

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 14, 2013 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 6:01 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD, Bernard Stewart, DDS, Patricia Danielson, RHIT, Jacob Eapen, MD, Michael Wallace

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer, Peter Lunny, Chief of Medical Staff, Jeannie Yee, Service League President, Catherine Bartling, District Clerk

Guests: Chris Henry, Ed Fayen, Stephanie Williams, Janice Stewart, Tina Nunez, Ruth Traylor, Larry Bowen, Barbara Eusebio, Kris LaVoy, Kathy Hunt, Albert Brooks, MD, David McCobb, Kent Joraanstad, Gisela Hernandez, Dan Nardoni, Bryant Welch, Vera Teyrovsky, Sandy Bemiss, Bill Emberely, Nicholas Legge, Colleen Doerr, Christine Nguyen-Flores, Nadeia Joseph

Chris Henry, Associate Administrator – Chief Financial Officer presented the Budget Estimate for Fiscal Year 2013-2014.

*EDUCATION SESSION:
Budget Estimate for Fiscal
Year 2013-2014.*

The Budget Estimate for the District projects an expenditure authority of \$537,393,00.00. This represents a 5.5% increase in projected expenditures from the FY 2012/2013 Budget. The largest component of the increase over last year's expenditures relates to an increase in depreciation related to capital spending.

The Affordable Care Act will be a significant factor in the fiscal year ahead. Along with California, the Federal government still claims to be on course to open a total of 35 State Insurance Exchanges, which is something the GAO has publically expressed reservations about.

FY 2013-14 is a year in which a plethora of unfunded mandates come due for Washington Hospital.

Unemployment in the East Bay has improved from 2012 to 2013 from 9.4% to 7.7% respectively. In the District, unemployment improved from 7.7% to 6.0%.

Mr. Henry noted Washington Hospital's Accomplishments, some of which included:

- 4th Best Hospital in the Bay Area by U.S. News and World Report
- Top 5% in the Nation for Joint Replacement for the 7th consecutive year and one of America's 100 Best Hospitals for Joint Replacement; Washington Hospital has been the only recipient in the Bay Area to receive this award for the last 2 consecutive years.

Mr. Henry introduced Dan Nardoni – Senior Director, Budgeting and Ancillary Financial Services.

Mr. Nardoni presented the FY 2014 Volume Budget.

Admissions for FY 2013/2014 are budgeted with a 2.7% increase as compared to FY 2012/2013. An increase in patient days of 3.5% is projected in the budget for FY 2013/2014. Surgical cases are expected to increase by 2.4%. There is an

increase of 4.9% in the Musculoskeletal product line due to the success of the Center for Joint Replacement and the projected increase in cases. The Cardiac product line volumes in FY 2013/2014 are estimated to increase 20.6% overall as compared to FY 2012/2013. Outpatient visits are expected to remain constant compared to FY 2012/2013. Emergency Room visits are projected to increase slightly compared to the FY 2012/2013 levels.

Director Wallace requested further detail on Epic and ICD 10. Ms. Farber noted there will be an Education session on ICD-10 for next month's BOD's meeting.

In accordance with District Law, Policies and Procedures, Director Danielson moved for approval of Resolution No. 1137, Budget Estimate Fiscal Year 2013-2013. On a second by Director Wallace, the motion unanimously carried. Roll call was taken; all Directors were present.

*APPROVAL OF
RESOLUTION NO. 1137,
BUDGET ESTIMATE
FISCAL YEAR 2013-2014.*

Director Wallace moved for approval of the minutes of July 10, 15, 22, and 24, 2013. On a second by Director Stewart the motion unanimously carried.

*APPROVAL OF MINUTES
OF JULY 10, 15, 22, AND
24, 2013*

There were no oral communications.

*COMMUNICATIONS
ORAL*

The following written communication was received from Peter Lunny, M.D., Chief of Staff, dated July 22, 2013, requesting approval of Medical Staff Credentialing Action Items, as follows:

*COMMUNICATIONS
WRITTEN*

Appointments:

Schmidt, Bernd W., M.D.

Reappointments:

Aliabadi, Samira, M.D., Amendola, Krista M., M.D., Bhandia, Anita K., M.D., Brown, III, William H., M.D., Dai, Jing, M.D., Dickler, Neal S., M.D., Engers, John A., M.D., Erasmus, Desmond, M.D., Hussain, Karim M., M.D., Kurkjian, Elizabeth M.D., Macdonald, Stacie M.D., Marwaha, Dimple DPM, Nord, Russell, M.D., Pang, Donald, M.D., Patel, Kaveri S., D.O., Reddy, Thirupathi K., M.D., Saxton, Kathryn, D.O., Shah, Mili P., M.D., Shariat, Cyrus, M.D., Tang, Jevon, M.D., Torok, Elizabeth E., PA-C, Varjavand, Bahram. M.D. , Win, Htay, M.D., Wu, Ming H., M.D., Yang, Lanshin, M.D.

Non-Reappointments – Deemed to have Resigned:

Kandpal, Anjali, M.D., and Kannan, Nirmala, M.D.

Transfer in Staff Category:

Cole, Alexandra K., M.D., McCabe, Robert, M.D., Rodwell, Graham E., M.D., Brown, III, William H., M.D.

Completion of Proctorship:

Cole, Alexandra K., M.D., McCabe, Robert, M.D., Rodwell, Graham E., M.D.

Extension of Proctorship and Provisional Category:

Chawla, Varun, M.D.

Resignations:

Barnett, Jessica, PA-C, Gupta, Sandeep, M.D., Luu, Than, M.D.

Director Wallace moved for approval of the credentialing action items. On a second by Director Stewart, the motion unanimously carried.

Jeannie Yee, Service League President noted the independent accountant has completed the Service League's annual financial review and stated there are no modifications that should be made to the financial statements.

*SERVICE LEAGUE
REPORT*

Ms. Yee shared that the volunteers have been helping at the Concert in the Park series and also helped staff the parking lot and the WHHS booth at the Fremont Arts and Wine Festival. The volunteers are taking the time at both events to share with the community opportunities for volunteering at the hospital.

Dr. Lunny reported there are 512 Medical Staff members. Dr. Lunny discussed current pre-applications and applications in process. A new member added to the Medical staff is Bernd W. Schmidt, MD (Urology).

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

July 11th Annual Summer Concert Series to kick off in the City of Fremont

July 30th "Latest Treatment Options for Aneurysms" presented by Jeffrey Thomas, MD; 30 people attended.

July 31st "Yard to Table" presentation by Kimberlee Alvari, Lorie Roffelson, and Maggia Villagomez, Registered Dieticians

July 31st Washington Hospital co-sponsored a 10th anniversary reception with Kidango's Little Washington Township Childcare Center. The reception celebrated a partnership that promotes early education for infants, toddlers and preschool age children; 80 people attended.

August 3rd – 4th – Washington Hospital staffed a booth at the Fremont Festival of the Arts hosted by the Fremont Chamber of Commerce. Approximately 3,500 people visited the booth over the weekend.

August 6th "Acute Management of Stroke" and "Chronic Care and Stroke Rehabilitation" presented by Dr. Ash Jain and Doug Van Houten, RN.

Upcoming Health Promotions & Community Outreach Events:

August 20th Dr. Eldan Eichbaum, Neurosurgeon, will present "Sidelined by Back Pain? Get Back in the Game."

August 28th Dr. Gabriel Herscu, Vascular Surgeon, will present "Varicose Veins, Why We Get Them and How They Are Treated."

September 3rd "Stroke Prevention and Other Disease processes" and "Healthy Lifestyle – Be Smart Avoid Stroke" presented by Dr. Ash Jain, Cardiologist and Doug Van Houten, R.N.

September 10th "Early Detection and Prevention of Female Cancers" presented by Dr. Vandana Sharma, Medical Oncologist.

Washington Hospital Foundation Report

On October 12th, the Washington Hospital Healthcare Foundation will host the 27th annual Top Hat dinner dance. This year's gala will be co-chaired by Linda Gonsalves, of the law firm Gonsalves and Kozachenko, and Dr. Vandana Sharma, Medical Director of the Oncology Program at Washington Hospital.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

The Washington Township Health Care District Board of Directors' Report

During the month of July, District Board Members represented Washington Township Health Care District at the annual Summerfest celebration organized by the Chamber of Commerce at New Park Mall. Board members also attended the City of Fremont Summer Concerts on July 11th and 25th as well as on August 1st and 8th.

*HOSPITAL CALENDAR:
Board of Directors' Report*

Washington Hospital Employee Association, W.H.E.A.

During the month of July, 60 WHEA members and their families attended a San Francisco Giants vs. Chicago Cubs baseball game.

*HOSPITAL CALENDAR:
W.H.E.A.*

Over the weekend of August 3rd – 4th, WHEA held their biggest fundraiser of the year by accepting \$5 donations from attendees of the Fremont Festival of the Arts to park in the Washington West parking lot. Money raised from this fundraiser support local non-profit organizations such as Abode Services and SAVE. WHEA raised \$7,600 at the event.

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of July, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Senior Center, the Fremont Family Resource Center, the Silliman Activity Center in Newark, and the Ruggeri Senior Center in Union City.

*HOSPITAL CALENDAR:
Washington On Wheels
Mobile Health Van*

Washington on Wheels (W.O.W.) continued providing free blood sugar screenings as part of the free summer outreach to educate and screen community members regarding risk factors, early diagnosis and treatment for diabetes. Screenings are provided at all community sites and will continue through August.

Internet Marketing

There were over 41,505 visits to the hospital website in July. The hospital's physician finder section was the most viewed webpage with 13,346 page views, followed by the Employment section with 12,576 and volunteer section with 9,036. The About WHHS section received 7,658 page views, and the Women's Health and Pregnancy section with 3,296 page views.

*HOSPITAL CALENDAR:
Internet Report*

InHealth - Channel 78

During the month of July, Washington Hospital's cable channel 78, InHealth, aired new programming including a Health and Wellness Seminar titled "The Dangers of Deep Venous Thrombosis" and the July Board of Director's meeting. In addition, the InHealth taped several new programs including the Health and Wellness seminar, "Learn the Latest Treatment Options for Aneurysms" and the Lunch and Learn class "Yard to Table."

*HOSPITAL CALENDAR:
InHealth*

Additional Updates and Awards

The U.S. News & World Report has again recognized Washington Hospital as one of the Best Hospitals for 2012-13 and is rated as the 4th best hospital in the Bay Area. Washington Hospital has continued to be recognized as high performing in 9 specialties including diabetes, gastroenterology, geriatrics, gynecology, nephrology, neurology, orthopedics, pulmonology, and urology. Washington Hospital also scored high in patient safety, demonstrating commitment to reducing accidents and medical mistakes.

The Joint Commission has granted Washington Hospital full recertification of its Advanced Primary Stroke program. The Stroke Program certification process is designed to help organizations continuously provide safe, high-quality care, treatment and services. After a successful full day survey on July 26, Washington Hospital received recertification for two more years and received no recommendations for improvement. Although Stroke Programs are not required to be certified by regulating agencies, Washington Hospital pursues Joint Commission certification to obtain an external assessment of this critical life-saving program.

*HOSPITAL CALENDAR:
Employee of the Month –
Vanessa Terrasas*

Employee of the Month

Vanessa Terrasas is the employee of the month for August. Vanessa joined Washington Hospital in January of 2000 as an Executive Assistant working for Neil Marks. She currently supports Ambulatory Care Services and the Washington Hospital Development Corporation, Devco. She has a positive attitude, and no matter the circumstance, makes patients, guests and co-workers feel welcomed.

Ms. Farber introduced Barbara Eusebio, Chief of Quality and Resource Management. Ms. Eusebio presented the *Baby Friendly Hospital Initiative* and noted this is a global program launched by the World Health Organizations (WHO) and the United Nations Children's Fund (UNICEF) to recognize hospitals that offer an optimal level of care for infant feeding and mother/baby bonding. Scientific evidence shows that if every baby were exclusively breastfed from birth to 6 months, an estimated 1.5 million lives world-wide would be saved each year.

*QUALITY REPORT
"Baby Friendly Hospital
Initiative"*

Chris Henry, Chief Financial Officer, presented the Finance Report for June 2013. The average daily census was 159.2 with admissions of 897 resulting in 4,775 patient days. Outpatient observation equivalent days were 345. The average length of stay was 5.07 days. The case mix index was 1.556. Deliveries were 152. Surgical cases were 337. Joint Replacement cases were 118. Neurosurgical cases were 14. Cardiac Surgical cases were 12, PTCA procedures were 42, and the Outpatient visits were 7,631 and Emergency visits were 4,194. Total productive FTEs were 1,412.5. FTEs per adjusted occupied bed were 7.29.

FINANCE REPORT

Ms. Farber presented the Hospital Operations Report for July. There were 908 admissions with 4,283 days of care or an average daily census of 138. This is lower than compared to June's average daily census of 159. Preliminary information indicated inpatient revenue for the month of July at approximately \$115,400,000; 56.9% was Medicare and 15.6% was Medi-Cal, for a total of 72.5% in government program revenue. There were 139 deliveries in the Hospital. There were 356 surgical cases at the Hospital and 565 cases at the Outpatient Surgery Center. There were 396 heart procedures including 44 PTCAs. The Emergency Room saw 4,237 patients. The clinics saw approximately 3,429 patients. FTEs per Adjusted Occupied Bed were 7.94.

*HOSPITAL OPERATIONS
REPORT*

In accordance with District Law, Policies and Procedures, Director Danielson moved for the approval of Institutional Review Board Policies and Procedures. On a second by Director Wallace, the motion unanimously carried.

*APPROVAL OF
INSTITUTIONAL REVIEW
BOARD POLICIES AND
PROCEDURES*

In accordance with Health & Safety Code Sections 1461, 1462, and 32106 and Government Code Section 54954.6(h). Director Nicholson adjourned the meeting to closed section at 8:02 p.m. as the discussion pertained to Hospital trade secrets, human resources matters and risk management.

*ADJOURN TO
CLOSED SESSION*

Director Nicholson reconvened the meeting to open session at 8:40 p.m. and reported no action was taken in closed session.

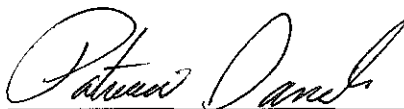
*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 8:41 p.m.

ADJOURNMENT



WILLIAM NICHOLSON, MD
President



PATRICIA DANIELSON, RHIT
Secretary