

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, June 8, 2016 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 6:01p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: William Nicholson, MD; Bernard Stewart, DDS; Jacob Eapen, MD; Patricia Danielson, RHIT
Excused: Michael Wallace

ROLL CALL

Also present: Nancy Farber, Chief Executive Officer; Kranthi Achanta; Chief of Medical Staff; Debbie Jackson; Service League 1st President; Christine Flores, District Clerk

Guests: Kimberly Hartz, Ed Fayen, Chris Henry, Bryant Welch, Stephanie Williams, Tina Nunez, Kristin Ferguson, Mary Bowron, John Lee, Albert Brooks, MD, Angus Cochran

Nancy Farber, Chief Executive Officer introduced Chris Henry, Chief Financial Officer and Dan Nardoni, Assistant Chief Financial Officer who presented the Budget Estimate for Fiscal Year 2016-2017. Mr. Henry shared our Mission Statement as well as the East Bay Economy, Impact of Unemployment, the California and National environment, Government payor reimbursement, Medicare & Medi-Cal Shortfalls, the Payor Mix Shift private to Medi-Cal. Mr. Henry continued by sharing our many accomplishments which include the Healthgrades Distinguished Hospital Award, Healthgrades Patient Safety Award, as well as awards for Cancer Care, Neurosciences/Stroke, Orthopedic Care, Gastrointestinal Care, General Surgery, Cardiac Care, Critical Care, Pulmonary Care and Laboratory. Washington Hospital received Best of Fremont Awards for Best Doctor, Pediatrician, OB/GYN, Ophthalmologist, Orthopedic Surgeon, Podiatrist, Surgeon and Urologist.

*EDUCATION SESSION:
Budget Estimate for
Fiscal Year 2016-2017*

Mr. Henry presented the budget estimate for the district. The Fiscal Year 2016-2017 provides for:

- Total Revenue of \$497.8 million
- Funding of Depreciation Expense of \$34.2 million
- Funding of contributions to the Retirement Plan of \$22.0 million
- Debt Service on the 2007, 2009, 2010 and 2015 Revenue Bonds of \$15.9 million
- Net Income Targets:
 - Operating income of \$14.1 million
 - Net income of \$34.1 million
 - Property Tax Revenue of \$16.8 million for Debt Service on our General Obligation Bonds.
- The funding of \$18.9 million in support of the Development Corporation
- Compliance with all Bond Requirements (Debt Service coverage of 4:1)
- New capital spending requests of \$9.3 million

Mr. Nardoni presented the Fiscal Year 2016-2017 Volume Budget discussing admissions, admission by payor, inpatient days, deliveries, total surgeries, emergency room visits and outpatient visits.

Director Nicholson moved action item A, Consideration of Resolution No. 1168, Budget Estimate Fiscal Year 2016-2017 out of agenda order.

Director Eapen moved for adoption of Resolution No. 1168, which is the Budget Estimate for Fiscal Year 2016-2017. This Resolution provides for the necessary funds required for the operation of the District and for the continued support of the Washington Township Hospital Development Corporation in its operations to promote the charitable and community service mission of the District.

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion carried.

Director Stewart moved for approval of the minutes of May 9, 11, 16, 23, and 25, 2016.

*APPROVAL OF
MINUTES OF MAY 9, 11,
16, 23, AND 25, 2016*

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion carried.

There were no oral communications.

*COMMUNICATIONS:
ORAL*

The following written communication received from Kranthi Achanta, Chief of Staff, dated May 25, 2016 requesting approval of Medical Staff Credentialing Action Items as follows:

*COMMUNICATIONS:
WRITTEN*

Appointments:

Beg, Sumbal, MD; Franzino, Stephen, MD; Gadea, William, PA-C; Goldman, Robin, MD; Khok, Nee York, PA-C; Kwok, Joseph, MD; Lee, Simon, MD; Paro, John, MD; Siu, John, MD; Srinivas, Shekar, MD

Temporary Privileges:

Beg, Sumbal, MD; Gadea, William, PA-C; Goldman, Robin, MD; Kwok, Joseph, MD; Lee, Simon, MD; Siu, John, MD; Srinivas, Shekar, MD

Locum Tenens:

Stephens, Melissa, PA-C; Riordan Silva, Nolli, MD; Luh, George, MD

Reappointments:

Barzin, Ario, MD; Brooks, Rona, MD; Carpenter, Christopher, MD; Chen, Fulton, MD; El-Sayed, Yasser, MD; Haws, Kelly, PA-C; Henderson, Gavin, MD; Henstorf, Jan, MD; Jeffrey, Keith, PA-C; Jiang, Lei, PA-C; Krishnan, Savitha, MD; Kumar, Sandeep, MD; Mark, Nancy, MD; Okamoto, Eric, MD; Rodwell, Graham, MD; Romano, John, MD; Rose, Barry, MD; Sah, Alexander, MD; Wadhvani, Rita, MD; Wong, Christina, MD

Transfer in Staff Category:

Lien, Kenneth, MD; Sheridan, Christina, MD; Cerruti, Remo, MD

Completion of Proctoring & Advancement in Staff Category:

Ranchod, Tushar, MD; Tang, Heng, MD; Israni-Jiang, Manisha, MD; Lin, Jeff, MD; Kane, Amy, MD

New Privilege Requests

Multani, Kuljeet, MD

Delete Privilege Requests

Brooks, Rona, MD; Carpenter, Chris, MD; El-Sayed, Yasser, MD; Henderson, Gavin, MD; Krishnan, Savitha, MD; Lien, Kenneth, MD; Okamoto, Eric, MD; Rodwell, Graham, MD; Romano, John, MD

Withdrawal of Application

Rittenhouse, Douglas, MD

Resignations:

Beatty, Megan, MD; Glaubiger, Susan, PA-C; Green, Gary, MD; Kerem, Yaniv, MD

Director Stewart moved for approval of the credentialing action items presented by Dr. Achanta.

Director Danielson seconded the motion.

Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion carried.

Debbie Jackson, Service League President presented the Service League Report. Ms. Jackson shared that on May 9th, the Scholarship Committee met with the candidates applying for the Service League scholarships and selected the recipients. Ms. Jackson shared the names of the winners and thanked the committee for taking the

*SERVICE LEAGUE
REPORT*

time to be on the committee. Ms. Jackson reported that for the month of May 2016, volunteers contributed a total of 2,932 hours.

Dr. Kranthi Achanta Tsoi reported there are 573 Medical Staff members.

*MEDICAL STAFF
REPORT*

The Hospital Calendar video highlighted the following events:

*HOSPITAL CALENDAR:
Community Outreach*

Past Health Promotions & Outreach Events

On Thursday, May 12th, the Washington Hospital Green Team hosted an energizer station, which was cosponsored by the Washington Hospital Employee Association (WHEA) and the City of Fremont, as part of the National Bike to Work Day.

On Tuesday, May 17th, Dr. Tam Nguyen, family medicine, presented "Skin Health: What You Need to Know"; 40 people attended.

On Thursday, May 26th, Washington Hospital hosted "Celebration of Life". This event featured stories of survival and hope for cancer survivors and their families.

On Friday, May 27th Searles Elementary School in Union City hosted its first annual health fair for students, teachers and parents. Washington Hospital staff provided information on hand hygiene and the prevention of the spread of germs; over 75 people attended.

On Tuesday, May 31st, Dr. Sangeetha Balakrishnan, cardiologist, presented "Heart Health: What You Need to Know"; 27 people attended.

On Friday, June 3rd, Washington Hospital participated in the 4 Seasons of Health Senior Health Fair. This event featured more than 100 vendors providing information for seniors. Washington Hospital offered bone density screenings for osteoporosis and information on health insurance options. Over 1,500 people attended the event.

Upcoming Health Promotions & Community Outreach Events

On Saturday, June 11th from 10 am to 3 pm, Washington Hospital will participate in the Fremont Police Safety Fair. The event will feature safety booths, activities for children, crime prevention seminars, child safety seat inspections and more.

On Thursday, June 23rd from 7 to 8:30 pm, as part of the Women Empowering Women series, Dr. Victoria Leiphart, gynecologist, will present "Stress Management."

On Saturday, June 25th from 10 am to 1 pm, Dr. Ash Jain, cardiologist, and Dr. John Thomas Mehigan, vascular surgeon, will screen community members for Peripheral Vascular Disease. This free screening includes a Doppler study of the circulation in the legs and an interpretation of results. This event is co-sponsored by Fremont Bank Foundation.

On Tuesday, June 28th from 1 to 3 pm, as a follow up from the Peripheral Vascular Seminar, Dr. John Thomas Mehigan, vascular surgeon, and Dr. Gabriel Herscu,

vascular and endovascular surgeon, will present "Pain When You Walk? It Might Be PVD"

On Tuesday, July 5th from 6 to 8 pm, as part of the Stroke Education Series, Dr. Ash Jain, cardiologist, and Doug Van Houten, R.N., will present "Introduction – Stroke" and "Risk Factors for Stroke."

On Tuesday, July 12th from 6 to 8 pm, Dr. Mary Maish, thoracic surgeon, will present "Learn the Latest Treatment Options for Gastroesophageal Reflux Disease, also known as GERD."

On Saturday, July 16th Washington Hospital and the Taylor McAdam Bell Neurosciences Institute will host the Advances in Neurosciences Eighth Bay Area Symposium. Nationally and internationally recognized experts will discuss a wide range of topics focused on neurological diseases, disorders, and treatment approaches.

Washington Hospital Healthcare Foundation Report

The Washington Hospital Healthcare Foundation is preparing for the 30th Annual Top Hat gala. This year's gala will be chaired by Marlene Weibel, Dr. Albert Brooks and Dr. Elizabeth Kurkjian. The trustees of the Foundation have designated the proceeds from this year's Top Hat gala towards a new Prenatal Diagnostic Center, which will provide much needed service to expecting mothers, especially those who are high-risk. The Center will provide exceptional benefits to our community, including decreasing instances of low birth weight, improving pregnancy outcomes and improving newborn and infant health. Additionally, it will enable many high-risk expecting mothers to deliver at Washington Hospital without having to travel outside the District for this specialized service.

*HOSPITAL CALENDAR:
Washington Hospital
Foundation Report*

The Washington Township Healthcare District Board of Directors Report

On May 13th, the Washington Township Healthcare District Board members attended the OneChild 15th Annual Fundraiser.

*HOSPITAL CALENDAR:
The Washington
Township Healthcare
District Board of
Directors Report*

Washington Hospital Employee Association, W.H.E.A.

In the month of May WHEA kicked off the Annual Sock and Undie Drive to benefit those served by Abode and SAVE. Items collected were new socks, undergarments, diapers and personal care items, in addition to monetary donations. Overall, 68 packages of items were donated to Abode Services and SAVE.

*HOSPITAL CALENDAR:
Washington Hospital
Employee Association,
W.H.E.A.*

On Monday, June 20th from 12 to 6pm, WHEA will hold a blood drive with The American Red Cross in the Anderson Auditorium at Washington West.

Washington On Wheels Mobile Health Clinic, W.O.W.

During the month of May, the Washington On Wheels Mobile Health Clinic (W.O.W.) continued to serve community members at the Fremont Family Resource Center, the Fremont Senior Center and the Ruggieri Senior Center in Union City. The W.O.W. Clinic also provided health care services to students and their family

*HOSPITAL CALENDAR:
Washington On Wheels
Mobile Health Van*

members at the Fremont Unified School District Office.

In addition, W.O.W. conducted hearing and vision screenings for 127 students of the Fremont Unified School District State Preschool Program. The total number of community members receiving health care from the Washington On Wheels Clinic during the month of May was 232.

Internet Marketing

There were over 27,724 visits to the hospital website in the month of May. The hospital's Employment section was the most viewed webpage with 11,118 page views, followed by the About WHHS section with 8,919 page views. The Physician Finder had 8,729, the Volunteers section had 4,155 page views and the Women's Health and Pregnancy section had 1,919 page views.

*HOSPITAL
CALENDAR:
Internet Report*

InHealth - Channel 78

During the month of May, Washington Hospital's cable channel 78, InHealth, captured new programming including two Health and Wellness Programs titled "Skin Health: What You Need to Know," and "Heart Health: What You Need to Know," a Sports Medicine Program called "Think Running is a Pain? It Doesn't Have to Be," and a Diabetes Matters program titled "The History of Diabetes."

*HOSPITAL
CALENDAR:
InHealth*

In addition, InHealth aired the April Board of Directors Meeting; two Diabetes Matters programs called "Ready, Set, Goal Setting." "Insulin Delivery," the May Citizen's Bond Oversight Committee Meeting and the May Board of Directors meeting.

Awards and Recognitions

Washington Hospital has been recognized with a 2016 Partner for Change Environmental Excellence Award by Practice Greenhealth. The award honors environmental sustainability achievements in the health care sector. The Greenhealth Partner for Change Award recognizes health care facilities that continuously improve and expand upon their mercury elimination, waste reduction, recycling, and source reduction programs.

*HOSPITAL
CALENDAR:
Awards and
Recognitions*

Alameda County Water District awarded Washington Hospital with a Business of the Year Certificate of Recognition. The award recognizes individuals and organizations that have made outstanding contributions in advocating the conservation of water during 2015.

Washington Hospital's Stroke Program earned top honors by receiving the Target: Stroke Honor Roll-Elite Plus and Gold Plus Performance Achievement Award as part of the American Heart Association's Get With The Guidelines-Stroke program, a national evidence-based initiative to improve stroke patients' outcomes.

Employee of the Month

Business Assistant, Shayna Mann is June's Employee of the Month. Shayna joined Washington Hospital August of 2005 as a Unit Clerk on 5W then transferred to Nurse Staffing Officer as a Staffer. Shayna recently transferred to Maternal Child

*HOSPITAL
CALENDAR: Employee
of the Month – Shayna
Mann*

Health as a Business Assistant and continues to support the Birthing Center. In her day to day, Shayna keeps the unit in order and is a huge asset to her manager. She displays compassion and patience with over 130 colleagues in the division. Her knowledge, integrity, dedication and friendly nature makes her an excellent team player and a perfect candidate for the Employee of the Month award.

Nancy Farber, Chief Executive Officer introduced Kimberly Hartz, Senior Associate Administrator, and Donald Pipkin, Chief of Strategic Management. Ms. Hartz presented the Lean Leader Certification presentation. The purpose of the certification is to promote and lead Kaizen activities in the institution. It trains others in lean methodology. The goal is to make Lean the philosophy and methodology for all improvement activities. The Lean certification process began in September 2014. There have been 3 Lean Certification cohorts, each containing 25-30 participants. The Lean Certification Training is a 12-18 month process. It requires proficiency in Lean concepts and tools. Candidates are evaluated for successful performance in each step of the process. Ms. Hartz continued by presenting the Lean Certified Leaders with their pins and Lean certificates: Tigist Awel, MSN, BA, RN; Cheryl Bernal, MSN, MBA, RN-BC; Brenda Brennan, MSN, RN, CEN; Christopher Brown, Harpreet Dhillon, MD; Ruth Traylor, MHA, FACHE; and Stephanie Williams, MHA, CPHW, RN, NE-BC

*PRESENTATION OF
LEAN CERTIFICATES
AND PINS*

Nancy Farber, Chief Executive Officer introduced Ed Fayen, Senior Associate Administrator. Mr. Fayen presented the construction update on the parking garage and the Morris Hyman Critical Care Pavilion. Mr. Fayen shared photos of the North Side biorentention area and sidewalk, the North entrance to the Bart building and the Elevator Lobby on level 2. Mr. Fayen went on to share progress on the Morris Hyman Critical Care Pavilion. Photos of the sheathing and insulation for the top of the wall on the ground floor were shared as well as drain and fire water lines on the first floor, fireproofing of the structural steel on the first floor and terrace areas on the west side of the third floor followed by a site view photo as of May 31, 2016.

*CONSTRUCTION
REPORT
Construction Update*

Nancy Farber, Chief Executive Officer introduced Mary Bowron, Senior Director of Quality & Resource Management. Ms. Bowron reported on Core Measure Compliance which included heart failure, pneumonia, acute myocardial infarction, venous thromboembolism, stroke, surgical care improvement and hospital outpatient surgery. Ms. Bowron continued by sharing the Infection Prevention Indicators which included central line associated bloodstream infections (CLABSI), surgical site infection (SIR), C-difficile, catheter associated urinary tract infections (CAUTI), and hospital acquired MRSA bloodstream infections. The nurse sensitive indicators were also discussed: reducing hospital acquired pressure ulcers and reducing inpatient falls with injury. Ms. Bowron shared the Joint Commission National Patient Safety Goals which comprised of hand off communication, patient identification, procedure time out and hand hygiene as well as the readmission rates for Medicare pneumonia and heart failure.

*QUALITY REPORT:
IHI Quality Dashboard –
Quarter Ending 03/2016*

Chris Henry, Chief Financial Officer, presented the Finance Report for April 2016. The average daily census was 167.2 with admissions of 1,054 resulting in 5,016

FINANCE REPORT

patient days. Outpatient observation equivalent days were 252. The average length of stay was 4.69 days. The case mix index was 1.515. Deliveries were 164. Surgical cases were 400. Joint Replacement cases were 139. Neurosurgical cases were 27. Cardiac Surgical cases were 8. The Outpatient visits were 6,925 and Emergency visits were 4,501. Total productive FTEs were 1,275.7. FTEs per adjusted occupied bed were 6.38.

Ms. Farber presented the Hospital Operations Report for May. Preliminary information indicated inpatient revenue for the month of May at approximately \$169,900,000; government sponsored patient revenue made up 70.5% of total gross revenue. There were 1,029 patient admissions with an Average Length of Stay of 4.47 and patient days of 4,691. There were 352 Cath Lab procedures and 411 surgical cases at the Hospital. Deliveries for May were 177. Non-Emergency Outpatient visits were 7,212. FTEs per Adjusted Occupied Bed were 6.82. The clinics saw approximately 3,778 patients.

*HOSPITAL
OPERATIONS REPORT*

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of the hardware, software, and implementation services, for the GE Centricity Radiology Information Systems Upgrade, for a total amount not to exceed \$190,102. This is an approved item in the FY 16 IS Capital Budget.

*APPROVAL OF GE
CENTRICITY
RADIOLOGY
INFORMATION
SYSTEMS UPGRADE*

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD – aye

The motion carried.

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of copier replacements for a total amount not to exceed \$52,429.00. This is an approved expense in the 2016 Capital Budget.

*APPROVAL OF COPIER
REFRESH 2016*

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion carried.

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of the BrainLab Spine Accessories for an amount not to exceed \$62,907.75. This item was not included in the Fiscal Year 2016 Fixed Asset Capital Budget.

*APPROVAL OF
NEUROSURGICAL
INSTRUMENTS*

Director Stewart seconded the motion.

Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

The motion carried.

In accordance with District Law, Policies and Procedures, Director Eapen moved the Chief Executive Officer be authorized to enter into the necessary contracts and proceed with the purchase of an Upgrade to the Brainlab Navigation System for an amount not to exceed \$31,837.13. This item was not included in the Fiscal Year 2016 Fixed Asset Capital Budget.

*APPROVAL OF 2D
NAVIGATION SYSTEM
UPGRADE*

Director Stewart seconded the motion.


Roll call was taken:

Michael Wallace – away
William Nicholson, MD - aye
Patricia Danielson, RHIT – aye
Bernard Stewart, DDS - aye
Jacob Eapen, MD - aye

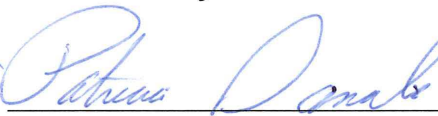
The motion carried.

There being no further business, Director Nicholson adjourned the meeting at 7:56pm.

ADJOURNMENT



Michael Wallace
President



Patricia Danielson, RHIT
Secretary