in Staff Category

Ahmad, Shahzad MD; Solimani, Nazhat MD; Wood, William MD

Completion of Proctoring Prior to Eligibility for Advancement in Staff Category

Arriola, Jennifer CCP; Meints, Robert MD

New Privilege Requests

Ranchod, Tushar MD

Delete Privilege Requests

Hussain, Karim MD; Wong, Francis DO; Ranchod, Tushar MD

Resignations

Belton, Stephen MD; Mitarai, Tsuyoshi MD

Director Nicholson moved for approval of the credentialing action items presented by Dr. Kilaru.

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – absent  
Bernard Stewart, DDS - aye

Jacob Eapen, MD – aye  
William Nicholson, MD – aye  
Patricia Danielson, RHIT – absent

The motion carried.

Jeannie Yee, Service League, reported on the Service League activities, including volunteers in the lobby. The Newsletter was published at the end of July. There were 3,385 service hours in July.

*SERVICE LEAGUE  
REPORT*

Dr. Prasad Kilaru reported there are 593 Medical Staff members which includes 351 active members.

*MEDICAL STAFF  
REPORT*

**The Hospital Calendar video highlighted the following events:**

*HOSPITAL CALENDAR:  
Community Outreach*

### **Past Health Promotions & Outreach Events**

The 2018 Central Park Summer Concert Series presented by Washington Hospital kicked off July 12<sup>th</sup> with health information and health screenings provided during the six-week series.

Outreach Events included:

- July 13<sup>th</sup> – Nutrition Myths
- July 17<sup>th</sup> & 18<sup>th</sup> – Sports physical clinics for local high school students
- July 17<sup>th</sup> – Chronic Kidney Disease: Frequently Asked Questions
- July 19<sup>th</sup> – Navigating Health and Aging: Discussion on Preventative Screening
- July 31<sup>st</sup> – Atrial Fibrillation: What You and Your Family Should Know
- August 2<sup>nd</sup> – Indian Asian Cuisine
- August 7<sup>th</sup> – Recovering After a Stroke: A Patient and Family Guide

### **Upcoming Health Promotions & Community Outreach Events**

Health Promotions and Outreach Events will include:

- August 16<sup>th</sup> – How to Sleep Your Way to Better Health
- August 18<sup>th</sup> – Second Annual Special Care Nursery Reunion
- August 21<sup>st</sup> & 28<sup>th</sup> – Two part education series on Stroke: Stroke Prevention and Life After Stroke
- August 25<sup>th</sup> – Screening for Peripheral Vascular Disease
- August 29<sup>th</sup> – Learn the Signs and Symptoms of Sepsis
- September 5<sup>th</sup> – Peripheral Vascular Disease: What You Need to Know
- September 15<sup>th</sup> – Morris Hyman Critical Care Pavilion Open House
- October 27<sup>th</sup> – Advances in Neurosciences Bay Area Symposium

### **Bay Area Healthier Together**

In the month of July, Bay Area Healthier Together featured stroke prevention, signs of a stroke, and vascular neurosurgery.

*HOSPITAL CALENDAR:  
Bay Area Healthier  
Together*

### **Washington Hospital Healthcare Foundation**

On Saturday, October 13<sup>th</sup>, the Washington Hospital Healthcare Foundation will host the 32<sup>nd</sup> annual Top Hat dinner dance. This year's gala will be chaired by

*HOSPITAL CALENDAR:  
Washington Hospital  
Foundation Report*

Marsha Badella, Dr. Carmen Agcaoili, medical director of the Intensive Care Unit, and Dr. Kadeer Halimi, medical director of the Emergency Department. The trustees of the Foundation have designated the proceeds from this year's Top Hat gala towards the support the new Intensive Care Unit in the Morris Hyman Critical Care Pavilion.

**Washington Hospital Employee Association, W.H.E.A.**

W.H.E.A. is currently holding a Back Pack Challenge for the Back To School drive benefiting those served by Abode services and SAVE.

*WASHINGTON  
HOSPITAL EMPLOYEE  
ASSOCIATION  
W.H.E.A.*

On August 4<sup>th</sup> and 5<sup>th</sup>, WHEA held their largest fundraiser of the year: parking for the Fremont Festival of the Arts. They will hold a blood drive for the American Red Cross on September 7<sup>th</sup>.

**Washington on Wheels**

The WOW Mobile Clinic returned to our District and will begin visiting sites throughout the District beginning in September.

*WASHINGTON ON  
WHEELS (W.O.W.)  
MOBILE HEALTH  
CLINIC*

**Internet and Social Media Marketing**

Washington Hospital's website serves as a central source of information for the communities the District serves and beyond. The most viewed page was About WHHS with 38,315 views.

*HOSPITAL CALENDAR:  
Internet and Social Media  
Marketing*

**InHealth - Channel 78**

During the month of July, Washington Hospital's cable channel 78, InHealth, aired these programs:

*HOSPITAL CALENDAR:  
InHealth*

- Codependency and the Caregiver
- Chronic Kidney Disease: Facts, Questions and Answers
- Mindfulness Meditation for the Caregiver
- Fun, Fresh Sunner Foods
- Eye Health
- July District Board of Directors Meeting
- Special public service announcements about Whooping Cough

**Employee of the Month**

Nellie Tate joined WHHS in 2001 as a Confidential Clerk before advancing to Business Assistant in Ambulatory Care Services, covering Nuclear Medicine, EKG/Echo, noninvasive cardio, and Pulmonary and Respiratory Rehab departments.

*HOSPITAL CALENDAR:  
Employee of the Month –  
Nellie Tate*

Nancy Farber introduced Bettina Kurkjian MD and Dorothy Scull RN who presented an update on the Obstetrics Inpatient Lean workshops covering the challenges faced and the improvements made.

*LEAN UPDATE  
Obstetrics Inpatient Value  
Stream*

Robert Alfieri presented the construction update on the Morris Hyman Critical Care Pavilion sharing photographs of the emergency department reception area; first floor nurse station; first floor atrium area; medical director's office; ICU/CCU nurse station; ICU/CCU room with sleeper sofa; third floor bariatric patient room; third

*CONSTRUCTION  
REPORT  
Construction Update*

floor nurse station; water-proof membrane and roofing at the passageway and new loading dock; installation of power distribution panels in the new loading dock; wall close-up in the passageway; public entrance canopy; old helipad area; and ending with the Site View. We are on time and within budget.

Mary Bowron, Senior Director of Quality and Resource Management presented the Quality Dashboard for the quarter ending June 2018 comparing WHHS statistics to State and National benchmarks. Venous Thromboembolism: VT Prevention held at 95% and ICU VT Prevention dropped to 99%. Stroke: Our performance was at or above National Level for Discharge Meds to Prevent Clots and Stroke Education. Rehab Assessment. We had a lower percent of 30-day medicare pneumonia readmissions compared to the CMS national benchmark (12.9% versus 17.5%) as well as 30-day CHF readmissions (16.2% versus 21.6%).

*QUALITY REPORT:  
Quality Dashboard  
Quarter Ending June  
2018*

The National Patient Safety Goals were reviewed. The Hand Off Communication was better than the Joint Commission Goal of 90% for the last quarter, as well as over the past two years. Patient Identification was at 100% compliance in the last quarter. The Procedure Time Out was at 99.7% compliance.

Central Line Associated Bloodstream Infections: Our infection rate was higher than predicted. We had no MRSA Bloodstream infections and no hospital-acquired VRE infections. C-Difficile: We were lower than predicted this past quarter. Surgical Site Infections: We had no infections following colon surgery. Hand Hygiene was at 77.1%.

Chris Henry, Chief Financial Officer, presented the Finance Report for June 2018. The average daily census was 159.8 with admissions of 1,037 resulting in 4,861 patient days. Outpatient observation equivalent days were 137. The average length of stay was 4.63 days. The case mix index was 1.484. Deliveries were 138. Surgical cases were 357. Joint Replacement cases were 140. Neurosurgical cases were 24. Cardiac Surgical cases were 9. The Outpatient visits were 7,250 and Emergency visits were 4,320. Total productive FTEs were 1,245.5. FTEs per adjusted occupied bed were 6.68.

*FINANCE REPORT*

Nancy Farber presented the Hospital Operations Report for July 2018. Preliminary information indicated gross revenue for the month of June at approximately \$151,877,000. The Average Length of Stay of 4.60 and there were 4,258 patient days. There were 330 Surgical Cases and 318 Cath Lab procedures at the Hospital. Deliveries for June were 132. Non-Emergency Outpatient visits were 7,223. FTEs per Adjusted Occupied Bed were 7.09. The Washington Outpatient Surgery Center had 479 cases and the clinics saw approximately 3,262 patients. Total Government Sponsored Preliminary Payor Mix was 73.5%, above the budget of 71.3%.

*HOSPITAL  
OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Nicholson moved that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of implementation services for the CLOVERLEAF Interface Engine Upgrade for a total amount not to exceed \$64,880.00.

*CONSIDERATION OF  
CLOVERLEAF Interface  
Engine Upgrade*

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – absent  
Bernard Stewart, DDS - aye  
Jacob Eapen, MD – aye  
William Nicholson, MD - aye  
Patricia Danielson, RHIT – absent

The motion carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved that the Board of Directors authorize the Chief Executive Officer to proceed with the purchase of the Fibroscan 502 Touch for a total amount not to exceed \$110,107.00.

*CONSIDERATION OF  
Fibroscan 502Touch*

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – absent  
Bernard Stewart, DDS - aye  
Jacob Eapen, MD – aye  
William Nicholson, MD - aye  
Patricia Danielson, RHIT – absent

The motion carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of the hardware, software, and implementation services for the Grifols Blood Bank Analyzer and Abbott Instrument Manager for a total amount not to exceed \$469,747.00.

*CONSIDERATION OF  
Grifols Blood Bank  
Analyzer and Abbott  
Instrument Manager*

Director Eapen seconded the motion.

Roll call was taken:

Michael Wallace – absent  
Bernard Stewart, DDS - aye  
Jacob Eapen, MD – aye  
William Nicholson, MD - aye  
Patricia Danielson, RHIT – absent

The motion carried.

In accordance with District Law, Policies and Procedures, Director Nicholson moved that the Board of Directors authorize the Chief Executive Officer to enter into the necessary contracts and proceed with the purchase of implementation services for Backup and Recovery System Replacement for both the Morris Hyman Pavilion data center and the Sacramento data center for a total amount not to exceed \$811,727.00.

*CONSIDERATION OF  
Backup and Recovery  
System Replacement*

Director Eapen seconded the motion.  
Roll call was taken:

Michael Wallace – absent  
Bernard Stewart, DDS - aye  
Jacob Eapen, MD – aye  
William Nicholson, MD - aye  
Patricia Danielson, RHIT – absent

The motion carried.

In accordance with Health & Safety Code Sections 1461, 1462 and 32106 and Government Section 54954.5(h) Director Stewart adjourned the meeting to closed session at 8:08 pm, as the discussion pertained to Hospital trade secrets, Human Resources matters, and Risk Management.


*ADJOURN TO CLOSED  
SESSION*

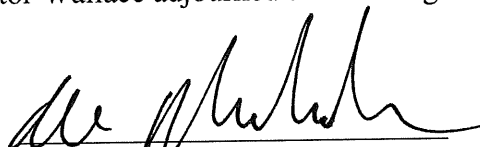
Director Stewart reconvened the meeting to open session at 8:57 pm and reported no action was taken in closed session.

*RECONVENE TO OPEN  
SESSION & REPORT ON  
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 8:57 pm.

*ADJOURNMENT*

  
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Michael Wallace  
President

  
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William Nicholson, MD  
Secretary